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Economic Commission for Africa
Committee of Experts of the Conference of African
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Item 6 of the provisional agenda*
Statutory issues

Draft proposed programme budget for 2025

The draft text of the proposed programme budget for 2025 is being circulated in the annex to the present document solely for the information of representatives attending the forty-second meeting of the Committee of Experts. The text has not been formally edited and is being circulated in English only.

* E/ECA/COE/42/1.



Annex

Proposed programme budget for 2025

Part V

Regional cooperation for development

Section 18

Economic and social development in Africa

Programme 15

Economic and social development in Africa

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I. Economic Commission for Africa

A. Proposed programme plan for 2025 and programme performance in 2023

Overall orientation

Mandates and background

- 18.1 The Economic Commission for Africa (ECA) is responsible for promoting the economic and social development of its members, fostering intraregional integration and promoting international cooperation for the development of Africa. The mandate derives from the priorities established in relevant General Assembly resolutions and decisions, and also Economic and Social Council resolution 671 A (XXV).
- 18.2 ECA has a critical role to play in providing sets of innovative solutions, together with demand-driven and tailor-made policy and technical advice, grounded in evidence, to its members and regional economic communities in pursuit of strengthening the social and economic resilience of its members and ensuring attainment of the goals of the 2030 Agenda for Sustainable Development and Agenda 2063: The Africa We Want, of the African Union. ECA also works to build the capacity of its members to formulate and implement policies for sustainable development, including through the implementation of the regular programme for technical cooperation and United Nations Development Account projects.

Strategy and external factors for 2025

- 18.3 The ECA programme strategy focuses on transformational changes to make a measurable and significant contribution to the 2030 Agenda and Agenda 2063, employing an integrated and coherent approach. In pursuing its mandate, ECA will continue to concentrate on five strategic directions:
- (a) Deploying knowledge to support policymaking to drive the development agenda of Africa;
 - (b) Formulating policy options to accelerate economic diversification and job creation for the transformation of Africa;
 - (c) Designing and implementing financing models and leveraging them for the development of human, physical and social infrastructure assets;
 - (d) Supporting ideas and actions to foster deeper regional integration and the development of regional public goods, with a focus on social inclusion and taking into account synergies between the economic and social development programmes of Africa;
 - (e) Advocating a common position for Africa at the global level and developing regional responses as a contribution to global governance issues.
- 18.4 In pursuing these strategic directions, ECA will employ its convening function, through the provision of multilateral and multi-stakeholder platforms; its think-tank function, by conducting interdisciplinary research and the analysis of key challenges facing its members and Africa as a whole, while promoting peer learning and development; and its operational function, through the provision of direct policy advice and support to its members, including in cooperation with other entities of the United Nations system.
- 18.5 In 2025, ECA will strategically realign part of its interventions towards spearheading emerging and frontier technologies, innovation, digital transformation, infrastructure development, advanced connectivity as well as soft and hard infrastructure to address development challenges and opportunities in Africa. ECA's activities will also entail targeted support for an accelerated operationalization of the African Continental Free Trade Area, economic diversification and sustainable industrialization of the continent, contributing to job creation and equitable growth. Additionally,

ECA will upscale its work on land and agriculture transformation aimed at food security and will catalyze increasing investments in climate action for enhanced resilience, promoting the circular economy,¹ and harnessing the green and blue economy in the context of sustainable development and poverty eradication. ECA will facilitate the identification and proposal of innovative financing tools and economic governance instruments to boost domestic resource mobilization, and address debt management, within the context of its overall support on macro-economic policy development and modelling. ECA's support will also be geared towards strengthening data and statistical systems on the continent. ECA's will emphasize consideration of generated data knowledge and statistics in all its workstreams and better integration of social dimensions towards strengthening synergies between social and economic development programmes.

18.6 ECA's decision to realign its programmatic work within its existing mandate aims to optimize its crucial role as the key economic and social development entity of the United Nations system in the African region, stepping up the delivery of the above focus areas, in enabling the transformation necessary to achieve the 20230 Agenda and Agenda 2063. ECA's internal subprogrammatic reconfiguration will help tackling the current challenging regional and global context marred with recurrent crisis and conflict. Specifically, the changes are as follows:

- (a) Subprogramme 1: the renaming of the Subprogramme from Macroeconomic Policy and Governance to Macroeconomic Policy, Finance and Governance;
- (b) Subprogramme 3: the discontinuation of current Subprogramme 3. Private Sector Development and Finance, and the mainstreaming of some of its activities into Subprogramme 1 and new Subprogramme 5, and the establishment in its place of a new Subprogramme 3. Technology, Innovation, Connectivity and Infrastructure Development that will function as an enabling Subprogramme within the existing mandate of ECA;
- (c) Subprogramme 5: the discontinuation of current Subprogramme 5. Technology, Climate Change and Natural Resources Management, and the mainstreaming of some of its activities into new Subprogramme 3, and the establishment in its place of a new Subprogramme 5. Climate, Food Security and Natural Resources, Green and Blue Economy that will function as an enabling Subprogramme within the existing mandate of ECA.

The performance of Subprogrammes 3 and 5 for 2023 as well as related results 1 and 2, and lists of deliverables are presented in the appendices to Part A.

18.7 ECA will further mainstream policy guidance and recommendations, taking into account the relevant provisions of intergovernmental policy organs and platforms, and promote cooperation among the regional economic communities for effective and expeditious implementation of regional agreements within the context of the various United Nations-African Union partnership frameworks. ECA will build on its medium-term programme framework (2022–2025), aimed at providing forward-looking planning guidance and bringing together all the streams of work of its divisions and subregional offices and the African Institute for Economic Development and Planning.

18.8 With regard to cooperation with other entities at the global, regional national and local levels, ECA will continue its close cooperation with the African Union Commission and will build on its existing strategic partnerships with regional and subregional organizations, central banks, universities, think tanks, other research institutions, and civil society and private sector organizations and forge new partnerships in advancing attainment of the 2030 Agenda and Agenda 2063. With regard to South-South and triangular cooperation, ECA will continue to leverage value-adding partnerships premised on the principle of enhancing complementarity and development impact.

18.9 With regard to inter-agency coordination and liaison, ECA will continue to promote collaborative delivery through cross-sectoral initiatives that cut across goals and targets and ensure effective linkages between regional, subregional and national perspectives. This will include working

¹ See United Nations Environment Assembly resolution 5/11 of 2 March 2022, on enhancing circular economy as a contribution to achieving sustainable consumption and production.

through the Regional Collaborative Platform for Africa and its opportunity and issue-based coalitions, along with enhanced collaboration with regional United Nations entities, the Department of Economic and Social Affairs, the United Nations Conference on Trade and Development, resident coordinators and country teams to ensure a more coordinated contribution to fulfilment of the 2030 Agenda and Agenda 2063.

- 18.10 With regard to the external factors, the overall plan for 2025 is based on the following planning assumptions:
- (a) Members of ECA continue to identify and implement sustainable long-term pathways to recovery from recurrent shocks and global crises;
 - (b) Members of ECA and regional economic communities continue to cooperate among and between themselves for harmonized actions, focusing on implementation of the 2030 Agenda and Agenda 2063, operationalization of the African Continental Free Trade Area;
 - (c) The Africa Regional Forum for Sustainable Development, the Conference of African Ministers of Finance, Planning and Economic Development, and the subregional intergovernmental committees of experts and senior officials continue to provide policy advice to ECA on emerging priorities.
- 18.11 The Commission integrates a gender perspective in its operational activities, deliverables and results, as appropriate. For example, subprogramme 6 will continue to provide technical support to the Commission's other subprogrammes to ensure that a gender perspective is reflected in their programmes of work. ECA will also promote further alignment and coherence between global, regional and national frameworks on gender equality and the empowerment of women and girls.
- 18.12 In line with the United Nations Disability Inclusion Strategy, ECA will pursue the implementation of measures to ensure the inclusion of persons with disabilities, through its programme design, implementation and evaluation, along with training and policies on programme delivery, including for the provision of reasonable accommodation for conference and workshop participants, among other measures. Furthermore, specialized assistive equipment will continue to be provided at the headquarters compound in Addis Ababa and at subregional offices to enhance accessibility for persons with disabilities, including delegates and participants of intergovernmental meetings.

Legislative mandates

- 18.13 The list below provides all mandates entrusted to the programme.

General Assembly resolutions and decisions

S-21/2	Key actions for the further implementation of the Programme of Action of the International Conference on Population and Development	66/137	United Nations Declaration on Human Rights Education and Training
		67/107	People's empowerment and development
57/2	United Nations Declaration on the New Partnership for Africa's Development	67/302	Cooperation between the United Nations and the African Union
58/220	Economic and technical cooperation among developing countries	68/145	Strengthening collaboration on child protection within the United Nations system
60/222	New Partnership for Africa's Development: progress in implementation and international support	68/225	Specific actions related to the particular needs and problems of landlocked developing countries: outcome of the International Ministerial Conference of Landlocked and Transit Developing Countries and Donor Countries and International Financial and Development Institutions on Transit Transport Cooperation
61/234	Enhancing the role of the subregional offices of the Economic Commission for Africa		
64/215	Legal empowerment of the poor and eradication of poverty		
64/222	Nairobi outcome document of the High-level United Nations Conference on South-South Cooperation	68/238	Follow-up to and implementation of the Mauritius Strategy for the Further Implementation of the Programme of
66/130	Women and political participation		

	Action for the Sustainable Development of Small Island Developing States	75/233	Quadrennial comprehensive policy review of operational activities for development of the United Nations system
69/225	Promotion of new and renewable sources of energy	75/307	Cooperation between the United Nations and the International Organization of la Francophonie
69/313	Addis Ababa Action Agenda of the Third International Conference on Financing for Development	76/195	Financial inclusion for sustainable development
70/1	Transforming our world: the 2030 Agenda for Sustainable Development	76/213	Science, technology and innovation for sustainable development
70/192	Follow-up to the International Conference on Financing for Development	76/216	Follow-up to the Fourth United Nations Conference on the Least Developed Countries
70/211	Role of the United Nations in promoting development in the context of globalization and interdependence	76/218	Implementation of the Third United Nations Decade for the Eradication of Poverty (2018–2027)
70/215	Development cooperation with middle-income countries	76/229	Report of the United Nations Commission on International Trade Law on the work of its fifty-fourth session
70/224; 76/224	Towards global partnerships: a principle-based approach to enhanced cooperation between the United Nations and all relevant partners	76/258	Doha Programme of Action for the Least Developed Countries
71/1	New York Declaration for Refugees and Migrants	76/273	Enhancing accessibility for persons with disabilities to conferences and meetings of the United Nations system
71/212	Information and communications technologies for development	76/298	Implementation of the recommendations contained in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa
72/185	Globalization and its impact on the full enjoyment of all human rights	77/150	Information and communications technologies for sustainable development
73/195	Global Compact for Safe, Orderly and Regular Migration	77/151	International trade and development
73/326	Format and organizational aspects of the international migration review forums	77/152	International financial system and development
74/4	Political declaration of the high-level political forum on sustainable development convened under the auspices of the General Assembly	77/153	External debt sustainability and development
74/213	Cooperative measures to assess and increase awareness of environmental effects related to waste originating from chemical munitions dumped at sea	77/154	Promotion of international cooperation to combat illicit financial flows and strengthen good practices on assets return to foster sustainable development
74/216	Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development and of the United Nations Conference on Sustainable Development	77/155	Promoting investments for sustainable development
74/270	Global solidarity to fight the coronavirus disease 2019 (COVID-19)	77/156	Follow-up to and implementation of the outcomes of the International Conferences on Financing for Development
75/156	Strengthening national and international rapid response to the impact of the coronavirus disease (COVID-19) on women and girls	77/160	Entrepreneurship for sustainable development
75/180	Enhancement of international cooperation in the field of human rights	77/162	Promoting sustainable consumption and production patterns for the implementation of the 2030 Agenda for Sustainable Development, building on Agenda 21
75/212	United Nations Conference on the Midterm Comprehensive Review of the Implementation of the Objectives of the International Decade for Action, "Water for Sustainable Development", 2018–2028	77/165	Protection of global climate for present and future generations of humankind
75/228	Follow-up to the second United Nations Conference on Landlocked Developing Countries	77/167	Implementation of the Convention on Biological Diversity and its contribution to sustainable development
		77/169	Harmony with Nature
		77/170	Ensuring access to affordable, reliable, sustainable and modern energy for all

77/174	Towards a New International Economic Order		Durban Declaration and Programme of Action
77/176	International migration and development	77/212	The right to development
77/178	Promotion of sustainable and resilient tourism, including ecotourism, for poverty eradication and environment protection	77/223 77/235	Human rights and extreme poverty Preventing and combating corrupt practices and the transfer of proceeds of corruption, facilitating asset recovery and returning such assets to legitimate owners, in particular to countries of origin, in accordance with the United Nations Convention against Corruption
77/180	Industrial development cooperation		
77/181	Women in development		
77/183	Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development	77/245	Follow-up to and implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States
77/185	South-South Cooperation		
77/186	Agriculture development, food security and nutrition		
77/188	Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly	77/248 77/267	Oceans and the law of the sea Shifting the management paradigm in the United Nations: review of changes to the budgetary cycle
77/189	Inclusive development for and with persons with disabilities		
77/205	A global call for concrete action for the elimination of racism, racial discrimination, xenophobia and related intolerance and the comprehensive implementation of and follow-up to the	77/270	New Partnership for Africa's Development: progress in implementation and international support

Economic and Social Council resolutions

2008/18	Promoting full employment and decent work for all	2022/15	Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society
2018/23	New strategic directions of the Economic Commission for Africa		
2021/10	Socially just transition towards sustainable development: the role of digital technologies on social development and well-being of all	2022/18	Mainstreaming a gender perspective into all policies and programmes in the United Nations system

Economic Commission for Africa resolutions

671 (XXV) A	Establishment of an Economic Commission for Africa	937 (XLIX)	Mainstreaming the 2030 Agenda for Sustainable Development and Agenda 2063 into national strategic frameworks, action plans and programmes
748 (XXVIII)	Population, family and sustainable development		
819 (XXXI)	Promotion of energy resources development and utilization in Africa	938 (XLIX)	Integrated reporting and follow-up on sustainable development
822 (XXXI)	Implementation of the treaty establishing the African Economic Community: strengthening regional economic communities; rationalization and harmonization of the activities of regional and subregional communities	939 (XLIX) 941 (XLIX)	Africa Regional Forum on Sustainable Development Organization of an annual African regional review of progress in the implementation of the outcomes of the World Summit on Information Society
862 (XLII)	Enhancing domestic resource mobilization	965 (LII)	Luxembourg Protocol to the Convention on International Interests in Mobile Equipment on Matters Specific to Railway Rolling Stock
874 (XLIII)	Strengthening the subregional offices of the United Nations Economic Commission for Africa		
909 (XLVI)	Realizing and harnessing the demographic dividend in Africa	966 (LII)	Review of the intergovernmental structure of the Economic Commission for Africa pursuant to its resolution 943 (XLIX) and resolution 957 (LI)
928 (XLVIII)	Implementing Agenda 2063: planning, mobilizing and financing for development		
931 (XLVIII)	Data revolution and statistical development	967 (LII)	Progress in the implementation of the Programme of Action for the Least Developed Countries for the Decade 2011–2020 and preparation for the Fifth United
935 (XLVII)	Least developed countries in Africa		

	Nations Conference on the Least Developed Countries	977 (LIII)	Economic Commission for Africa support for least developed countries in the context of the Fifth United Nations Conference on the Least Developed Countries
968 (LII)	Fiscal policy, trade and the private sector in a digital era: a strategy for Africa		
969 (LII)	Digitization and the digital economy initiative	978 (LIII)	Midterm review of the Vienna Programme of Action for the Landlocked Developing Countries for the Decade 2014–2024
972 (LIII)	African Continental Free Trade Area		
973 (LIII)	Data and statistics	979 (LIII)	African Institute for Economic Development and Planning
974 (LIII)	Civil registration and vital statistics		
975 (LIII)	Sustainable industrialization and diversification of Africa in the digital era in the context of the coronavirus disease pandemic	980 (LIII) 981 (LIII) 2023/1	Special drawing rights 2022 programme plan and budget Enhancing science and technology for development in Africa
976 (LIII)	Coronavirus disease vaccines		

Subprogramme 1 Macroeconomic policy, finance and governance

General Assembly resolutions

48/180	Entrepreneurship and privatization for economic growth and sustainable development	65/123	Cooperation between the United Nations, national parliaments and the Inter-Parliamentary Union
51/191	United Nations Declaration against Corruption and Bribery in International Commercial Transactions	65/146	Innovative mechanisms of financing for development
54/128	Action against corruption	65/286	Implementing the smooth transition strategy for countries graduating from the list of least developed countries
54/197	Towards a stable international financial system, responsive to the challenges of development, especially in the developing countries	66/209	Promoting the efficiency, accountability, effectiveness and transparency of public administration by strengthening supreme audit institutions
58/4	United Nations Convention against Corruption	66/256	The United Nations in global governance
64/193	Follow-up to and implementation of the Monterrey Consensus and the outcome of the 2008 Review Conference (Doha Declaration on Financing for Development)	77/110 77/244	The rule of law at the national and international levels Promotion of inclusive and effective international tax cooperation at the United Nations

Economic and Social Council resolutions

2005/3 Public administration and development

Economic Commission for Africa resolutions

879 (XLIV)	Governing development in Africa: the role of the State in economic transformation	916 (XLVII)	Illicit financial flows
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Subprogramme 2 Regional integration and trade

General Assembly resolutions

70/293	Third industrial development decade for Africa (2016–2025)	76/194	Commodities
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Economic and Social Council resolutions

2017/11	Social dimensions of the New Partnership for Africa's Development
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Economic Commission for Africa resolutions

847 (XL)	Aid for trade	922 (XLVII)	Industrialization for inclusive and transformative development in Africa
867 (XLIII)	Assessment of progress on regional integration in Africa	934 (XLVIII)	Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024
891 (XLV)	Accelerating regional integration and boosting intra-African trade	960 (LI)	Harnessing the potential of the African Continental Free Trade Area and creating fiscal space for jobs and economic diversification
907 (XLVI)	Industrialization for an emerging Africa		
914 (XLVII)	African regional integration index		

Subprogramme 3 Technology, innovation, connectivity and infrastructure development

General Assembly resolutions

56/183	World summit on the information society outcomes	76/294	Political declaration of the high-level meeting on improving global road safety
67/215	Promotion of new and renewable sources of energy		
72/228	Science, technology and innovation for development		
74/299	Improving global road safety		

Economic and social council resolutions

2022/16	Science, technology, and innovation for development
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Economic Commission for Africa resolutions

847 (XL)	Aid for trade	934 (XLVIII)	Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024
867 (XLIII)	Assessment of progress on regional integration in Africa		
891 (XLV)	Accelerating regional integration and boosting intra-African trade		
907 (XLVI)	Industrialization for an emerging Africa		
914 (XLVII)	African regional integration index		
922 (XLVII)	Industrialization for inclusive and transformative development in Africa		

Subprogramme 4 Data and statistics

General Assembly resolutions

68/261	Fundamental Principles of Official Statistics	69/266	A global geodetic reference frame for sustainable development
		69/282	World Statistics Day

Economic and Social Council resolutions

131 (VI)	Coordination of cartographic services of specialized agencies and international organizations	2013/21	Fundamental Principles of Official Statistics
476 (XV)	International cooperation on cartography	2015/10	2020 World Population and Housing Census Programme
2011/24	Committee of Experts on Global Geospatial Information Management	2016/27	Strengthening institutional arrangements on geospatial information management
		2022/24	Enhancing Global Geospatial information management arrangements

Economic Commission for Africa resolutions

758 (XXVIII)	The role of cartography, remote sensing and geographic information systems (GIS) in sustainable development	882 (XLIV)	Implementation of the African Charter on Statistics and the Strategy for the Harmonization of Statistics in Africa
849 (XL)	Statistics and statistical capacity-building in Africa	911 (XLVI)	Statistics and statistical development

Subprogramme 5 Climate, food security and natural resources, green and blue economy

General Assembly resolutions

60/1	2005 World Summit Outcomes	76/300	The human right to a clean, healthy and sustainable environment
62/8	Overview of United Nations activities relating to climate change		
68/209	Agricultural technology for development		
76/200	Agricultural technology for sustainable development		

Economic Commission for Africa resolutions

818 (XXXI)	Promotion of mineral resources development and utilization in Africa	982 (LIV)	Financing the recovery of Africa and beyond
877 (XLIII)	Towards realizing a food-secure Africa	989 (LIV)	Carbon certification
884 (XLIV)	Climate change and sustainable development in Africa	2023/4	Accelerating sustainable development through regional integration and trade
919 (XLVII)	Green economy and structural transformation in Africa	2023/5	Accelerating food systems transformation in Africa
921 (XLVII)	Agricultural transformation for an industrialized Africa	2023/6	Climate finance mobilization to accelerate a green recovery
930 (XLVIII)	Africa Regional Forum on Sustainable Development	2023/7	Advancing the sustainable debt coalition initiative in Africa and beyond
975 (LIII)	Sustainable industrialization and diversification of Africa in the digital era in the context of the coronavirus disease pandemic	2023/8	Great Blue Wall Initiative

Subprogramme 6 Gender equality and women's empowerment

General Assembly resolutions

59/167	Elimination of all forms of violence against women, including crimes identified in the outcome document of the twenty-third special session of the General Assembly, entitled "Women 2000: gender equality, development and peace for the twenty-first century"	75/157	Women and girls and the response to the coronavirus disease (COVID-19)
		76/140	Improvement of the situation of women and girls in rural areas
		76/141	Violence against women migrant workers
65/187	Intensification of efforts to eliminate all forms of violence against women	76/142	Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly
65/189	International Widows' Day		
69/236	World Survey on the Role of Women in Development	76/146	The girl child
70/131	Convention on the Elimination of All Forms of Discrimination against Women	77/194	Trafficking in women and girls
70/176	Taking action against gender-related killing of women and girls	77/195	Intensifying global efforts for the elimination of female genital mutilation

Economic and Social Council resolutions

1998/12	Conclusions of the Commission on the Status of Women on critical areas of concern identified in the Platform for Action of the Fourth World Conference on Women	2004/4	Review of Economic and Social Council agreed conclusions 1997/2 on mainstreaming the gender perspective into all policies and programmes in the United Nations system
2003/44	Agreed conclusions of the Commission on the Status of Women on women's participation in and access of women to the media, and information and communication technologies and their impact on and use as an instrument for the advancement and empowerment of women	2009/13	Future operation of the International Research and Training Institute for the Advancement of Women
		2011/5	The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to gender equality and the empowerment of women

Security Council resolutions

1325 (2000)

Economic Commission for Africa resolutions

915 (XLVII) New continent-wide initiative on gender equality and women's empowerment

Subprogramme 7 Subregional activities for development

Component 2: Subregional activities in West Africa

Economic Commission for Africa resolution

830(MFC 1A)	Reform of the Regional Commissions: Relationship between the Economic Commission for Africa, United Nation Agencies, the Regional and Subregional Organizations in Africa	931(XLVIII)	Realizing and harnessing the demographic dividend in Africa Data Revolution and Statistical Development
909(XLVI)			

Component 4: Subregional activities in East Africa*Economic and Social Council Resolutions*

2011/43 Support to the Republic of South Sudan

Component 5: Subregional activities in Southern Africa*General Assembly resolutions*

61/51 Cooperation between the United Nations and the Southern African Development Community

**Subprogramme 8
Economic development and planning***Economic and Social Council resolutions*

2011/13; 2018/22 African Institute for Economic Development and Planning

2013/2 Refocusing and recalibrating the Economic Commission for Africa to support Africa's structural transformation

Economic Commission for Africa resolutions

58 (IV) Establishment of the African Institute for Economic Development and Planning

908 (XLVI) Refocusing and recalibrating the Economic Commission for Africa's structural transformation

858 (XLI) Special Meeting of the Governing Council of the African Institute for Economic Development and Planning

956 (LI) African Institute for Economic Development and Planning

970 (LIII) 2021 programme plan and budget

**Subprogramme 9
Poverty, inequality and social policy***General Assembly resolutions*

65/234 Follow-up to the International Conference on Population and Development beyond 2014

72/144 Follow-up to the Second World Assembly on Ageing

65/312 Outcome document of the High-level Meeting of the General Assembly on Youth: Dialogue and Mutual Understanding

76/137 Policies and programmes involving youth

77/173 Implementation of the outcomes of the United Nations Conferences on Human Settlements and on Housing and Sustainable Urban Development and strengthening of the United Nations Human Settlements Programme (UN-Habitat)

66/290 Follow-up to paragraph 143 on human security of the 2005 World Summit Outcome

71/256 New Urban Agenda

Economic and Social Council resolutions

2014/5 Promoting empowerment of people in achieving poverty eradication, social integration and full employment and decent work for all

Economic Commission for Africa resolutions

940 (XLIX) International migration in Africa

Deliverables

18.14 Table 18.1 lists all cross-cutting deliverables of the programme.

Table 18.1

Cross-cutting deliverables for the period 2023–2025, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Substantive services for meetings (number of three-hour meetings)	8	8	7	7
1. Coordination meetings on the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development	2	2	1	1
2. Annual Africa Business Forum	1	1	1	1
3. Meetings of the Regional Coordination Platform for Africa	2	2	2	2
4. Meetings of the Fifth Committee	1	1	1	1
5. Meetings of the Committee for Programme and Coordination	1	1	1	1
6. Meetings of the Advisory Committee on Administrative and Budgetary Questions	1	1	1	1
B. Generation and transfer of knowledge				
Publications (number of publications)	2	2	2	2
7. Overview of economic and social conditions in Africa for the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1
8. African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development	1	1	1	1
C. Substantive deliverables				
Consultation, advice and advocacy: advocacy and advice for the implementation of the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda.				
D. Communication deliverables				
Outreach programmes, special events and information materials: information materials focused on regional integration and emerging socioeconomic issues for awareness-raising with members of ECA.				

Evaluation activities

18.15 The following evaluations completed in 2023 have guided the proposed programme plan for 2025:

- (a) *ECA evaluation of the Africa Institute for Economic Development and Planning (IDEP) strategic framework for the period 2019-2023;*
- (b) *ECA evaluation of the project on Africa climate resilience investment facility;*
- (c) *ECA evaluation of the project on Ten steps plan for safer road infrastructure;*
- (d) *Office of Internal Oversight Services (OIOS) evaluation of the Regular Programme of Technical Cooperation (RPTC);*
- (e) *ECA evaluation of the Africa Economic Conference series.*

18.16 In response to the results of the evaluation(s) referenced above, the Commission will prepare guidelines for undertaking the evaluation of the RPTC to account for the nature and specificities of the interventions, within the framework of the ECA revised evaluation policy. Additionally, the Commission established a committee to review the use of RPTC post resources and come up with clear guidelines and recommendations on the way forward. The Commission will strengthen internal communication and outreach of its capacity building and advocacy projects. Moreover, the recommendations from IDEP evaluation will inform the design of the next strategic framework.

18.17 The following evaluations are planned for 2025:

- (a) *Evaluation of ECA subregional support provided to its members in Central Africa;*
- (b) *Evaluation of ECA support towards integrated national financing framework and development planning;*
- (c) *Evaluation of ECA support in infrastructure development through innovative financing, public-private partnership and regional integration;*
- (d) *Evaluation of ECA support in building the resilience of its members to climate change;*
- (e) *Evaluation of ECA subregional joint session intergovernmental committee of senior officials and experts meeting.*

Programme of work

Subprogramme 1

Macroeconomic policy, finance and governance

Objective

- 18.18 The objective, to which this subprogramme contributes, is to achieve structural transformation and inclusive growth in Africa through strengthened and effective development planning, macroeconomic policy analysis, enhanced economic governance and management, and innovative public and private sector financing and investment.

Strategy

- 18.19 To contribute to the objective, the subprogramme will:
- (a) Support members of ECA in tracking progress in the implementation of the 2030 Agenda and Agenda 2063 and customize policy-relevant tools such as the ECA integrated planning and reporting toolkit, developed in response to a request from members, to assist countries in the design, implementation and monitoring of their national development plans;
 - (b) Provide tailor-made support to accelerate the graduation of African countries from the list of least developed countries, including a smooth transition strategy. This will include supporting the implementation of the Doha Programme of Action for Least Developed Countries (DPoA) for the decade 2022–2031, and reporting on the progress of African least developed countries;
 - (c) Build the capacity of members of ECA to design and implement policy frameworks that promote transparency and accountability in public financial management, including debt management, and optimize resource mobilization and allocation to build resilience to shocks;
 - (d) Support members of ECA and market participants in exploring investment and co-investment opportunities in infrastructure, real estate and other sectors in close cooperation with pension funds, asset management firms, private equity firms, and financial institutions;
 - (e) Provide technical assistance and disseminate best practices to members of ECA to identify priority growth sectors and develop and implement policies, strategies and programmes to improve their competitiveness, attract investment and stimulate entrepreneurship;
 - (f) Support members of ECA in developing and deepening their domestic capital markets and design frameworks and mechanisms to promote the development of financial innovations as sustainable methods for mobilizing additional resources for development financing needs and increasing financial resilience;
 - (g) Promote innovative mechanisms to support the development of the private sector, in particular MSMEs;

- (h) Convene platforms for policy dialogue on matters related to macroeconomic policy, economic governance, financing and development planning and contribute to the organization of the annual session of the Conference of African Ministers of Finance, Planning and Economic Development;
- (i) Publish policy-relevant knowledge products underpinned by research and innovative ECA macroeconomic modelling tools to support evidence-based policymaking and produce forecasts with recommendations for responding to the impacts of external shocks as required by members and partners of ECA.

18.20 The above-mentioned work is expected to result in:

- (a) More coordinated and integrated policy design and implementation by members of ECA;
- (b) Accelerated and sustainable graduation of African countries from the least developed country category;
- (c) More robust evidence-based policymaking by members of ECA;
- (d) Increased mobilization of domestic and international resources and capital for development and investment in priority areas;
- (e) Improved debt management and reduced debt vulnerabilities among members of ECA.
- (f) A more conducive business climate for improved access to markets and a diversified investor base with an increased appetite for domestic currency debt markets.

Programme performance in 2023

Improved tax policy and administration for the mobilization of public resources

18.21 The subprogramme's work contributed to the adoption of the UNGA resolution A/RES/78/230 on inclusive tax cooperation. Cooperation is indispensable for an equitable global tax system and the framework convention requested by this resolution would provide for greater equity in the global tax system. This outcome was realized due to support from the subprogramme pursuant to resolution 990 (LIV) of the Conference of African Ministers of Finance, Planning and Economic Development, tasking ECA to work on tax-related matters. As the follow-up to resolution 77/244, the subprogramme led negotiation for inclusion of UN tax convention matters in the African Union Commission intergovernmental sub-committee meeting on tax and IFFs in June 2023, leading to the inclusion of the topic in the AUC-Specialized Technical Committee (STC) meeting in July 2023, with a view to preparing the Africa Group in New York to participate effectively in the discussions that led to the passing of Resolution 78/230. The subprogramme also developed and shared a technical paper with all member States for their inputs before the GA. The subprogramme continues to conduct policy awareness and capacity-building work based on resolution 78/230.

18.22 Progress towards the objective is presented in the performance measure below (see table 18.2).

Table 18.2

Performance measure:

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>
Members of ECA begin negotiations for an international tax convention	Members of ECA drafted a resolution on international tax cooperation at the UN	General Assembly adopts a resolution on inclusive tax cooperation

Planned results for 2025

Result 1: strengthened debt management for resilient recovery

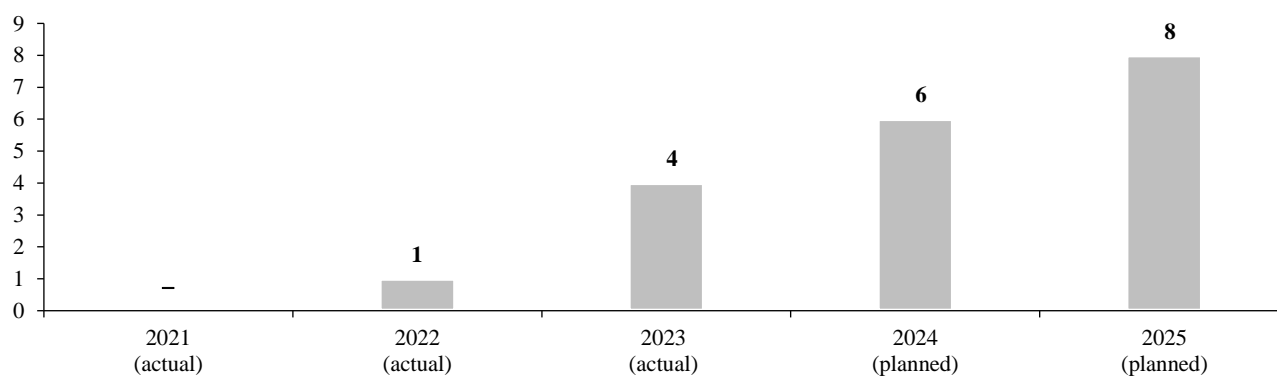
Programme performance in 2023 and target for 2025

18.23 The subprogramme's work contributed to the formulation and implementation of policies related to financial and debt management in three additional members of ECA (Zambia, Sierra Leone and Ethiopia), for a cumulative total of four members of ECA, which met the planned target.

18.24 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.I).

Figure 18.I

Performance measure: number of policy interventions related to financial and debt management developed and/or implemented (cumulative)



Result 2: enhanced economic governance and improved tax policy and administration for the mobilization of public resources

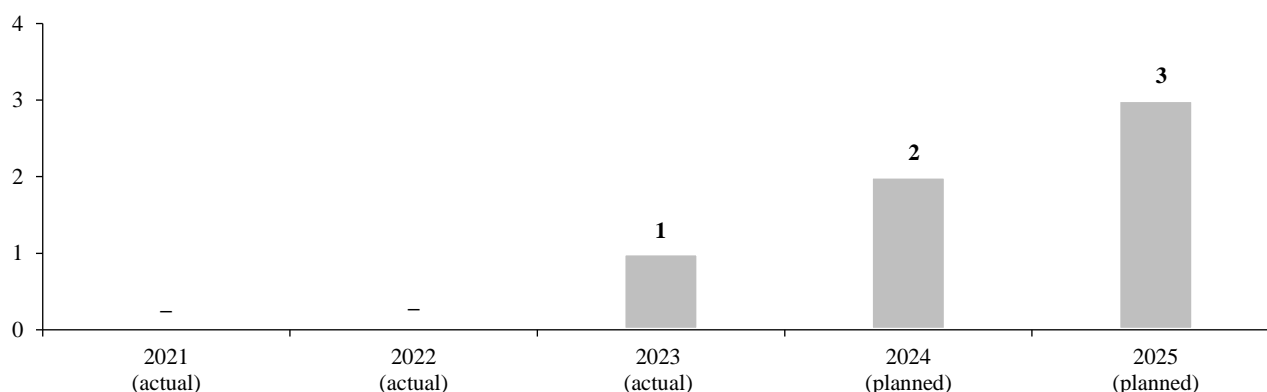
Programme performance in 2023 and target for 2025

18.25 The subprogramme's work contributed to the implementation of recommendations on improved tax policy and administration by policymakers in Benin, which met the planned target.

18.26 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.II).

Figure 18.II

Performance measure: number of members of ECA that implement recommendations on improved tax policy and administration (cumulative)



Result 3: Innovative approaches to mobilize domestic resources and external private capital

18.27 Achieving more transformative and sustainable growth requires innovative and affordable finance. The prospects for mobilizing additional resources on domestic markets and exploiting untapped pockets of finance by better channelling domestic savings through appropriate financial products offer enormous potential. The sub-programme supports member States through knowledge sharing, capacity building and technical assistance to achieve the following outcomes: reduced financing risk, more effective policy and regulatory environment, and more profound and sophisticated domestic capital markets.

Lessons learned and planned change

18.28 The lesson for the subprogramme was that capital market development requires a collaborative approach and long-term support for lasting impact and greater resilience. In applying the lesson, the subprogramme will focus on fostering close and direct working relationships with regulators and ministries of finance on innovative options for financing sustainable development, as well as on new business models and modalities of financial services in the age of digitization. The subprogramme will also strengthen the synergy of its work with United Nations-wide initiatives and amplify the outreach of its policy work and knowledge products.

Table 18.3

Performance measure:

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Better understanding of capital markets and financial innovation among policymakers in 4 countries (Ghana, Senegal, Angola, Uganda) to effectively pursue sustainable development objectives	First issuance of 8- and 10-year bonds in local currency in Angola.	Uganda designed strategic plan and roadmap for the development of its local currency bond market. Development of Ethiopia's first security exchange Strengthened governance and improved sovereign risk management in Guinea and Mauritania	Two members of ECA review the legal and regulatory framework of the money market to increase liquidity in its financial system.	Two members of ECA design a programme to develop their financial system

Deliverables

18.29 Table 18.4 lists all deliverables of the subprogramme.

Table 18.4

Subprogramme 1: deliverables for the period 2023–2025, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	2	2	2
1. Report on overview of economic and social conditions in Africa to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1
2. Progress report on the implementation of the priority areas of the Doha Programme of Action for Least Developed Countries for the decade 2011–2020 to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	–	1	1	1
Substantive services for meetings (number of three-hour meetings)	–	–	4	–
3. Meetings of the Committee on Economic Governance	–	–	4	–
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	8	12	10	13
4. On countering illicit financial flows from Africa	–	1	1	1
5. On the use of the ECA macroeconomic model for selected countries	3	4	2	1
6. On the integrated planning and reporting toolkit	3	3	3	3
7. Internship and fellowship programme for young African economists to build their capacity to formulate, implement and monitor development policies and programmes	1	1	1	1
8. On strengthening the capacity of members of ECA in public finance	1	3	3	3
9. On market access and private sector financing, investment and partnerships	–	–	–	2
10. On capital markets development	–	–	–	2
Seminars, workshops and training events (number of days)	3	2	1	8
11. Workshop on macroeconomic modelling for African policymakers and experts	2	1	1	1
12. Training event on public finance and development planning in Africa (policy dialogue)	1	1	–	2
13. Training events on market access and private sector financing, investment and partnerships	–	–	–	5
Publications (number of publications)	2	3	2	3
14. Africa Sustainable Development Report	1	1	1	1
15. Economic Report on Africa	1	1	1	1
16. Economic Governance Report	–	1	–	1
Technical materials (number of materials)	8	7	10	12
17. On emerging economic issues and challenges to growth and development in Africa	2	1	3	3
18. Policy briefs on emerging issues related to macroeconomic analysis, economic governance and public finance	2	3	3	3
19. Africa quarterly economic performance and outlook report	4	3	4	4
20. Sovereign credit rating outlook	–	–	–	2
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to six members of ECA and regional bodies on emerging macroeconomic issues, development planning and economic governance issues.				
D. Communication deliverables				
Outreach programmes, special events and information materials: annual African Economic Conference (some 200 in-person participants, including policymakers, experts, researchers, private sector and young people); Pan-African Conference on Illicit Financial Flows and Taxation (some 100 in-person participants); one report on capital markets development index.				

Subprogramme 2

Regional integration and trade

Objective

- 18.30 The objective, to which this subprogramme contributes, is to strengthen regional cooperation and integration among members of ECA through increased trade flows, improved industrialization and increased investment.

Strategy

- 18.31 To contribute to the objective, the subprogramme will:
- (a) Provide advisory services and technical assistance to members of ECA on market access and business opportunities arising from the African Continental Free Trade Area to minimize potential adverse effects (such as import surges, dumping and customs revenue loss risks) in the context of the implementation of their national strategies, and multilateral and bilateral trade issues, including those related to the World Trade Organization, regional trade protocols, the African Growth and Opportunity Act and economic partnership agreements;
 - (b) Develop and disseminate knowledge products with evidence based recommendations, including policy tools, instruments and guidelines and provide technical assistance to identify opportunities for diversification, value addition and the development of manufacturing and industrial clusters with climate change dimensions for members of ECA in support of the Action Plan for Accelerated Industrial Development of Africa, contributing to the achievement of Sustainable Development Goals 9 and 17;
 - (c) Provide training, with a particular focus on least developed countries, landlocked developing countries and regional economic communities, related to the implementation of existing regional cooperation frameworks;
 - (d) Provide advisory services and technical assistance to members of ECA and regional economic communities on regional integration, national, regional and continental competition policies, intellectual property policies and measures for investment facilitation in collaboration with the United Nations Conference on Trade and Development.
- 18.32 The above-mentioned work is expected to result in:
- (a) Countries implementing the recommendations set out in their respective strategies for the implementation of the African Continental Free Trade Area to harness the benefits of the Agreement, including climate change dimensions ;
 - (b) More coherent, coordinated and responsive interfaces between the African Continental Free Trade Area and the free trade areas and customs unions of the regional economic communities;
 - (c) More coherent trade and industrialization policies aligned with the 2030 Agenda and Agenda 2063;
 - (d) Accelerated industrialization and increased diversification of productive capacities and production patterns;
 - (e) Reduced transaction risks and intermediation costs for members of ECA;
 - (f) An improved business environment characterized by enhanced opportunities for private sector operators to leverage transboundary opportunities and improved market access conditions for African trade of goods and services, as well as the free movement of capital and people.

Programme performance in 2023

A digital-trade protocol to leverage the benefits of an optimal business environment under the AfCFTA

18.33 The digital trade protocol within AfCFTA creates an optimal business environment for digital trade and minimises barriers within or between countries. To address the challenges related to data governance and digital trade facilitation that emerged during the negotiations, the subprogramme launched a training and research initiative on Digital Trade Regulatory Integration. In 2023, thirteen members of ECA received assistance to collect key data on digital services trade restrictions and digital trade integration. The subprogramme also supported AfCFTA negotiators and Senior Trade Officials with a series of capacity-building activities. These interventions contributed to the finalization of the digital trade protocol finalization,

18.34 Progress towards the objective is presented in the performance measure below (see Table 18.5)

Table 18.5

Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>
Supported 15 members of ECA in collecting key data on digital services trade restrictions and digital trade integration to be able to design and negotiate the Protocol on Digital Trade	Supported an additional twenty-six members of ECA in collecting key data on digital services trade restrictions and digital trade integration	Supported an additional 13 members of ECA in collecting key data on digital services trade restrictions and digital trade integration. Member States finalized a digital trade protocol to establish common positions on digital trade, harmonize digital economy regulations and leverage the benefits of e-commerce

Planned results for 2025

Result 1: more inclusive and equitable development in the pharmaceutical sector

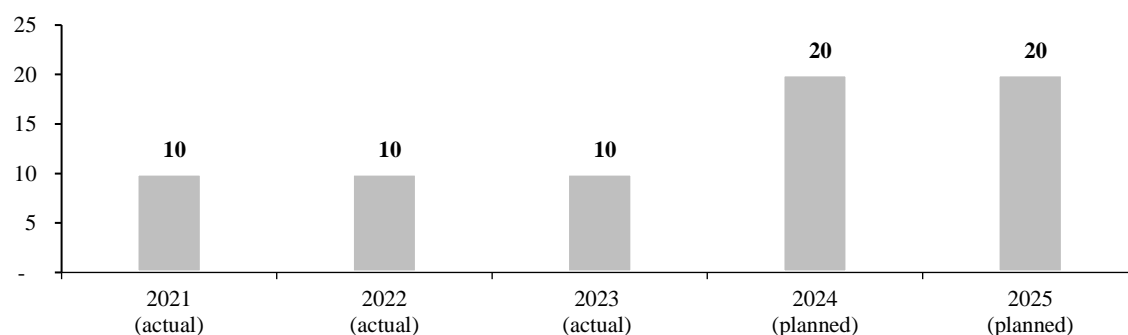
Programme performance in 2023 and target for 2025

18.35 The subprogramme's work contributed to ten members of ECA implementing recommendations on inclusive and equitable development in the pharmaceutical sector, which did not meet the cumulative planned target of twenty members of ECA. The target was not met owing to the concentrated technical focus on the ten pilot countries under phase III of the AfCFTA that started in April 2023.

18.36 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.III).

Figure 18.III

Performance measure: number of members of ECA that implemented recommendations on inclusive and equitable development in the pharmaceutical sector (cumulative)



Result 2: Members of ECA implement priority areas of their strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area related to industrialization

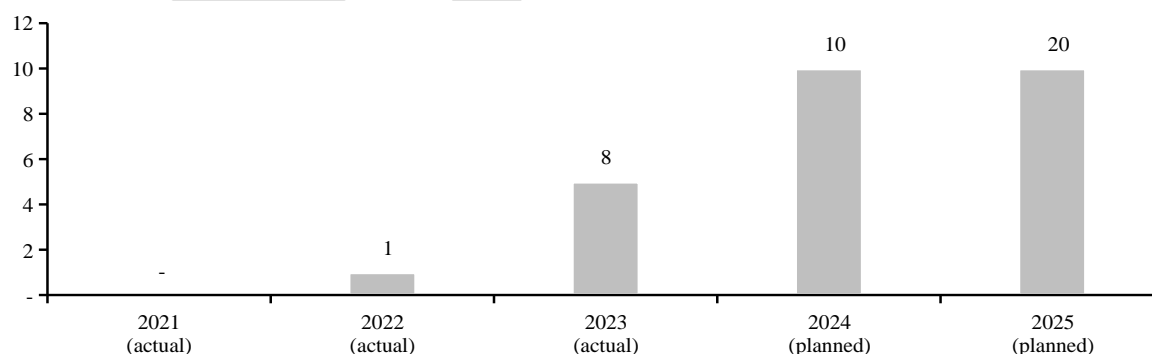
Programme performance in 2023 and target for 2025

18.37 The subprogramme's work contributed to seven additional members of ECA implementing the priority areas of their national AfCFTA strategies, for a cumulative total of eight members (Cote d'Ivoire, Mozambique, Namibia, Niger, Burkina Faso, Guinea, Senegal, Togo), which exceeded the cumulative planned target of five members of ECA.

18.38 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.IV).

Figure 18.IV

Performance measure: number of members of ECA implementing the priority areas of their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area related to industrialization (cumulative)



Result 3: Greening trade strategies to mitigate the impact of climate change adopted in the context of AfCFTA

Proposed programme plan for 2025

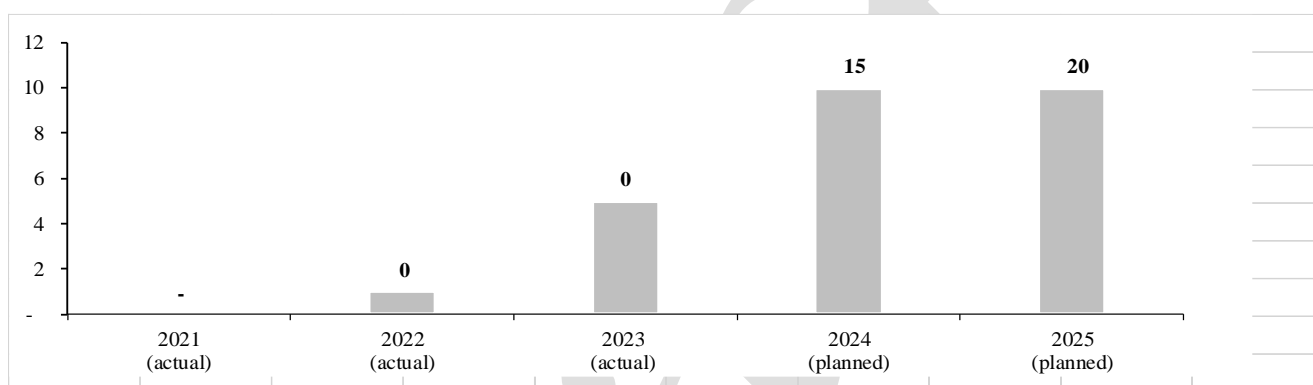
18.39 African countries need to balance efforts to address the AfCFTA's goals with the urgency of climate change. In response to limited studies on the potential environmental impacts of the AfCFTA, the subprogramme supported twenty members of ECA to develop green trade strategies in the context of sustainable development to identify green value chain opportunities and climate change adaptation needs. Additionally, the subprogramme and proposed actions to promote competitive intra-African exports, value-added trade, regional value chain integration and climate resilience.

Lessons learned and planned change

- 18.40 The lesson for the subprogramme was to continuously engage and increase assistance to stakeholders on the expected impacts of adopting climate policies in Africa and how it interfaces with the AfCFTA. In applying the lesson, the subprogramme will support negotiations, finalization and adoption of a protocol on climate change and trade and provide evidence-based recommendations in knowledge products, training and other policy advice on best options to mitigate and adapt to climate change that fit into the AfCFTA process.
- 18.41 Expected progress towards the objective is presented in the performance measure below (see figure 18.V)

Figure 18.V

Performance measure: number of Member States that adopt strategies on greening trade and climate change in the context of the AfCFTA (cumulative)

**Deliverables**

- 18.42 Table 18.6 lists all deliverables of the subprogramme.

Table 18.6

Subprogramme 2: deliverables for the period 2023–2025, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	2	3	2
1. Report on the session of the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	–	1	1	1
2. Report on the status of implementation of the Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024 for the Conference of African Ministers of Finance, Planning and Economic Development and updates on the status of international and intra-African trade for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	1	1	2	1
Substantive services for meetings (number of three-hour meetings)	–	3	3	3
3. Meetings of the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	–	3	3	3
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	5	6	7	4
4. On boosting intra-African trade through enhancing the capacity of members of ECA and regional economic communities to increase the African share of international trade	1	1	1	1
5. On accelerating the African trade integration agenda through ratification and effective implementation of the Agreement Establishing the African Continental Free Trade Area	–	–	–	–
6. On inclusive and equitable African trade arrangements	1	–	1	–

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
7. On deepening African trade integration through effective implementation of the Agreement Establishing the African Continental Free Trade Area	–	1		–
8. Fellowship programme for enhancing the capacity of young African scholars in the areas of industrialization, investment, regional integration, trade and markets	1	1	1	1
9. On the trade model	1	1	1	1
10. On operationalization of the Agreement Establishing the African Continental Free Trade Area: strategic interventions in investment, services competition policy, digitalization, regional trade and integration	1	1	1	1
11. On the opportunities created by the African Continental Free Trade Area for the pooled procurement of essential drugs and products and local pharmaceutical production for the continent	–	1	1	–
Seminars, workshops and training events (number of days)	10		10	10
12. Training events on trade economics, regional integration and capacity-building for trade policy and structural transformation, aid for trade, basic and intermediate trade modelling and advanced trade modelling	10		10	10
Publications (number of publications)	3	2	3	2
13. Topical issue report on the second phase of the African Continental Free Trade Area negotiations	1	1	1	1
14. On assessing regional integration in Africa	1	–	1	–
15. On revisiting policy, legislation and institutions for industrial development in Africa	1	1	1	1
Technical materials (number of materials)	4	4	11	11
16. On investments	1	1	3	3
17. On topical international and intraregional trade issues	1	1	5	5
18. On the African Union integration agenda	1	1	1	1
19. On industrialization in Africa	1	1	2	2
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to members of ECA and regional or subregional cooperation groups in the context of the New Partnership for Africa's Development (NEPAD) and the Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027; analytical advice for the implementation of the Vienna Programme of Action.				
Databases and substantive digital materials: observatory on regional integration in Africa, Africa Regional Integration Index, Regional Digital trade integration data base, Digital services trade restrictiveness data base.				
D. Communication deliverables				
Outreach programmes, special events and information materials: information materials on regional integration and trade; information kits; high-level policy dialogue on trade.				
Digital platforms and multimedia content: content for the subprogramme's social media accounts on regional integration and trade.				

Subprogramme 3 Technology, innovation, connectivity and infrastructure development

Objective

- 18.43 The objective to which this subprogramme contributes is to strengthen inclusive growth, sustainable development, and economic transformation in Africa by harnessing the power of science, technology, and innovation, fostering improved connectivity and logistics, and accelerating critical infrastructure development.

Strategy

- 18.44 To contribute to the objective, the Subprogramme will:

- (a). Conduct policy research and analysis, and provide technical assistance and advisory services to members of ECA to:
- Align technology and innovation policies with regional development goals, foster innovation and public-private partnerships for infrastructure development, advance knowledge on technology-enabled energy transition, and promote digital transformation in collaboration with international partners. Additionally, support member States in assessing the economic impact of emerging and frontier technologies, identifying technology-driven solutions, analyzing digital trends, evaluating current infrastructure energy, transport, and ICT), and analyze the impact of logistics and connectivity on economic development
 - Promote frontier technologies, innovative solutions for socio-economic challenges, and digital infrastructure for smart cities. Advocate for regulatory frameworks conducive to digital ecosystems and sustainable infrastructure.
 - Support the development and modernization of critical infrastructure and enhance technical skills. Advance Digital ID principles, cyber security laws, public-private partnerships, and digital skills for sustainable development.
 - Formulate strategies to bridge technological gaps, promote digital inclusivity, and improve digital and physical connectivity across the continent, including improving internet access in underserved areas
- (b). Collaborate with the African Union, the African Union Development Agencies, AfDB, and regional economic communities to operationalize the Second Ten Year Implementation Plan specifically the Programme for Infrastructure Development in Africa, support the implementation of the African Continental Free Trade Area operationalize regulatory frameworks for private sector investment in energy and infrastructure, promote the African air transport market and improve road safety and digitalization of the continent's transport infrastructure.
- (c). Produce knowledge products, offer advisory services, and convene members of ECA for digital transformation, STI, transport, energy, and infrastructure efficiency including transport facilitation, norms and standards, regulations, climate change management, road safety, and asset management.
- (d). Support the development of home-grown solutions for Africa by developing and disseminating best practices in public-private partnerships, and advocate for capital support for rail projects.
- (e). Collaborate with AUC, AUDA-NEPAD, AfDB, RECs, member States, and partners to provide technical advisory services and policy research on energy access, transition, and security. Focus on promoting new energy technologies, de-risking energy investments, and advancing regional energy trade and market development.

18.45 In doing so, the Subprogramme will support members of ECA in making progress towards Sustainable Development Goals 1, 2, 3, 4, 5, 7, 8, 9,10, 11, 13, 16 and 17.

18.46 The above-mentioned work is expected to result in:

- (a). Empower government, individuals and organizations to leverage technology for sustainable development.
- (b). Strengthen Research & Development as well as Science, Technology, and Innovation practices across the continent to build Africa's capacity for sustainable development and economic self-reliance.
- (c). Increased energy access and innovative solutions for energy and infrastructure for the transformation of Africa.
- (d). Increased efficiency and safety of the African transport sector, reduced road fatalities, injuries, and cost of road accidents to the African economies.
- (e). Improved policy environment to private sector investment in new and emerging technologies and digital public infrastructure.

- (f). Strengthened implementation of the principles for good digital identification, including security of information to enable digital transformation, inclusive growth and development.

Proposed programme plan for 2025

Result 1: Leveraging digital technologies and energy transition for sustainable development

- 18.47 To harness Africa's vast potential in digital technologies and clean energy resources for sustainable transitions, addressing existing challenges and infrastructure gaps is essential. In 2023, the subprogramme's work advanced in three key areas: bridging knowledge gaps in green hydrogen, capacity building on electric vehicles safety and standards, and implementing Geographic Information Systems and Artificial Intelligence tools in transport corridor management, particularly in Northern, Central, and LAPSSSET corridors. Additionally, as a member of AU working groups, ECA contributed to establishing robust Artificial Intelligence (AI) regulatory practices continent-wide, exemplified by its support for the establishment and operationalization of the first AI Center of Excellence in Congo.
- 18.48 The lesson for the subprogram is the need to scale up efforts and strengthen the knowledge and capacity of members of ECA in regulatory practices and standards. In applying the lesson, in coordination with regional partners, the subprogramme will expand and carry out targeted interventions in addressing readiness gaps for electric vehicles, expanding support in corridor management through asset monitoring tools to reduce long-term transport costs and advance the adoption of emerging technologies, and providing support on the development and implementation of green hydrogen policies and regulations.
- 18.49 Expected progress towards the objective is presented in the performance measure below (see Table 18.7)

Table 18.7

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
		Knowledge generated to address gaps on energy transition and implications of green hydrogen in Africa	Integrate the regional transport corridor monitoring methodology and tool in transport corridors management system in Central, Northern and LAPSSSET corridors	Two countries implement AI4Development sectoral initiatives
		Enhanced the capacity of senior transport national experts of twenty ECA member states on safety, norms and standards of electric vehicles	Communication and ICT of the Continental AI Strategy adopted by AUC STC	Energy transition policy framework for the SADC region with articulation of energy transition technologies developed
		Methodology for regional transport corridor monitoring using satellite data and AI developed	At least one country undertakes electric vehicles readiness assessment and recommended action plan developed	At least two countries develop national Artificial Intelligence Strategy
		Continental Regulatory Framework to Crowd-in Private Investment in Infrastructure adopted		

Deliverables

- 18.50 Table 18.8 lists all deliverables of the subprogramme.

Table 18.8: Deliverables for the period 2024–2025 by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)				
1. Report for the Conference of African Ministers of Finance, Planning and Economic Development on recent private sector developments in Africa				1
2. Report to the Africa Regional Forum on Sustainable Development and to the ECA Conference of Ministers on new technologies and innovation for the transformation of Africa and implementation of the Sustainable Development Goals				1
3. Report for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology				-
4. African's contribution to the Report of the Secretary General on the World Summit of Information Society				1
Substantive services for meetings (number of three-hour meetings)				
5. African Business Forum				-
6. Africa Regional STI (Science, Technology, Innovation) Forum in preparation for the high-level political forum on sustainable development				1
7. Africa World Summit of Information Society Review Meeting				1
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)				
8. Technical project on framework and financing for energy security and just energy transition in Africa				1
9. PPPs (Public Private Partnerships) for financing energy transition in Africa				1
10. Technical support for the Africa Regional Forum on Sustainable Development in STI in preparation for multi-stakeholder STI forum at the high-level political forum on sustainable development				1
11. Fellowship programme for young African scholars to enhance their capacity in policy research, analysis and advocacy in the areas of innovation and technology in the context of sustainable development and poverty eradication in Africa				2
12. Technical project on energy security strategies				2
13. On the operationalization of a digital technology centre				1
14. Capacity development on regulatory analysis in electricity sector using the regulatory openness, attractiveness and readiness methodology and reform planning				5
Seminars, workshops and training events (number of days)				
15. Workshops on enhancing capacity in the context of sustainable development and poverty eradication, and innovation and technology in Africa for scholars, fellows and interns				-
16. Workshops on technology, in the context of sustainable development and poverty eradication				9
17. Emerging issues and trends in new technologies and innovation in the context of sustainable development and poverty eradication, the low carbon and blue economy and natural resources				3
18. On implications of the AfCFTA (African Continental Free Trade Agreement) for energy in Africa				-
19. On the implementation of the continental regulatory framework for private sector investment in the energy sector				1
20. New technologies and innovation trends in Africa				1
21. African science, technology and innovation				1
22. Implications of green hydrogen development for just energy transition				1
23. On the performance assessment of the single African air transport market				1
24. On developing priority regulatory actions (including for green hydrogen) towards enabling regulatory and business environment to promote private sector investment in electricity markets				2

25. On a continental energy policy, the legal and regulatory framework for facilitating energy pooling, trading and investments in Africa	1
26. On the digitalization of regional transport corridors in Africa	1
27. Regional training on the scaled-adoption of Electricity Vehicles	1
Technical materials (number of materials)	
28. On energy access for the high-level political forum on sustainable development	1
29. On the African transport policy programme	1
30. Road safety policies, strategies and action plans	2
31. Modules on public-private partnership structuring and management in Africa	0
32. On supporting regional railways infrastructure development in Africa	1
33. Methodology approach and tool for the assessment of road corridors through the geographical information system (GIS) and other digitalized tools	1
34. Infographic on the Africa Strategic Directions for the post-20 Decade for Road Safety	1
35. Infographics on the African Continental Free Trade Area and demand for transport infrastructure and services	1
36. Emerging issues and trends in new technologies and innovation in Africa	2
37. Documentation for meetings of the African Union and NEPAD in the areas of new technologies and innovation, in the context of the 2030 Agenda and Agenda 2063	1
38. Continental framework for enhancing energy security in Africa	1
39. Implementation of good digital identification framework principles in supporting the national digital transformation initiatives of members of ECA	2
40. Policy brief on green hydrogen technology and application in Africa	2
41. Readiness assessment for Electric Vehicle	3

C. Substantive deliverables

Consultation, advice and advocacy: advisory services on centres of excellence in road safety, corridor management institutions; digitizing regional transport corridors and monitoring critical road links and implementation of regional energy transport policies and programme. Additionally, advisory services and technical assistance on digital ID and interoperability practices and operationalizing continental-level frameworks such as the AU Digital Transformation Strategy (2020-2030).

D. Communication deliverables

Outreach programmes, special events and information materials: booklet on digital transformation and emerging technologies, energy infrastructure finance and development; brochures, newsletters, flyers, briefs and information kits on technology to be shared with Member States and implementing partners

External and media relations: press releases, podcasts and videos related to the issuance of major publications and events.

Digital platforms and multimedia content: websites, social media and platforms on technology, tweet and/or LinkedIn post for each major event.

Subprogramme 4 Data and statistics

Objective

- 18.51 The objective, to which this subprogramme contributes, is to strengthen the production, dissemination and use of credible data, statistics and geospatial information at the national, regional and global levels for evidence-based policy and decision-making.

Strategy

- 18.52 To contribute to the objective, the subprogramme will:

- (a) Support African national statistical systems in transforming their data governance and management methods by digitalizing the data collection, compilation and dissemination process for statistical areas, including censuses and civil registration systems, and provide technical assistance and training in the design and implementation of national strategies for the development of statistics and national spatial data infrastructure with related integrated geospatial information frameworks;
- (b) Maintain and regularly update databases that are accessible for public use, with available harmonized data, statistics and geospatial information disaggregated by location on such topics as African economies, demographics, social indicators, the environment and other statistics needed for monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063;
- (c) Provide training and make platforms available for the exchange of best practices among members of ECA and their respective statistical agencies;
- (d) Integrate policy advice and sustained capacity-building activities on data, statistics, and geospatial information to support members of ECA in enhancing monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063;
- (e) Enhance communication about and advocacy of the use of statistics and geospatial information through national celebrations of African Statistics Day, Geographic Information Systems Day and Africa Civil Registration and Vital Statistics Day, engagement on social media and design, and distribution of communication and advocacy materials.

18.53 The above-mentioned work is expected to result in:

- (a) Improved capacity, resilience and efficiency of national statistical systems, including the uptake and use of innovative tools and technologies in the collection of comparable and harmonized statistics at various levels of disaggregation, and improved statistical operations, including the conduct of censuses, surveys and administrative data processing and analysis, and dissemination of timely data;
- (b) Improved uptake of geospatial information management, closer collaboration between components and stakeholders of the national spatial data infrastructures, and better integrated geospatial information frameworks;
- (c) Enhanced monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063.

Programme performance in 2023

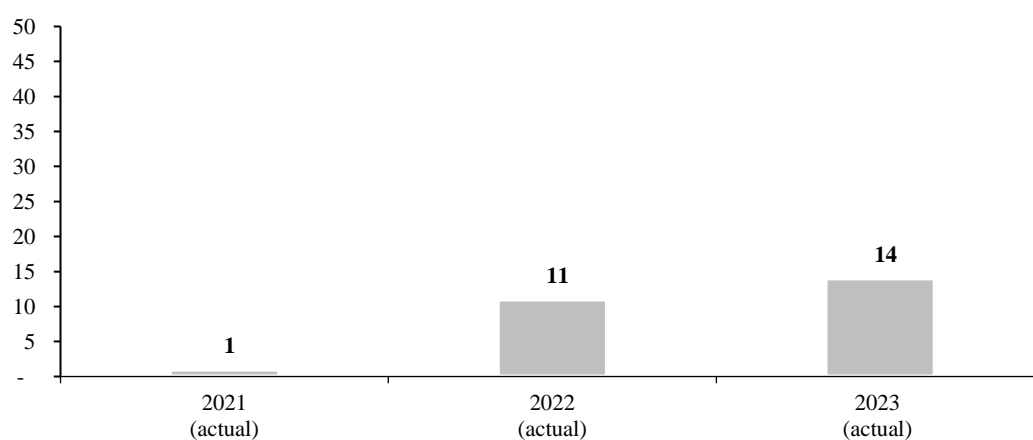
Digital Applications Improved Census Undertakings

18.54 Implementation of digital censuses mitigated challenges faced by African countries, including the impacts of COVID-19, budgetary constraints, and insecurities in some parts of the continent. The subprogramme has developed digital applications that increased the operational efficiency of census undertakings and improved the timeliness of availing census data to about 3 months after the completion of fieldwork. These applications have improved the quality of census data and enhanced the potential for geo-spatial analysis. The applications that have been deployed in the countries for census operations include provisioning of device systems, field monitoring systems, field issues tracking systems, census project management toolkit and dissemination of results. In 2023 the subprogramme supported 3 member states – to conduct digital censuses.

18.55 Progress towards the objective is presented in the performance measure below (see Figure 18.VI).

Figure 18.VI

Performance measure: number of ECA member states that improved the quality and timeliness of Census undertakings through technological applications (cumulative)



Planned results for 2025

Result 1: towards digital transformation and modernization of statistical systems

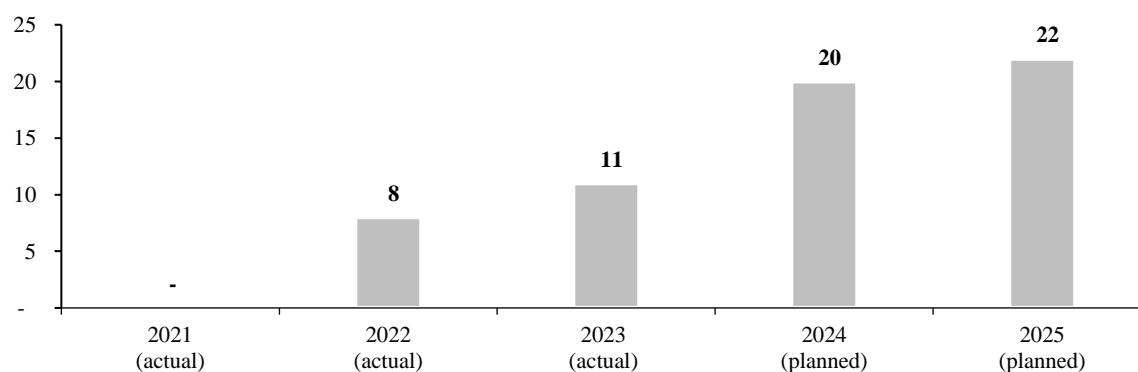
Programme performance in 2023 and target for 2025

18.56 The subprogramme's work contributed to digital transformation and modernization of statistical system of three additional ECA member states (Madagascar, Mozambique, and Uganda) for cumulative total of 11, which exceeded the planned target of five.

18.57 Progress towards the objective and the target for 2025 are presented in the performance measure below (see Figure 18.VII).

Figure 18.VII

Performance measure: number of members of ECA that implemented the road map on digital transformation and modernized official statistics (cumulative)



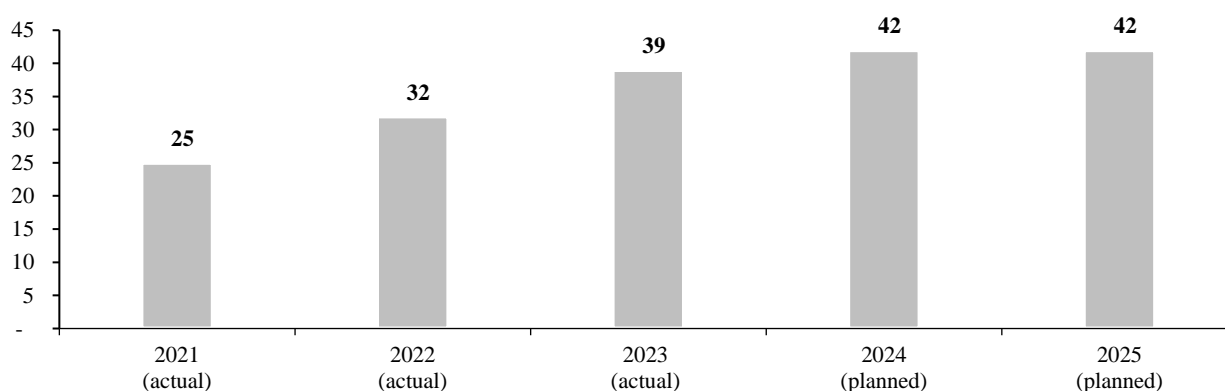
Result 2: members of ECA produce and disseminate comparable economic statistics

Programme performance in 2023 and target for 2025

- 18.58 The subprogramme's work contributed to 7 additional members of ECA that have adopted and applied the recommended international standards and methodology in economic statistics, for a cumulative total of thirty-nine members of ECA, which met the planned target.
- 18.59 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.VIII).

Figure 18.VIII

Performance measure: number of members of ECA that have adopted and applied the recommended international standards and methodology (System of National Accounts 2008 and extensions) in economic statistics (cumulative)



Result 3: Towards integrated statistical and geospatial information framework for sustained monitoring of global targets

Proposed programme plan for 2025

- 18.60 The Global Statistical Geospatial Framework (GSGF) provides a standardized approach for integrating statistical and geospatial information, enabling a more comprehensive understanding of social, economic, and environmental phenomena. The GSGF is anchored in the overarching Integrated Geospatial Information Framework (UN-IGIF). The IGIF provides mechanisms to enhance national geospatial information management arrangements and demonstrate national leadership to take positive steps. The strategic pathways "implement" this global framework through actions. The subprogramme supported twelve countries to recognize the significance of the GSGF and adopt the UN-IGIF as a mean to leverage geospatial information management nationally.

Lessons learned and planned change

- 18.61 The lesson for the subprogramme was the limited availability and linkages of geospatial and statistical data for many indicators and lack of global consensus methodology to be used for the integration of the statistical framework into the UN-IGIF, highlighting the need for closer collaboration and coordination among stakeholders to address these challenges effectively.

The work of the subprogramme underscores the importance of fundamental datasets to enable economic and social indicators to be depicted at sub-national levels. Furthermore, in developing the various databases and applications, it became obvious that the needed data is not always available, emphasizing the importance to include data collection, management, dissemination and access policies in the Commission's programmatic framework.

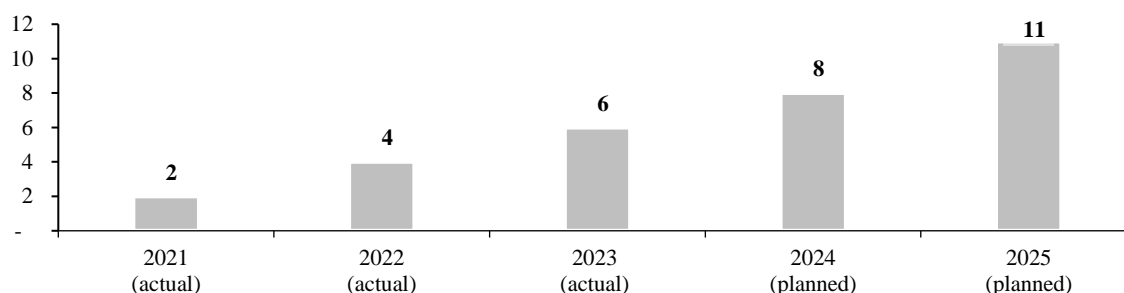
In applying the lesson, the subprogramme will support member states to use new and emerging technologies to enhance collaboration, resource allocation and develop their capacity to streamline the spatial enablement of decision-making processes. The subprogramme will

continue to put in place comprehensive frameworks with related policies, resources, and structures, which foster the integration of statistical and geospatial data and the universal availability of all data.

18.62 Expected progress towards the objective is presented in the performance measure below (see figure/table 18.IX).

Figure 18.IX

Performance measure: number of ECA member States that have adopted and applied at least one of the strategic pathways on integrated geospatial information framework (UN-IGIF) and/or one of the guiding principles of the global statistical geospatial framework (GSGF) (cumulative)



Deliverables

18.63 Table 18.9 lists all deliverables of the subprogramme.

Table 18.9

Subprogramme 4: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	3	3	7	2
Reports on:				
1. Statistical capacity development to the Statistical Commission for Africa at its eighth meetings	–	–	1	–
2. Progress in population and housing censuses to the Statistical Commission for Africa at its seventh and eighth meetings	–	–	1	–
3. State of a gender perspective and social development statistics to the Statistical Commission for Africa at its seventh and eighth meetings	–	–	1	–
4. Integration of geospatial and statistical data to the Statistical Commission for Africa at its seventh and eighth meetings	1	1	1	–
5. Implementation of the 2008 System of National Accounts to the Statistical Commission for Africa at its seventh and eighth meetings	–	–	1	–
6. Implementation of civil registration and vital statistics to the Conference of African Ministers responsible for Civil Registration	1	1	1	1
7. Geospatial information management to the Regional Committee of United Nations Global Geospatial Information Management for Africa at its ninth, tenth and eleventh meetings	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	16	8	14	13
8. Statistical Commission for Africa	–	–	1	–
9. Conference of African Ministers responsible for Civil Registration	8	0	4	4
10. Regional Committee of United Nations Global Geospatial Information Management for Africa	8	8	8	8
11. Advisory expert group meeting on national accounts	–	–	1	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	15	12	16	16
14. On the agricultural statistics initiative	1	1	1	1
15. On the health statistics initiative	1	-	-	-
16. On the energy statistics initiative	1	-	1	-
17. On the data warehouse	-	-	1	1
19. On the environmental-economic accounting initiative	-	-	1	1
20. On the development of supply-use tables, intraregional input-output tables and trade-in-value-added model	1	1	1	1
21. On technical assistance on gross domestic product updating and rebasing in members of ECA	1	1	1	1
22. On leading African countries to participate in the global updating and related testing of the System of National Accounts 2008 programme	1	1	1	1
23. On consumer price index data collection, compilation and application	1	1	1	1
25. African programme on a gender perspective and statistics	-	-	1	1
26. African programme on population and housing censuses	-	-	-	1
27. On the establishment of a digital identity platform for Africa	-	-	1	-
28. On developing geospatial information and knowledge infrastructures	1	1	1	1
29. On strengthening the capacities of members of ECA for the implementation of the African Geodetic Reference Frame	1	1	1	-
30. On guidelines for the implementation of the Integrated Geospatial Information Framework	1	-	1	1
31. On the Global Strategy to Improve Agricultural and Rural Statistics (second phase)	1	1	-	1
32. Africa Programme on Accelerated Improvement of Civil Registration and Vital Statistics Systems	1	1	-	1
33. On the development of a data science campus	1	1	1	1
34. On support for African countries in the implementation of the 2030 Agenda and Agenda 2063	1	1	1	1
35. Fellowship programme for young African scholars to build their capacity in data and statistics	1	1	1	1
Seminars, workshops and training events (number of days)	82	67	103	102
36. Workshop on statistical data exchange system for national statistical offices	5	5	5	5
37. Training events on statistical leadership for heads and senior experts of national statistical offices and line ministries responsible for the production of statistics	5	5	5	5
38. Workshop on modernizing statistical systems in Africa for the leaders and managers of national statistical offices	5	5	5	5
39. Workshop on population and housing censuses and progress towards the 2021 population and housing censuses for experts and managers of national statistical offices and planning commissions	5	4	2	2
40. Regional workshops on gender statistics for experts in national statistical offices and line ministries	5	2	2	2
41. Workshops on civil registration and vital statistics for experts of national ministries responsible for the production of civil registration and vital statistics data	5	4	4	4
42. Workshop on measuring and monitoring Sustainable Development Goal indicators related to demographic and social statistics for experts in national statistical offices	1	1	-	3
43. Training events for trainers on economic statistics and national accounts for national statistical offices and ministries of finance	-	-	5	5
44. Regional seminar on the System of National Accounts	10	10	10	10

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
45. Training events on methods of environmental statistics and environmental economic accounting for national agencies responsible for the compilation of environmental economic accounts	–	–	10	10
46. Regional seminar on the consumer price index	10	10	10	10
47. Regional seminar on agriculture statistics	5	5	5	5
48. Regional seminar on energy statistics	5	0	5	5
49. Workshop on geospatial datasets for monitoring the Sustainable Development Goals for national mapping agencies and statistical offices	5	5	5	5
50. Workshop on the strategy for the integration of statistical and geospatial information for national mapping agencies and statistical offices	5	5	5	5
51. Training events on the development of national action plans on the Integrated Geospatial Information Framework for national mapping agencies	5	0	5	5
52. Training events on geospatial knowledge infrastructure with innovative geospatial responses and solutions for a post-pandemic recovery	5	5	5	–
53. Training events on big data and data science for the modernization of the production of economic statistics	–	–	5	5
54. Advisory expert group meeting on national accounts	1	1	–	1
55. Technical workshop on environmental statistics	–	–	5	5
56. Technical workshop on environmental-economic accounting	–	–	5	5
Publications (number of publications)	3	2	3	3
57. Africa Sustainable Development Report	1	1	1	1
58. African Development Bank Statistics Pocketbook	1	–	1	1
59. Africa Statistics Flash	1	1	1	1
Technical materials (number of materials)	3	–	4	3
60. African regional geospatial databases, online services and geoportals	1	–	1	1
61. African atlas of spatial statistics	1	–	1	–
63. African Statistical Yearbook	1	–	1	1
64. Compendium of Intra-African and Related Foreign Trade Statistics	–	–	1	1

C. Substantive deliverables

Consultation, advice and advocacy: technical advice on civil registration and vital statistics, on 2025 planned population and housing censuses for members of ECA and on Sustainable Development Goal indicators.

Advice to regional bodies/meetings on matters related to statistical coordination,

Technical advice to members of ECA on matters related to digitization, statistical management and data science.

Technical advice to five members of ECA on geospatial related matters

Databases and substantive digital materials: ECA statistical data portal (ECAStats), providing data for the 54 members of ECA; geospatial databases (2), online applications, services and platforms (2); and the Africa GeoPortal.

D. Communication deliverables

Outreach programmes, special events and information materials: Participation in events such as African Statistics Day; annual Africa Symposium on Statistical Development and other dissemination of information through outreach programmes and mobile application.

Subprogramme 5

Climate, Food Security and Natural Resources, Green and Blue Economy

Objective

- 18.64 The objective, to which this subprogramme contributes, is to achieve food security and climate-resilient sustainable development through harnessing land, natural resources, and the green and blue economies and transforming agriculture.

Strategy

- 18.65 To contribute to the objective, the subprogramme will:
- (a) Conduct policy research and analysis, and provide technical assistance and advisory services to members of ECA on:
 - (i) Extractives-led productive linkages and the design and implementation of mineral policies, strategies and plans that consider health, environmental and social aspects and matters related to gender equality, in line with the principles of the Africa Mining Vision.
 - (ii) The blue economy, bioeconomy, carbon market development, circular economy², the green economy in the context of sustainable development and poverty eradication, including the conduct of voluntary national and local reviews.
 - (iii) Climate resilience and disaster vulnerability of African economies, societies, ecosystems and agri-food systems and the integrated implementation of climate action
 - (iv) Modelling of the economic impacts of climate change and private sector investments for the implementation of nationally determined contributions.
 - (v) Sustainable recovery from shocks including financial, debt stress, climate related disasters, including prioritization of stimulus plans for economic recovery in particular the links between climate change, food security, energy, water, and health.
 - (vi) Innovative financial mechanisms for scaling up transitions to circular, low carbon, and green and blue and climate resilient economies, sustainable development financing, agriculture and agribusiness with focus on small-scale producers.
 - (vii) Land governance, including policy and regulatory reforms to improve land tenure security, in particular for women and youth, strengthen capacity of universities and other actors in the areas of research, knowledge exchange, curricular development and training; and promote the use of AfLIP and GIS based decision support tools for responsible land-based investments by the private sector to advance agricultural transformation and climate resilience.
 - (viii) Agriculture and food systems transformation, financing, agriculture insurance and derisking investment, youth and women entrepreneurship, regional value chains, common agroparks, agro-industrialization, land governance and climate resilience.
 - (b) Provide technical advice to the African Union Commission, regional economic communities and intergovernmental organizations on sustainable planning, policy formulation and governance of the blue, circular, green low-emission and climate resilient economy in line with the African Union strategies and action plans; and other regional and global frameworks;
 - (c) Convene peer-learning policy dialogues and regional consensus-building platforms in the above-mentioned areas, including the Africa Regional Forum on Sustainable Development, the Climate Change and Development in Africa and the Conference on Land Policy in Africa;

² United Nations Environment Assembly resolution 5/11.

- (d) Support African universities, research institutions, and civil society organizations in knowledge generation, advocacy and capacity strengthening.
- 18.66 The above-mentioned work will help members of ECA to make progress towards the achievement of Sustainable Development Goals 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16 and 17.
- 18.67 The above-mentioned work is expected to result in:
- (a) Natural resource-rich African countries sustainably diversify their economies and effectively build synergies among key natural resources sectors;
 - (b) Expanded uptake of effective policies and good practices for inclusive and sustainable growth, poverty eradication, food security and sustainable development;
 - (c) Enhanced policy frameworks on the blue economy at the national, subregional and continental levels;
 - (d) Robust common positions and development policies, strategies and plans in agriculture and natural resource sectors that capitalize on the challenges posed by climate change to transition to low-emission, and climate-resilient economies, with increased private sector investment in the implementation of the Goals;
 - (e) Increased ambition of nationally determined contributions that converge with and complement national development frameworks, plans and programmes and sustainable recovery from , climate resilience and increased awareness of the link between climate change and health;
 - (f) Improved competitiveness, productivity, value addition and trade in agricultural goods and services;
 - (g) Resilient, inclusive and nutrition oriented-food systems;
 - (h) Enhanced and inclusive land-based investments in agriculture and other natural resource sectors that safeguard the rights of local communities and the environment.in accordance with the guiding principles for large-scale land-based investments in Africa;
 - (i) Improved land tenure security for land users especially women, youth and other marginalized groups in accordance with the framework and guidelines on land policy in Africa.

Planned result for 2025

Result 1: Developing and implementing regional and national initiatives for sustainable use of natural resources to achieve food security and sustainable development

Proposed programme plan for 2025

- 18.68 The subprogramme will support members of ECA to harness the full potential of their natural resources including land and water through value addition, regional financial mechanisms such as carbon credit markets and sustainable technologies among others to secure innovative and sustainable pathways for long term growth. The subprogramme recognizes the increased demand of member of ECA towards addressing climate and environmental as well as food insecurity challenges that hinder their sustainable socio-economic development.

Lessons learned and planned change

- 18.69 The lesson for the subprogramme was that complementary interventions at regional and national levels are essential to support member States in addressing climate change and leveraging land, water, and natural resources for food security and sustainable development. This involves providing comprehensive advisory and technical services in support to climate action, land and agricultural transformation, sustainable natural resource management, enhancing socio-economic resilience and equitable growth.

In applying the lesson, the subprogramme aims to offer integrated technical support to scale up initiatives and frameworks at continental, regional, and national levels. The subprogramme will focus on promoting

value addition, optimizing resource efficiency through sustainable practices, addressing natural resource loss, and fostering innovative financing.

18.70 Expected progress towards the objective is presented in the performance measure below (see table 18.10)

Table 18.10

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Green recovery studies in Egypt, DRC and South Africa	Regional carbon credits markets	A regional carbon registry	Four initiatives adopted by members of ECA for sustainable use of natural resources for food security and sustainable development.	Four additional initiatives adopted by members of ECA for sustainable use of natural resources for food security and sustainable development.
DRC, Congo and Sudan developed policies	Great Blue Wall Initiative	A continental action plan on the circular economy		
	Guidelines on the circular economy	ARFSD9		
	Egypt and Kenya implemented initiative	Malawi, Seychelles, Comoros, Egypt implemented policies		

Deliverables

18.71 Table 18.11 lists all deliverables of the subprogramme.

Subprogramme 5: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	-	-	-	3
1. Report on the Africa Regional Forum on Sustainable Development to inform the high-level political forum on sustainable development	-	-	-	1
2. Report to the Africa Regional Forum on Sustainable Development and implementation of the Sustainable Development Goals	-	-	-	1
3. Report to the Africa Regional Forum on Sustainable Development on inclusive green economy policies in the context of structural transformation and sustainable development in the region	-	-	-	1
Substantive services for meetings (number of three-hour meetings)	-	-	-	8
4. Africa Regional Forum on Sustainable Development in preparation for the high-level political forum on sustainable development	-	-	-	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	-	-	-	15
5. Technical support for selected members of ECA in reviewing and improving their mineral-led local content, policies and legal and regulatory frameworks	-	-	-	1
6. On strengthening the capacity of members of ECA in sustainable development and growth in the regional carbon and biodiversity credit market development, green, circular and blue economy to advance inclusive and resource-efficient economic diversification and sustainable development	-	-	-	2
7. Technical support for the Africa Regional Forum on Sustainable Development in the area of the low carbon and green economy in the context of sustainable development and poverty eradication and the blue economy in preparation for the high-level political forum on sustainable development	-	-	-	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
8. Fellowship programme for young African scholars to enhance their capacity in policy research, analysis and advocacy in the areas of climate change, the green and blue economy, land, natural resources and agricultural transformation, in the context of sustainable development and poverty eradication in Africa	-	-	-	2
9. On climate, land, energy and water strategies	-	-	-	2
10. On regional agricultural value chains and Agro-poles development in accordance with AU-Guidelines	-	-	-	1
11. On building resilient, inclusive and sustainable food systems in Africa	-	-	-	1
12. Conference on Land Policy in Africa	-	-	-	1
13. On supporting women's land tenure security and entrepreneurship through policy, legal and institutional reforms and mainstreaming gender in land and agriculture	-	-	-	1
14. On strengthening the capacity of member States, regional organizations and institutions of higher learning to enhance skills and knowledge on land, agriculture and food systems	-	-	-	1
15. On promoting agriculture-related insurance schemes to build resilient against climatic shocks	-	-	-	1
16. On developing framework for viable land taxation for enhanced domestic resource mobilization by member States	-	-	-	1
Seminars, workshops and training events (number of days)	-	-	-	56
17. Training event on the inclusive, green and sustainable economy in the context of sustainable development and poverty eradication and structural transformation for experts and policymakers	-	-	-	1
18. Training events on climate change and development for decision makers, legislators, parliamentarians, planners, the media, civil society organizations and other communities of practice	-	-	-	2
19. Training events on global climate negotiations to strengthen the capacity of young African climate professionals	-	-	-	5
20. Workshops on climate change, the low carbon and green and blue economy, land and natural resources in the context of sustainable development and poverty eradication	-	-	-	9
21. Training events on value chains, land, agribusiness, land-based investment and infrastructure	-	-	-	4
22. Training on promoting regional value chains and Agro parks in Africa	-	-	-	6
23. Training on building resilient, inclusive and sustainable food systems in Africa	-	-	-	3
24. Capacity building on decision support/mapping tool on investing in agri-food systems	-	-	-	9
25. Convening of agri-business actors to promote investments in agri-food systems	-	-	-	3
26. Training on developing agriculture-related insurance schemes	-	-	-	3
27. Training on strengthening tenure security and entrepreneurship towards policy, legal and institutional reforms	-	-	-	6
28. Training on political economy of land governance in Africa	-	-	-	5
Publications (number of publications)	-	-	-	15
29. The inclusive green economy and structural transformation	-	-	-	1
30. Climate change and development in Africa, capturing the key messages and recommendations from the Conference on Climate Change and Development in Africa	-	-	-	1
31. State of Climate in Africa	-	-	-	1
32. Emerging issues and trends in climate change, a green economy in the context of sustainable development and poverty eradication, the low carbon and blue economy and natural resources	-	-	-	3
33. Path to 2030–2063: outlook on resources for the transformation of Africa	-	-	-	1
34. On land, agribusiness, land-based investment and infrastructure	-	-	-	1
35. On national agro-processing for accelerating agri-food system transformation	-	-	-	1
36. Compendium of Best Practices on Land Use Consolidation in Support of Land Based Investments in Agriculture	-	-	-	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
37.A Compendium of Best Practices on Land Based Investments that Promote Youth Enterprise and Agribusiness in Africa	-	-	-	1
38.On 2024 Africa Regional Overview of Food Security and Nutrition	-	-	-	1
39.On assessing potential for policy/legislative reforms to enhancing Agriculture and Index-Based Insurance in Africa	-	-	-	1
40.On Strengthening the case for increased public spending on agro-food system	-	-	-	1
41. On Macroeconomic analysis in support to accelerating Agro-food systems transformation	-	-	-	1
Technical materials (number of materials)	-	-	-	21
42. Guidelines related to Africa Mining Vision-aligned local policies and strategies, including mineral supply chain development for small and medium-sized enterprises, value addition, empowerment of women and entrepreneurship	-	-	-	1
43. Compendium of climate change experts in Africa	-	-	-	1
44. Mapping of institutions along the climate information services value chain	-	-	-	1
45. Climate change and development in Africa	-	-	-	5
46. Implementation of climate research for development platforms in Africa	-	-	-	1
47. Quality analysis of climate information for a development policy, decision support and management practice programme	-	-	-	1
48. Infrastructure and capacity for climate information services projects	-	-	-	1
49. Strengthening climate governance and policy implementation	-	-	-	1
50. Africa climate resource platform and information service	-	-	-	1
51. Documentation for meetings of the African Union and NEPAD in the areas of new technologies and innovation, the environment and natural resources, the green economy in the context of sustainable development and poverty eradication and climate change in the context of the 2030 Agenda and Agenda 2063	-	-	-	1
52. Tools and methods for country natural capital accounts and managing investments in the blue economy	-	-	-	1
53. On land, agribusiness, land-based investment and infrastructure	-	-	-	2
54. Toolkit for participatory mapping of land tenure systems for inclusive land-based investment opportunities for agriculture and agribusiness in Africa	-	-	-	1
55. National action plan for Agro-poles Development	-	-	-	1
56. Guidelines for developing viable agricultural insurance programmes	-	-	-	1
57.Guidelines for strengthening women land tenure security in Africa	-	-	-	1
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to three members of ECA and two regional and subregional cooperation groups on the green and blue economy, climate resilience, land governance and agricultural transformation				
D. Communication deliverables				
Outreach programmes, special events and information materials:				
External and media relations: press releases, podcasts and videos related to the issuance of major publications and events.				
Digital platforms and multimedia content: websites, social media and platforms on the environment. (1) Tweet and/or LinkedIn post for each major event, workshop, publication and policy brief).				

Subprogramme 6

Gender equality and women's empowerment

Objective

- 18.72 The objective, to which this subprogramme contributes, is to achieve gender equality and women's empowerment in Africa, through accelerating the pace of implementation by members of ECA and their reporting on their global and regional commitments related to gender equality and the empowerment of women and girls and to enhance their implementation of policies and programmes for the empowerment of women and girls.

Strategy

- 18.73 To contribute to the objective, the subprogramme will:
- (a) Undertake policy research and technical advisory services and increase knowledge, develop capacity and stimulate discussion on topical issues relating to gender equality and women's empowerment, to ensure gender-sensitive development outcomes, building on existing ECA knowledge products;
 - (b) Promote women's economic empowerment placing particular emphasis on digital transformation in the context of the African Union strategy on digital transformation and the preparatory process for the global digital compact;
 - (c) Provide technical support to members of ECA, including national machineries for gender equality and line ministries, in mainstreaming a gender perspective in their sectoral development policies and programmes, as well as support across ECA subprogrammes on their deliverables for members of ECA, building on ECA knowledge products;
 - (d) Roll out the African Gender and Development Index and the Africa Gender Index, in collaboration with partners, in the remaining countries that have not yet implemented them, assisting members of ECA in their progress towards achieving Sustainable Development Goal 5 and provide technical support to members of ECA in measuring progress and reporting on the status of implementation of global and regional commitments, including the regional review of the Beijing Declaration and Platform for Action;
 - (e) Provide technical support to members of ECA to integrate action-oriented gender perspective into resource mobilization and utilization strategies thus placing a gender perspective at the centre of fiscal policies. The support will entail strategic engagement with ministries of finance for integration of a gender perspective in the planning and budgeting processes and to prioritize financing for gender equality
- 18.74 The above-mentioned work is expected to result in:
- (a) Strengthened consideration of a gender perspective in the planning, budgeting, financing, and implementation of national policies and programmes, to ensure outcomes that address gender equality and women's empowerment;
 - (b) Improved understanding of and response by policymakers to global and regional frameworks on gender equality and women's empowerment, resulting in the alignment of national development outcomes, the fulfil national commitments as well as policy coherence;
 - (c) Increased impacts and greater influence on gender equality and women's empowerment through the implementation of policies, legislation and programmes by members of ECA.
 - (d) Increased opportunities, greater economic empowerment and improved livelihoods for women and girls across Africa, as a result of smart policies and tools designed to address existing and emerging discrepancies in gender equality.

Programme performance in 2023

Women and youth entrepreneurs benefited from AfCFTA

18.75 The subprogramme has contributed to women and youth from 15 members of ECA benefiting from increased exports and investments under the African Continental Free Trade Area (AfCFTA). Realizing the African Free Trade Area AfCFTA). The subprogramme achieved this by boosting the capacity of ECA members through masterclass programs on investment, export readiness, and profiling women entrepreneurs for key stakeholders. The master class programmes provided essential knowledge and tools to enhance competitiveness and enable women entrepreneurs to seize opportunities in the continental market. In addition to this, the subprogramme created business linkages between interested buyers, continental business associations, and networks of export and investment ready businesses led by women.

The largest free trade area in the world by membership, the African Continental Free Trade Area (AfCFTA) Agreement creates a single market connecting 1.3 billion people across 54 countries with a gross domestic product (GDP) of \$2.5 trillion by eliminating tariffs on 90 percent of goods and removing non-tariff barriers (NTBs) to trade. Further, the adoption of the protocol on women and youth in trade, aims to ensure that the African Continental free trade Area contributes to gender equality and youth empowerment.

18.76 Progress towards the objective is presented in the performance measure below (see Table 18.12).

Table 18.12
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
		Leveraging on the AfCFTA, women and youth entrepreneurs from 15 members of ECA have increased their exports and investments.

Planned results for 2025

Result 1: members of ECA integrate a gender perspective into their sectoral policies

Programme performance in 2023 and target for 2025

18.77 The subprogramme's work contributed to five members of ECA (Burundi, Lesotho, Mozambique, South Sudan and Zimbabwe) integrating a gender perspective into their sectoral policies and national development plans, which met the planned target.

18.78 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.13).

Table 18.13
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Increased capacity of three members of ECA to design gender-sensitive policies focused on the artisanal and small-scale mining	Increased capacity of five members or ECA (Ghana, Namibia, Nigeria, South Africa and Tunisia) to design gender-sensitive	Five members of ECA (Burundi, Lesotho, Mozambique, South Sudan and Zimbabwe) integrated a gender perspective into	Five additional members of ECA integrate a gender perspective into their relevant sectoral policies, national	Three additional members of ECA integrate a gender perspective into their

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
sector and to inform policy and finance for nationally determined contribution plans	sectoral policies, including on women's leadership Adoption of a common Africa position by members of ECA to integrate gender equality into the climate action agenda	sectoral policies and national development plans	development plans, legislation, public finance, fiscal plans, and other policy tools and instruments	national development plans.

Result 2: members of ECA measure, monitor and report on implementation of global and regional commitments on gender equality

Programme performance in 2023 and target for 2025

- 18.79 The subprogramme's work contributed to five members of ECA (Burundi, Lesotho, Mozambique, South Africa, South Sudan and Zimbabwe) employing the Africa Gender and Development Index to design, report and monitor programmes and progress made in achieving selected targets for goal 5, which met the planned target.
- 18.80 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.14).

Table 18.14
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Availability of revised methodology to align it with the 2030 Agenda	Two members of ECA have employed the revised African Gender and Development Index to monitor and review their commitments to gender equality	Five members of ECA (Burundi, Lesotho, Mozambique, South Africa, South Sudan and Zimbabwe) employed the African Gender and Development Index to design, report and monitor programmes and progress made in achieving selected targets for Goal 5	Three members of ECA institutionalize the African Gender and Development Index into national statistical systems to enable them monitor and report progress made in achieving selected targets for Goal 5	Three members of ECA incorporate the use of the African Gender and Development Index into their monitoring and reporting systems for strengthened commitments to gender equality.

Result 3: Members of ECA integrate a gender perspective into fiscal policy.

Proposed programme plan for 2025

- 18.81 A significant challenge facing African countries in making progress towards global and regional commitments related to gender equality and women's empowerment is a lack of sound fiscal policies which are gender sensitive. Ensuring that gender equality and women's empowerment are at the centre of fiscal policies and frameworks, in particular, the Beijing Declaration and platform for action, is critical. Governments pledged to match commitments to gender equality and the empowerment of women and girls, with adequate financing, as part of the political declaration of the 64th session of the Commission on the Status of Women (i.e., Beijing +25 review

process). The subprogramme, through its knowledge products, including its flagship African Women's Reports, demonstrated the importance of integrating a gender perspective into fiscal policies to achieve gender equality and women's empowerment. As part of its main deliverables for this result area, the subprogramme will prioritize outcomes of the Beijing +30 review, especially those recommendations related to fiscal policies and fiscal space.

Lessons learned and planned change

- 18.82 The lesson for the subprogramme was that the strategic engagements of ministries of finance and planning are crucial for developing fiscal policies that are gender sensitive. In applying the lesson, the subprogramme will convene high level policy dialogues with ministries of finance and planning on integrating a gender perspective into fiscal policies and relevant frameworks. In addition, efforts will be made to strengthen the coordination between the national gender machineries and ministries of finance and planning, as well as supporting regional coordination initiatives.
- 18.83 Expected progress towards the objective is presented in the performance measure below (see Table 18.15).

Table 18.15
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
	Outcome statement of the EGM on digital finance, where members of ECA identified fiscal policies that strengthen financial inclusion and the uptake of digital finance.	Increased knowledge of members of ECA on the investment needs of SDG5 on achieving gender equality and women's empowerment.	Five members of ECA take stock of the institutional mechanisms required for strengthening gender sensitive fiscal policy as part of the Beijing+30 review.	Five members of ECA to identify gaps and opportunities in integrating a gender perspective into fiscal policies.

Deliverables

- 18.84 Table 18.16 lists all deliverables of the subprogramme.

Table 18.16
Subprogramme 6: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	3	3	–	3
1. Report to the Committee on Social Policy, Poverty and Gender on the work of the subprogramme	2	2	–	2
2. Final outcome report of the Committee on Social Policy, Poverty and Gender	1	1	–	1
Substantive services for meetings (number of three-hour meetings)	1	1	–	1
3. Biennial session of the Committee on Social Policy, Poverty and Gender	1	1	–	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	4	4	4	3
4. On mainstreaming a gender perspective in national plans, policies and programmes in countries that request technical advisory services	2	2	2	1
5. On supporting members of ECA in using the subprogramme's measurement tools to report on their gender equality commitments	1	1	1	1
6. On supporting members of ECA to integrate a gender perspective into fiscal policy	–	–	–	1
7. On enhancing the capacity of members of ECA to address the gender digital divide and positively reimagine a gender perspective in the economic and digital transformation of African countries	1	1	1	–
Seminars, workshops and training events (number of days)	8	8	16	10
8. Workshop on the African Women's Report	2	2	2	2
9. Training event on the African Gender and Development Index	4	4	4	4
10. Workshop on gender perspectives of fiscal policy.	–	–	–	2
11. Workshop on policies and programmes to narrow the gender digital divide	2	2	10	–
12. Customized capacity building training for ECA member states on sectoral policies	–	–	–	2
Publications (number of publications)	1	1	–	2
13. African Women's Report based on thematic and topical issues	1	1	–	1
14. Synthesis report on Africa Regional review on Beijing+30.	–	–	–	1
Technical materials (number of materials)	2	2	3	2
15. Technical notes on the Africa Gender Index and the African Gender and Development Index	1	1	1	–
16. On climate change and gender equality and women's empowerment in Africa	–	–	1	–
17. Briefing note on gaps and opportunities in integrating a gender perspective into fiscal policy.	–	–	–	1
18. Policy brief on gender equality in the economic and digital transformation of African countries	1	1	1	–
19. Policy brief on integrate a gender perspective into relevant sectoral policies	–	–	–	1
C. Substantive deliverables				
Consultation, advice and advocacy: one special event on International Women's Day (2024) and the 16 Days of Activism against Gender-based Violence campaign.				
D. Communication deliverables				
Digital platforms and multimedia content: The subprogramme's knowledge platform accessed by at least 200 experts.				
External and media relations: Two press releases on the subprogramme's website after the hosting and organization of event.				

Subprogramme 7 Subregional activities for development

Component 1: Subregional activities in North Africa

Objective

- 18.85 The objective, to which the component contributes, is to enhance the employment creation environment in North Africa through strengthened economic diversification, fiscal management, regional integration and a better recognition of migrant workers' economic contributions.³

³ ICSOE 2023 referring to E/ECA/COE/42/10. Report of the Intergovernmental Committee of Senior Officials and Experts for North and West Africa on their second joint session.

Strategy

- 18.86 To contribute to the objective, the component will:
- (a) Develop evidence-based policies, strategies and reforms and provide technical assistance related to economic diversification, fiscal management and resilient and inclusive economies;
 - (b) Provide advisory services and hold subregional consultations on domestic resource mobilisation and the implementation of the AfCFTA, in partnership with ministries of trade and the African Union;
 - (c) Provide technical assistance and training for selected African countries on migration data collection and analysis and evidence-based policy formulation to mainstream and leverage migrants' economic contributions, through data collection and analysis;
 - (d) Conduct research, in collaboration with United Nations and external partners, on challenges facing middle income countries (MICs) in North Africa, especially on development and climate finance, human capital and productive private sector jobs;
 - (e) Analyse, in collaboration with others, employment creation in North Africa, with a focus on strategic areas such as digitalization and green economy in the context of sustainable development and poverty eradication.
- 18.87 The above-mentioned work is expected to result in:
- (a) Adoption of evidence-based macroeconomic policies and structural reforms by members of ECA to improve fiscal space, enhance productive employment, redirecting resource allocations towards sectors that have a high potential for inclusive and sustainable development;
 - (b) Policies and strategies that foster regional integration, enhance productivity and create new jobs in higher-skilled and sustainable sectors;
 - (c) Development of evidence-based policies and actions by members of ECA that leverage the contributions of migrants to sustainable development;
 - (d) Conducive environment for generating productive and sustainable jobs, especially for women and youth.

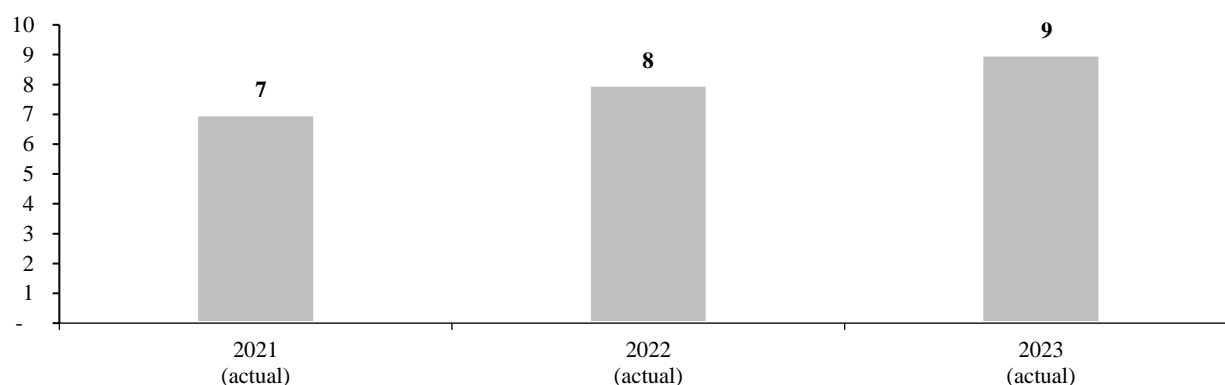
Programme performance in 2023

North African countries and regional economic communities design policies that foster regional integration and inclusive growth

- 18.88 In response to requests for technical and advisory support in order to implement the AfCFTA and realise its benefits, the component's work contributed to the implementation of Mauritania's AfCFTA national strategy in 2023 by enhancing the country's policy implementation capacity through workshops and training for government officials, experts and private sector representatives. Previously, SRO NA supported North African countries to develop and implement their AfCFTA plans in Algeria, Tunisia, Sudan, Egypt, Libya and supported Arab Maghreb Union in developing its AfCFTA strategy.
- 18.89 Expected progress towards the objective is presented in the performance measure below (see Figure 18.X).

Figure 18.X

Performance measure: number of ECA members and/or regional economic communities that designed policies to foster regional integration and inclusive growth (cumulative)



Planned results for 2025

Result 1: Small and medium-sized enterprises as engines of sustainable development in North Africa

Programme performance in 2023 and target for 2025

18.90 The component's work contributed to enhancing policymakers' capabilities to design and implement programs and policies towards small and medium-sized enterprises (SMEs) in one North African country (Morocco). This was achieved through joint program with EBRD aimed at strengthening export and digital capabilities of female business owners in eight regions of Morocco. Following this initiative, the Agency for Investment and Export Development (AMDIE) of Morocco requested the component's technical assistance in designing and implementing a 3-year program targeting enhancing competitiveness of women-owned SMEs. The AMDIE has just adopted a new Investment Charter, with one of the Charter's sections aiming to support SMEs. This means that capacity building program implemented by the component in 2023 impacted the program design strategy of the key national institution, which met the target.

18.91 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.17).

Table 18.17
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
One country (Tunisia) received analysis and policy advice for strengthening the capacity of small and medium-sized enterprises, including through innovative sources of finance and environmentally sound practices	Strengthened job creation and export capabilities of policymakers from the Ministry of Trade and small and medium-sized enterprise owners in one country (Sudan)	One additional country adopted innovative and sustainable programs for enhancing the capacity of small and medium-sized enterprises (Morocco)	One additional country adopting innovative and sustainable policies and strategies for enhancing the competitiveness of small and medium-sized enterprises	One additional country adopts innovative and sustainable programs or policies for enhancing the capacity of small and medium-sized enterprises

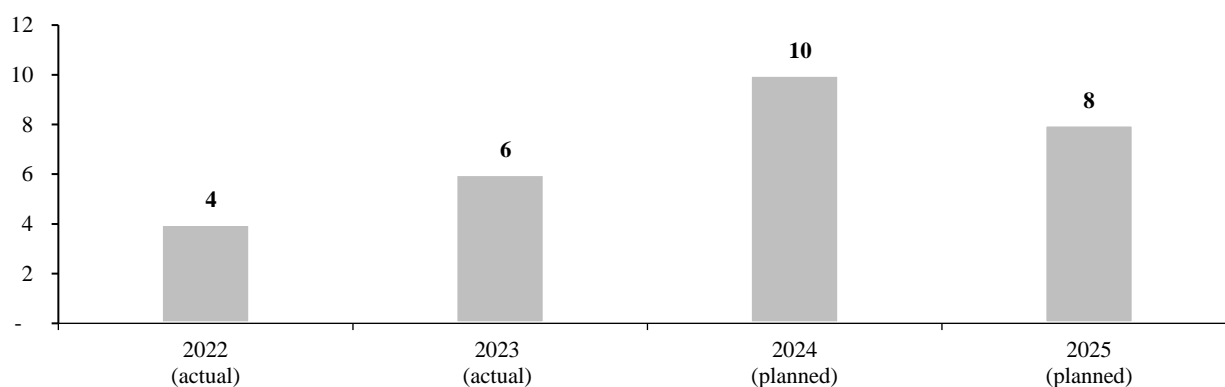
Result 2: Developing evidence-based policies and actions that leverage migrants' economic contributions

Programme performance in 2023 and target for 2025

- 18.92 The subprogramme's work contributed to two additional ECA members Cote d'Ivoire and Zimbabwe) developing evidence-based policies to leverage migrants' economic contributions, which met the cumulative planned target of 6 members of ECA.
- 18.93 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XI).

Figure 18.XI

Performance measure: number of countries developing evidence-based policies to leverage migrants' economic contributions (cumulative)



Result 3: ECA members mobilize finance for inclusive and sustainable development, including employment-conducive environment

Proposed programme plan for 2025

- 18.94 To achieve the 2030 Agenda for SDGs and the AU Agenda 2063, the Africa we want, North African countries need to strengthen the regulatory, policy and operational frameworks related to development and climate finance, in line with good international practices. The high public debt levels combined with extraordinary debt costs are a key challenge, as this not only constrains the fiscal space for governments but also impacts access to credit by private actors, especially SMEs.

Lessons learned and planned change

- 18.95 The experience of the Component and the lessons learned from some of its achievements in development finance areas provide good foundation for the Component to effectively contribute to strengthening capacity of MS to mobilize finance for development and climate, through capacity building workshops and technical advisory services. Among the Component's ongoing initiatives in this field is strengthening fiscal management via domestic revenue mobilization and reduced tax distortions in Egypt, Mauritania, and Libya.
- 18.96 Expected progress towards the objective is presented in the performance measure below (see Table 18.18).

Table 18.18
Performance measure:

2022(actual)	2023 (actual)	2024 (planned)	2025 (planned)
Sudan Tax Chamber, STC training for strengthening the capacity of its institutions to collect revenues.	Libya adopted good tax collection principles and practices leading to 60 per cent increase in revenues from stamp duties.	One country implements measures to reduce tax evasion and illicit financial outflows.	One North African country introduces electronic taxation system and/or strengthens capacity to mobilize finance for just and sustainable transition

Deliverables

18.97 Table 18.19 lists all deliverables of the component.

Table 18.19

Subprogramme 7, component 1: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	4	4	4	4
1. Report to the Intergovernmental Committee of Senior Officials and Experts for North Africa	1	1	1	1
2. Subregional profile on socioeconomic development in the members of ECA	1	1	1	1
3. Regional and international agendas and other special initiatives in the members of ECA	1	1	1	1
4. Annual report on the work of ECA in North Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	11	11	11	11
5. Session of the Intergovernmental Committee of Senior Officials and Experts for North Africa	11	11	11	11
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	2	3	6	5
6. On the implementation of the Agreement Establishing the African Continental Free Trade Area	1	1	1	1
7. On boosting employment for young people and women targeted at senior policymakers from North Africa	1	0	–	–
8. Enhancing women-led SMEs' performance through building capabilities in digital, export, access to finance, and sustainability practices (3 countries)	–	–	–	1
9. Building a database on migration in selected members of ECA	–	1	–	–
10. Enhancing tax resource mobilization in the Sudan	–	1	1	–
11. Enhancing tax revenues in Libya and Mauritania	–	–	1	–
12. Enhancing tax resource mobilization in (3 countries)	–	–	–	1
13. Strengthening migration development links in Africa	–	–	1	1
14. Enhancing food security in Tunisia	–	–	1	–
15. Improving debt management in North Africa	–	–	1	1
Seminars, workshops and training events (number of days)	2	4	5	6
16. One additional North African country receives training for strengthening the capacity on taxation	–	–	–	1
17. North Africa Development Forum	1	1	1	1
18. Employment forum	1	1	–	–
19. Workshops on leveraging migrants' economic contributions	–	1	3	2
20. Workshop on food security	–	1	–	–
21. E Mobility RVC workshop	–	–	–	1
22. Webinar on small and medium-sized enterprises for young people and women in North Africa	–	–	–	–

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
23. Workshop on climate finance and employment	–	–	1	1
Publications (number of publications)	4	2	3	3
24. Labour market and demographic trends, employment and entrepreneurship	1	1	1	–
25. Structural transformation and distortions in North Africa	1	–	–	–
26. Impact of COVID-19 on firms in North Africa	–	1	–	–
27. Trade, regional integration and inclusive growth	1	–	–	1
28. How small and medium-sized enterprises in North Africa can improve their sustainable governance	1	–	–	–
29. Impacts of armed conflict on food security and mitigation plan for Tunisia	–	–	1	–
30. Climate change and employment challenges in North Africa	–	–	1	–
31. Developing financials market, enhancing fiscal space	–	–	–	1
32. challenges facing middle income countries in North Africa	–	–	–	1
Technical materials (number of materials)	1	1	5	1
33. On employment	1	1	1	–
34. On migration	–	–	2	1
35. On private sector development in North Africa	–	–	1	0
36. Report on challenges facing middle income countries in North Africa	–	–	1	0
C. Substantive deliverables				
Consultations, advice and advocacy: Advisory services to North African MS or REC on regional integration SME, migration issues and finance.				
D. Communication deliverables				
Digital platforms and multimedia content: one knowledge management hub; three maintained platforms: content management system , collaborative space, and customer relationship management of communities of practice.				
External and media relations: press releases 15, newsletters 4, briefings 1, social media 15, and other communication materials.				

Subprogramme 7: Component 2: Subregional activities in West Africa

Objective

- 18.98 The objective, to which this component contributes, is to advance inclusive development in West Africa through strengthening countries' capacity to integrate challenges related to demographic dynamics into their policies and planning processes and achieve regional integration.

Strategy

- 18.99 To contribute to the objective, the component will:
- (a) Increase its analytical work, and provide knowledge, tools and policies on the acceleration of a demographic transition and related implications for sustainable development, including family dynamics, migration and migrants, health and mortality, ageing and living conditions, gender equality and the empowerment of women and girls, youth and sustainable peace and resilience in West Africa, among others.
- (b) Engage in high-level policy dialogues and provide technical support and capacity-building to countries on regional integration issues, including the implementation of the Agreement Establishing the African Continental Free Trade Area, and also the development of budgeting frameworks that are sensitive to a demographic dividend with special emphasis on the empowerment of women and young people.
- 18.100 The above-mentioned work is expected to result in:

- (a) Demographic dividend dimensions mainstreamed in national planning-programming and budgeting systems and processes;
- (b) Deepened regional economic and monetary integration through the operationalization of the ECOWAS Vision 2050;
- (c) Accelerated implementation of the 2030 Agenda and Agenda 2063 by members of ECA and regional organizations;
- (d) Accelerated implementation of the Agreement Establishing the African Continental Free Trade Area in Africa, with women and young people empowered to seize the opportunities of the Agreement.

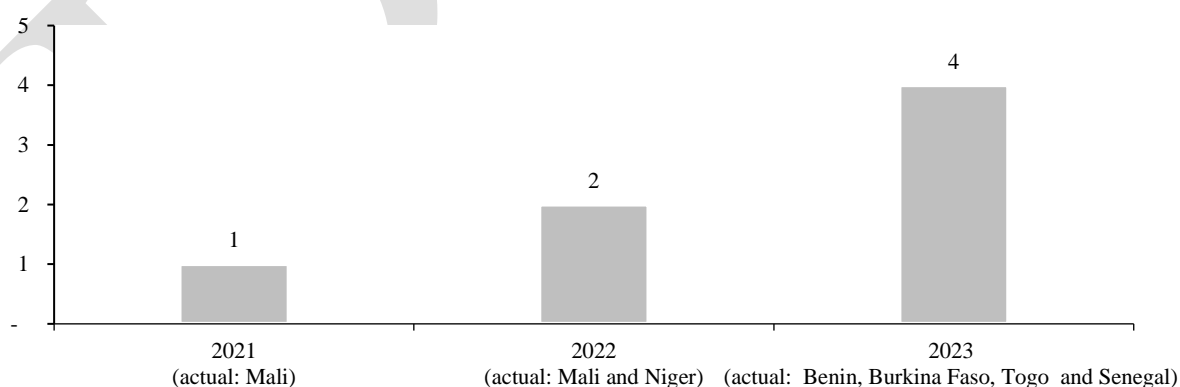
Programme performance in 2023

Strengthened Countries Budgeting framework Sensitive to Demographic Dividend

- 18.101 The component strengthened national capacities in Budgeting Sensitive to Demographic Dividend (BSDD) by working with Burkina Faso, Benin, Niger, Togo and Senegal to estimate their Demographic Dividend Monitoring Index (DDMI) for the period 2001-2020 and aligning them with the restructured functional budget with a focus on the demographic dividend (DD) pillars. The component also worked with those countries to estimate and analyze budget elasticities which would inform the formulation of budget structures that are conducive to harnessing demographic dividend. The component engaged with Senegal to integrate DD issues into its Public Investments Programme (PIP 2024-2026) which was presented to National Parliament by the Minister of Finance on 30 November 2023.
- 18.102 Progress towards the objective is presented in the performance measure below (see Figure 18.XII).

Table 18.XII

Performance measure: number of Member States that estimated the Demographic Dividend Monitoring Index (DDMI) and performed the budget restructuring towards an effective use of a budgeting framework sensitive to demographic dividend.



Planned results for 2025

Result 1: developing and implementing a planning, programming and budgeting system that integrates the demographic dividend

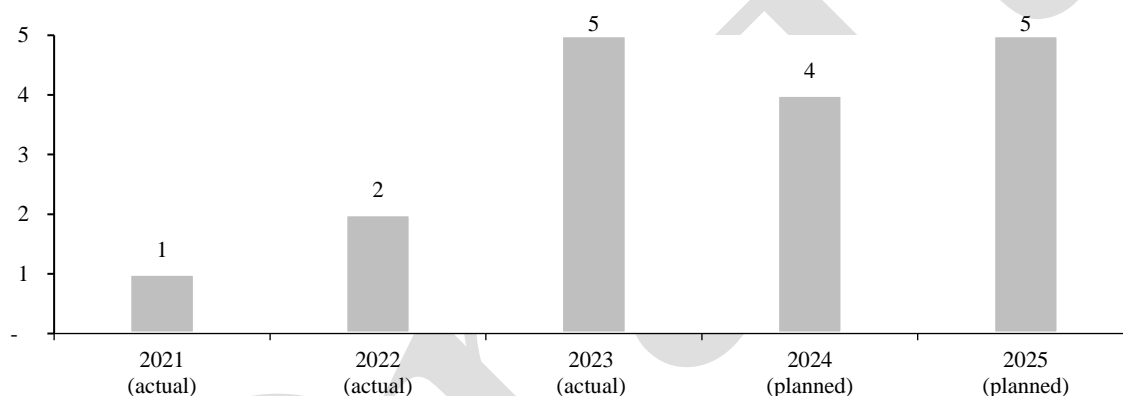
Programme performance in 2023 and target for 2025

18.103 The subprogramme's work contributed to an additional 4 members of ECA adopting planning, programming and budgeting systems integrating a demographic dividend, for a cumulative total of 5 members of ECA, which exceeded the planned target of four ECA member States.

18.104 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XIII).

Figure 18.XIII

Performance measure: members of ECA that adopted a planning, programming and budgeting system integrating a demographic dividend (cumulative)



Result 2: regional performance monitoring and accountability mechanism to monitor and report on progress in the implementation of the African Union Road map on harnessing the demographic dividend through investments in youth

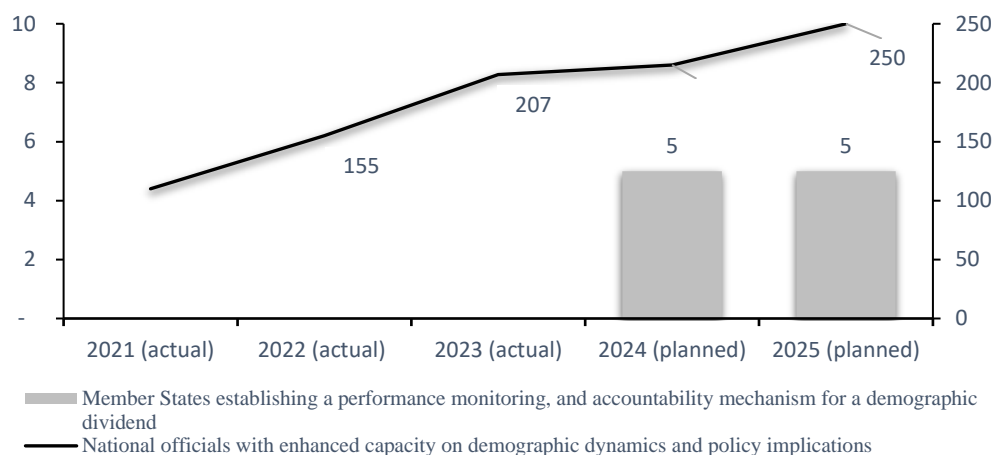
Programme performance in 2023 and target for 2025

18.105 The subprogramme's work contributed to enhancing capacity of an additional 52 national officials in the use of demo-economics and planning tools, for a cumulative total of 207 national officials, which exceeded the cumulative planned target of 185 national officials.

18.106 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XIV).

Figure 18.XIV

Performance measure: Number of national officials with enhanced capacity on demographic dynamics and policy implications (annual) and the number of member States establishing a performance monitoring, and accountability mechanism for a demographic dividend (cumulative)



Result 3: Strengthened ECOWAS and countries macro-economic capabilities, strategic planning and public policies evaluation

Programme performance in 2023 and target for 2025

18.107 Macroeconomic challenges facing West African countries, over the last 3 years, owing in part, to challenging global economic, financial and climate change downturns. Average inflation rate is estimated at 10% to 12%, whereas debt to GDP rate is estimated at 55% to 60%, even for at least 6 countries⁴, with some of them running the risk of debt default. Against this backdrop, the SP will respond to MSs request for the design a macroeconomic model and framework to inform the formulation, and implementation of sound macroeconomic policies that would guide prudent, yet effective fiscal and monetary policies, in support of their sustainable development goals. Such policies will be anchored in a stronger medium and long-term development planning.

Lessons learned and planned change

18.108 The lesson for the subprogramme was that sound macroeconomic policies anchored in a medium- and long-term transformative development planning that addresses structural macroeconomic challenges are essential to putting countries on the path of sustainable development, leaving no one behind. In applying the lesson, the subprogramme support to MS will contribute to address both structural and emerging challenges.

18.109 Expected progress towards the objective is presented in the performance measure below (see Table 18.20)

⁴ ECA Subregional Office for West Africa, “2023 West Africa Socio-Economic Profile”.

Table 18.20**Performance measure**

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025(planned)
Strengthened development planning with the endorsement of ECOWAS Vision 2050,	ECA macroeconomic Model deployed in Senegal, Niger and capacities of Côte d'Ivoire and Burkina Faso strengthened in IPRT and their NDPs include Vision 2050 key pillars	<i>ECOWAS Community Strategic framework adopted ECOWAS Vision 2050 key pillars domesticated in the Gambia new NDP</i>	ECOWAS community strategic framework operationalised into ECOWAS sector program	ECOWAS community strategic framework monitored through its KPI

Deliverables

18.110 Table 18.21 lists all deliverables of the component.

Table 18.21

Subprogramme 7, component 2: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	2	2	2	2
1. Report to the Intergovernmental Committee of Senior Officials and Experts for West Africa on the implementation of the work of ECA in West Africa	1	1	1	1
2. Annual report on progress in the implementation of agreed-upon regional and international development agendas in West Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	16	16	16	16
3. Annual session of the Intergovernmental Committee of Senior Officials and Experts for West Africa	8	8	8	8
4. Annual meeting of West African intergovernmental organizations	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	1	1	1
5. Strengthening the institutional capacity of regional economic communities, intergovernmental organizations, national Governments, national observatories of the demographic dividend and parliaments to capitalize on demographic dynamics for development in West Africa	1	1	1	1
Seminars, workshops, and training events (number of days)	14	14	14	14
6. Workshops for think tanks on opportunities and challenges of demographic dynamics in West Africa	9	9	9	9
7. Training events on strengthening the capacities of members of ECA in demographic economic dynamics for development	5	5	5	5
Publications (number of publications)	3	3	3	3
8. On country and subregional socioeconomic and demographic profiles	2	2	2	2
9. On economic and social structural transformation in West Africa	1	1	1	1
Technical materials (number of materials)	2	2	2	1
10. On sustainable economic and social transformation in West Africa	1	1	1	-

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
11. On demographic dynamics for development	1	1	1	1
C. Substantive deliverables				
Consultation, advice, and advocacy: advisory support to members of ECOWAS				
D. Communication deliverables				
Outreach programmes, special events and information materials: events for parliamentary networks and events for the launch of flagship reports and related publications.				
External and media relations: press releases; quarterly newsletter (KAKAKI NEWS) and other communication materials to the media.				
Digital platforms and multimedia content: West African subregion-specific content for the ECA website.				
Library services: Exhibition of ECA knowledge products through various channels and information on the ECA main repository.				

Subprogramme 7: Component 3: Subregional activities in Central Africa

Objective

- 18.111 The objective, to which this component contributes, is to expand the manufacturing and high-value service sectors and increase the share of tradeable and manufactured goods in total exports, deepen regional value chains and improve the competitiveness and productivity of local economies in order to accelerate economic diversification and structural transformation in Central Africa.

Strategy

- 18.112 To contribute to the objective, the component will:
- (a) Provide technical assistance and advisory services to members of ECA in Central Africa on:
 - (i) Formulating, operationalizing and implementing national development plans and economic diversification strategies with a focus on intra-Central African trade and also advocating a conducive business climate with pro-growth and pro-jobs policies;
 - (ii) Translating their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area into specific and bankable projects, programmes and reforms, using market access information and trade opportunity data, with a particular focus on the agricultural, energy and pharmaceutical sectors;
 - (iii) Transforming the transport corridors into development corridors, in line with the Central Africa consensual transport plan, including through use of the GIS-enabled spatial planning and hotspot analysis tool;
 - (iv) Developing ICT infrastructure and regulatory frameworks required for the digital transition, including support for the establishment of technology innovation centres in two selected countries, in collaboration with the African Centre of Excellence on Digital Identity, Trade and Economy and subprogramme 4;
 - (v) Harmonizing trade instruments of the Economic Community of Central African States and the Central African Economic and Monetary Community and formulating a consolidated industrial development and economic diversification master plan for Central Africa;
 - (vi) Developing an ECA macro model in Central Africa, complemented by training in its use for national officials in relevant units, in collaboration with the Debt Management Facility of the World Bank and subprogramme 8;

- (b) Train members of ECA and United Nations country teams in the use of the ECA integrated planning and reporting toolkit supported by a good understanding of their statistical needs and challenges;
- (c) Further develop collaboration with private sector bodies and catalyse a reform agenda conducive to triggering the changes needed to reach productivity and competitiveness targets in partnership with the private sector, subregional think tanks and regional economic communities;
- (d) Propose policy measures or policy advice aimed at enhancing the economic resilience of countries to external shocks through economic diversification, including shocks caused by multiple shocks context (climate change, economic, conflicts, etc.).

18.113 The above-mentioned work is expected to result in:

- (a) Strengthened regional value chains and industrial clusters, integrated with local economies, and expanded manufacturing and high-value service sectors;
- (b) Increased share of intra-Central African trade in the subregion's total trade;
- (c) Integration of the relevant economic diversification-related goals and targets of the 2030 Agenda and Agenda 2063 into national development strategies and plans, common country assessments and United Nations sustainable development cooperation frameworks;
- (d) Increased productivity of local firms, including adoption of new technologies;
- (e) Strengthened role of the private sector in economic diversification in Central Africa and the identification of policy and market failures.

Programme performance in 2023

Cameroon validated its National Plan for the Development of Economic and Environmental Accounting

18.114 The component supported the development of environmental-economic statistics in the subregion by actively raising stakeholders' awareness and building their capacities on the topic, including through its work with the UNCT. In Cameroon, the component worked in close collaboration with the National Statistics Office and provided technical assistance for the development of the National Plan for the Development of Economic and Environmental Accounting ("PNDCEE"). The plan was validated following 3 workshops that gathered the National Statistics Office, policy makers, other key stakeholders and UNCT in Cameroon. The PNDCEE will soon be adopted nationally. Countries in Central Africa are rich with natural resources, which play a crucial role in their economic development. It is imperative to integrate these natural assets into their national economic accounts to accurately reflect their economic value and impact. This is essential for informed decision-making, sustainable growth, and effective governance.

18.115 Progress towards the objective is presented in the performance measure below (see figure/table 18.22).

Table 18.22
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
Cameroon and other central Africa countries sensitized on environmental-economic statistics and environmental accounting.	Stakeholders in Central Africa sensitized on environmental-economic statistics and environmental accounting and the related approached and utilisations.	Cameroon validated its National Plan for the Development of Economic and Environmental Accounting (PNDCEE), following 3 workshops attended by several sectoral administrations and key stakeholders, including UNCTs. This work raised interest among stakeholders and RCO/UNCT in Cameroon. Heads of UN agencies in Cameroon are now mobilized for a joint implementation of the PNDCEE.

Planned results for 2025

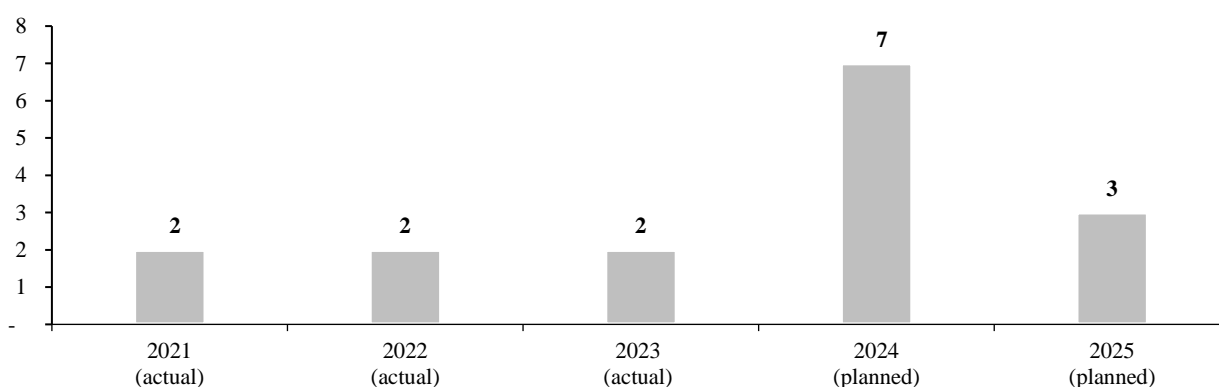
Result 1: sustainable financing mobilized by mainstreaming natural capital in the national accounts

Programme performance in 2023 and target for 2025

- 18.116 The Component's work contributed to two countries (Gabon and Cameroon) applying natural capital accounting methods in rebasing their national accounts, which did not meet the planned target of six countries. The target was not met because of the unexpected lengthy period of time required to undertake the background technical work.
- 18.117 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XV).

Figure 18.XV

Performance measure: number of countries that applied natural capital accounting methods in rebasing their national accounts (cumulative)



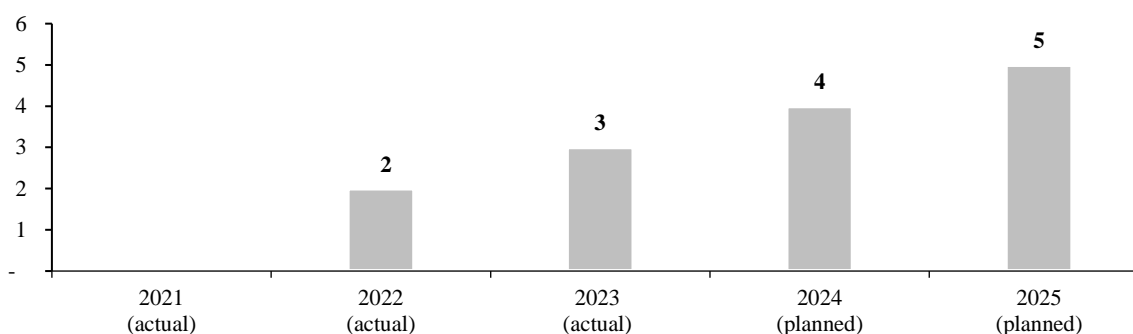
Result 2: bankable projects implemented in support of inclusive and sustainable industrialization and economic diversification

Programme performance in 2023 and target for 2025

- 18.118 The subprogramme's work contributed to the development of three bankable projects on timber products in Bertoua, Cameroon; on Battery and Electric Vehicles initiative (BEV) between the DRC and Zambia, and on NPK fertilizer in Republic of Congo, which met the planned target.
- 18.119 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XVI).

Figure 18.XVI

Performance measure: number of bankable projects implemented in the Central African subregion (cumulative)



Result 3: Members of ECA design and/or operationalize SEZ for sustainable and inclusive economic diversification

Proposed programme plan for 2025

18.120 The establishment of Special Economic Zones (SEZs) in Central Africa is a strategic initiative aimed at fostering economic growth, creating jobs, and promoting regional integration. The Component provides guidance, technical assistance, and policy advocacy to support the development of new-generation SEZs in Central Africa which are based on regional value chains, inclusive and sustainable, as opposed to the old generation of SEZ which lacked linkages with the local economy and contributed less to poverty alleviation and to fostering economic diversification, structural transformation, and inclusive and sustainable development., while being national by their perimeters

Lessons learned and planned change

18.121 The lesson for the Component was that partnership with United Nations Country Teams is highly effective in promoting the industrialization and economic diversification agenda at the countries' highest decision-making level. Embracing a truly 'One UN' spirit that transcends individual organizations, prioritizing common objectives, recognizing the unique experience and expertise of the United Nations system is critical. In applying the lesson, the component will strengthen its collaboration with UNCTs and RCOs to support members of ECA in adding value to natural resources through the development of new-generation SEZs that account for sustainability and inclusivity, aligning with the 2030 Agenda and Agenda 2063. This will be achieved through joint projects on industrial clustering, workshops, raising awareness and advocating for conducive policies for natural resources-based industrialization and economic diversification targeting policymakers.

18.122 Expected progress towards the objective is presented in the performance measure below (see figure/table 18.23).

Table 18.23

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Members of ECA in central Africa are sensitised on the concept of new generation of Special Economic Zones (SEZs) as drivers for inclusive economic diversification	Member of ECA in central Africa capacitated in the approaches and policy actions for the development of new generation of SEZs	3 members of ECA (Cameroon, DRC, Republic of Congo) added value to their natural resources through the development of new-generation SEZs.	3 members of ECA assess their value chains for the development of new-generation SEZs and foster the related partnerships.	2 members of ECA conclude prefeasibility studies and/or partnerships fostering for the development of new generation of SEZs and embark in the development of the Zones.

Deliverables

18.123 Table 18.24 lists all deliverables of the component.

Table 18.24

Subprogramme 7, component 3: deliverables for the period 2023–2025, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	1	1
1. Annual report on the work of the ECA Subregional Office for Central Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
2. Annual session of the Intergovernmental Committee of Senior Officials and Experts for Central Africa	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	2	1	1
3. Support programme for trade and economic integration	1	2	1	1
Seminars, workshops and training events (number of days)	36	60	36	36
4. Workshop on models and forecasting tools for economic diversification and the achievement of the Sustainable Development Goals	12	8	12	12
5. Workshop on natural capital accounting	12	12	12	12
6. Training event on trade and market access instruments	–	13	–	–
7. Workshop on incorporation in national frameworks of the integrated planning and reporting toolkit and the macro and trade model in selected countries	12	27	12	12
Publications (number of publications)	4	6	2	6
8. Series of reports on benchmarking special economic zones in support of economic diversification, structural transformation, employment, production and society	–	2	–	1
9. Background study on the theme for the annual session of the Intergovernmental Committee of Senior Officials and Experts for Central Africa	1	1	1	1
10. On the state of economic diversification in Central Africa	1	1	1	1
11. On the economic diversification process in Central Africa: harnessing opportunities for sustainable consumption and production and greenhouse gas emission reduction and economic diversification strategies	1	1	–	–
12. On accelerating the effective implementation of national strategies on the Agreement Establishing the African Continental Free Trade Area: strengthening sustainability and inclusiveness	1	1	–	1
13. On enhancing digital economy integration in central Africa, emphasizing the role of the 4th Industrial Revolution and the AfCFTA	–	–	–	1
14. On a comprehensive need assessment of national statistical system in central Africa	–	–	–	1
Technical materials (number of materials)	1	3	1	3
15. Policy briefs on emerging issues in Central Africa	1	3	1	3
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services policy dialogues on AfCFTA				
D. Communication deliverables				
Outreach programmes, special events and information materials: Dissemination of information on economic diversification and change leadership in the subregion.				
Digital platforms and multimedia content: maintenance of at least seven websites, digital platforms and two communities of practices on economic diversification, industrialization and the Sustainable Development Goals.				

Subprogramme 7: Component 4: Subregional activities in East Africa

Objective

- 18.124 The objective, to which this component contributes, is to achieve deeper regional integration in East Africa by advancing the operationalization of the African Continental Free Trade Area, increasing intraregional investments, harnessing the blue economy, and enhancing regional tourism.

Strategy

- 18.125 To contribute to the objective, the component will:
- (a) Provide support to countries and regional economic communities through knowledge production, technical assistance, capacity-building, and policy dialogues, on the development and effective implementation of their national and regional strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area African Continental Free Trade Area, and also the negotiation and arrangements concerning outstanding protocols and instruments on the Area, including on investments, competition, intellectual property rights, electronic commerce, and women and young people in trade;
 - (b) Develop analytical documents in food trade and identify ways of boosting trade to enhance food security in Eastern Africa and beyond. Conduct value chain analyses in food and related areas and inform both public and private sector actors of opportunities to invest, do business and foster the development of Regional Value Chains;
 - (b) Build the capacity of the private sector, notably small and medium-sized enterprises, to take part in the African Continental Free Trade Area, through information and awareness-raising workshops on the functionalities of the instruments and protocols of the Area and also on innovative sources of financing;
 - (c) Engage in policy dialogue and provide training to promote transboundary investments and cost-effective trade logistics, including the creation and use of digital platforms and commodity exchanges to reduce asymmetries of information;
 - (d) Convene a subregional forum to raise awareness on issues related to the blue economy, notably the potential of the blue economy to diversify goods and services and to operationalize the African Continental Free Trade Area, with a particular focus on multisectoral approaches to fisheries, maritime transport, management of freshwater resources, tourism, deep-sea mining and women's access to natural resources; Conduct situational and market access analyses for MSMEs intervening in the Blue Economy sector and building capacity to increase export opportunities for these MSMEs. Conduct policy dialogue on financial mechanisms to support the activities of organisations involved in the enhancement of maritime security and the protection of blue economy related natural resources;
 - (e) In collaboration with subprogrammes 4, 5 and 8, improve the Blue Economy Valuation Tool Kit (BEVTK) through use of a user-friendly online interface that could be used to assess the socioeconomic and environmental potential of blue economy resources of members of ECA;
 - (f) Support Member States with the development of national tourism strategies, the implementation of guidelines for urban tourism and cruise tourism, in line with the recommendations set out in the African tourism strategy and provide training for members of ECA and regional economic communities on the production of high-quality tourism statistics in the subregion, in partnership with subprogrammes 4 and 9, the World Tourism Organization, the World Bank and RECs.
- 18.126 The above-mentioned work will help members of ECA make progress towards the achievement of Sustainable Development Goals 5, 7, 8, 11, 12, 13, 14 and 17.
- 18.127 The above-mentioned work is expected to result in:

- (a) National development planning frameworks incorporating and amplifying blue economy policies and strategies;
- (b) Standardized methodologies for tourism data collection and analysis in the subregion;
- (c) Increased market diversification and economic resilience to external shocks, related in particular to the blue economy and the tourism sector as well as food-related value chains;
- (d) Deeper regional integration and improved connectivity of landlocked countries, through better utilization of digital platforms for trade;
- (e) Higher levels of intraregional trade in goods and services;
- (f) Harmonization of investment regimes and investment promotion strategies, and improved regulatory frameworks governing investment.

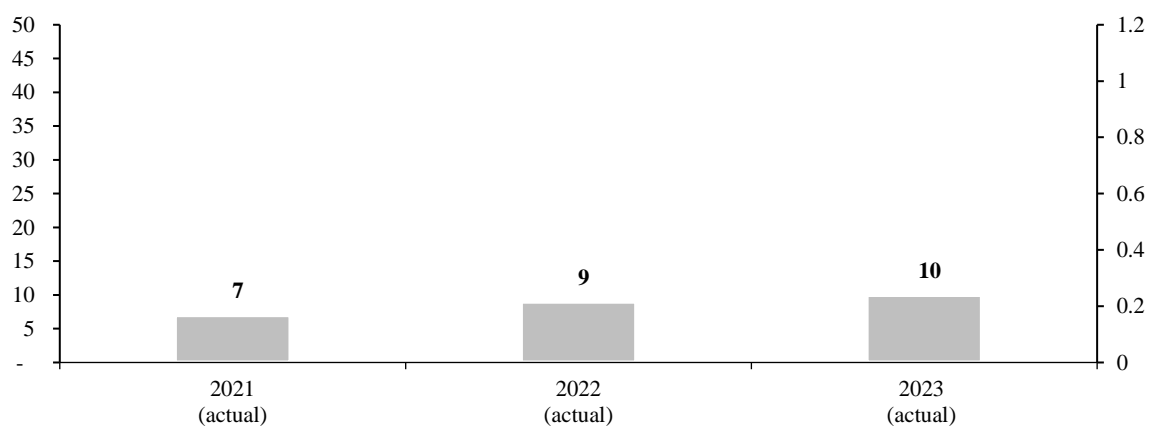
Programme performance in 2023

Comoros unlocked opportunities for increased trade and export diversification through the ratification of AfCFTA

- 18.128 Like many other African countries, Comoros has huge untapped investment and export potential which can be leveraged by the implementation of AfCFTA. However, the full benefits of AfCFTA can only be realized if all African countries ratify and implement the Agreement. While nine member states in Eastern Africa ratified the agreement between 2018 and 2022, t Comoros required a little extra time to satisfy key stakeholders of the benefits of AfCFTA for the country. In collaboration with UNDP, the component organized national consultations and awareness-raising workshops to discuss the benefits of AfCFTA. The Workshop held in the capital was attended by senior political leaders, including the President of the Republic, the Speaker of Parliament, Governors, cabinet ministers, Members of Parliament as well as the private sector. In addition, the component supported Comoros in the formulation of the AfCFTA implementation strategy. These interventions provided the required clarity and support and Comoros ratified the AfCFTA agreement in February 2023. Following the ratification, the component also conducted awareness raising workshop and training on the AfCFTA implementation protocols and policy tools such as the digital payment system, the African Trade Observatory, and the non-tariff barriers reporting mechanism, which enhanced the capacity of the Comoros AfCFTA National Technical Committee to coordinate the implementation of AfCFTA national strategy.
- 18.129 Progress towards the objective is presented in the performance measure below (see figure 18.XVII).

Figure 18.XVII

Performance measure: Ratification of AfCFTA agreement by Eastern Africa Member States [(number of countries)] (cumulative)



Planned results for 2025

Result 1: designing and implementing policy frameworks on trade, the blue economy, and tourism

Programme performance in 2023 and target for 2025

- 18.130 The component's work contributed to three additional members of ECA (Burundi, Namibia, and Uganda) designing and implementing policy and strategy frameworks in trade and tourism, which exceeded the planned target of two additional members of ECA implementing the frameworks.
- 18.131 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.25).

Table 18.25

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Two members of ECA with enhanced capacity to design policy frameworks in the areas of trade, the blue economy, and tourism	Enhanced capacity of one member of ECA (United Republic of Tanzania) to design a policy framework in trade and the blue economy Two members of ECA (Kenya and Rwanda) implemented policy and strategy frameworks in trade and tourism	Three additional members of ECA (Burundi, Namibia, and Uganda) implemented policy and strategy frameworks in trade, the blue economy, and tourism	One additional member of ECA implements policy and strategy frameworks in tourism	One additional member of ECA implements policy and strategy frameworks in tourism

Result 2: members of ECA shift from formulation to implementation of their African Continental Free Trade Area national strategies

Programme performance in 2023 and target for 2025

- 18.131 The component's work contributed to two additional members of ECA (Tanzania and Uganda) implementing their national strategies on the Agreement Establishing the African Continental Free Trade Area which exceeded the planned target of one additional country.
- 18.132 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.26).

Table 18.26

Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>	<i>2024 (planned)</i>	<i>2025 (planned)</i>
Four out of fourteen countries (Burundi, Democratic Republic of the Congo, Kenya and Rwanda) and one regional economic community (East African Community) formulated African Continental Free Trade Area strategies	An additional three countries (Comoros, South Sudan, and Somalia) and one regional economic community (Intergovernmental Authority on Development) formulated strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area Two out of fourteen countries (Kenya and Rwanda) started implementation of their national strategies on the Agreement Establishing the African Continental Free Trade Area	Two additional countries (Tanzania and Uganda) implemented their national strategies on the Agreement Establishing the African Continental Free Trade Area	One additional country implements its national strategy on the Agreement Establishing the African Continental Free Trade Area	One additional country implements its national strategy on the Agreement Establishing the African Continental Free Trade Area

Result 3: Policy framework to improve business environment for the promotion of public and private investment

Proposed programme plan for 2025

- 18.133 Eastern Africa is relatively less well-endowed than other regions of the continent in terms of natural subsoil resources such as ores, precious metals, and hydrocarbons. On the other hand, its potential is considerable in the areas of agriculture, tourism, and the blue economy. These are products that could be highly demanded under the AfCFTA. In this regard, to enable countries to meet the demand for goods and services that will be expressed through the AfCFTA, Eastern African countries must increase their productive capacities and logistics facilities by scaling up investments. In 2021, the sub-programme provided technical assistance (TA) to Somalia for the

review and formulation of its Public Private Partnership (PPP) policies and laws. Additionally, it supported Rwanda to develop its Economic Diplomacy Strategy which seeks to promote trade and investment; and Djibouti to develop their National Development Plan for 2020-2024.

Lessons learned and planned change

- 18.134 The lessons for the component were that strong engagement with countries through policy dialogue backed by sound knowledge products contributes to increasing the buy-in of members states. In applying these lessons, the component will be engaged deeply in producing knowledge products, conducting policy dialogues, technical assistance and, training to improve the policy frameworks and foster investment.
- 18.135 Expected progress towards the objective is presented in the performance measure below (See Table 18.27).

Table 18.27
Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>	<i>2024 (planned)</i>	<i>2025 (planned)</i>
National development plan to guide investments developed by Djibouti.	Comparative analysis for inland waterway transport logistics in Eastern Africa conducted	A tourism investment guide developed by Burundi	One Regional Economic Community (REC) develops a strategic plan to guide investment	One member of ECA develops a policy framework for investment promotion
Economic Diplomacy Strategy to promote trade and investments developed by Rwanda	Intergovernmental organization (The Northern Corridor Transit and Transport Coordination Authority) developed a strategic plan to guide investment.			

Deliverables

- 18.136 Table 18.28 lists all deliverables of the component.

Table 18.28
Subprogramme 7, component 4: deliverables for the period 2023–2025, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	2	2	2	2
1. Documentation for the Intergovernmental Committee of Senior Officials and Experts for East Africa	2	2	–	–
2. Annual report on progress in the implementation of the agreed-upon regional and international development agenda in East Africa	–	–	1	1
3. Report to the Intergovernmental Committee of Senior Officials and Experts for East Africa on the implementation of ECA work in East Africa	–	–	1	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
4. Session of the Intergovernmental Committee of Senior Officials and Experts for East Africa	8	8	8	8

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	5	5	2	2
5. On trade in services and emergence of regional value chains	1	1	-	-
6. On e-commerce opportunities and challenges in East Africa	1	1	-	-
7. On urban tourism and the blue economy in East Africa	2	2	1	1
8. Fellowship programme for young African economists to build their capacity in the area of regional integration and trade	1	1	1	1
Seminars, workshops and training events (number of days)	33	25	21	22
9. Seminars on regional integration, trade and the African Continental Free Trade Area in East Africa	5	5	4	4
10. Workshops on trade, investment, competition, gender equality and women's empowerment and e-commerce in East Africa	1	1	4	2
11. Workshops on commodity exchanges, deepening of regional value chains and role of trade corridors to foster operationalization of the African Continental Free Trade Area in East Africa	2	2	2	2
12. Workshop on competition and intellectual property rights policies and regulatory advances in East Africa	3	0	-	-
13. Workshops on the African Continental Free Trade Area and its opportunities and challenges for women and youth in East Africa	2	2	-	-
14. Workshops on Islamic financing and sustainable financing	2	0	-	-
15. Workshops on access to financing investments: financial technology and the role of cryptocurrencies for regional investment	3	3	-	1
16. Workshops on social cohesion and linkages between development and humanitarian assistance	3	0	-	-
17. Workshop on e-commerce opportunities and challenges in East Africa	3	3	3	1
18. Workshops on ocean economy policy experiences from East Africa	4	4	-	-
19. Workshops on tourism satellite accounts in East Africa	4	4	-	-
20. Training event on strategies to enhance the services trade in East Africa	1	1	-	-
21. Workshop on blue economy policy and strategy in East Africa	-	-	4	6
22. Workshop on tourism policy and strategy in East Africa	-	-	4	6
Publications (number of publications)	5	5	4	5
23. Subregional profile	1	1	1	1
24. On regional integration and operationalization of the African Continental Free Trade Area in East Africa	1	1	1	1
25. On blue economy policy and strategy experiences from East Africa	1	1	1	2
26. On tourism policy and strategy experiences and tourism satellite accounts in East Africa	1	1	1	1
27. On strategies to enhance the trade in services and investment in East Africa	1	1	-	-
Technical materials (number of materials)	3	6	1	6
28. On priority socioeconomic development issues in East Africa	3	6	1	-
29. On Blue Economy development Eastern Africa	-	-	-	2
30. On Trade and Tourism development in Eastern Africa	-	-	-	2
31. On regional integration and AfCFTA implementation	-	-	-	2
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to all 14 members on AfCFTA.				
D. Communication deliverables				
Outreach programmes, special events and information materials: distribution of information publications. .				

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
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External and media relations: quarterly engagements with national and regional media outlets.

Digital platforms and multimedia content: monthly web-based information bulletins on global outreach.

Subprogramme 7: Component 5: Subregional activities in Southern Africa

Objective

- 18.137 The objective, to which this component contributes, is to deepen regional integration and strengthen capacities to achieve inclusive industrialization for the reduction of poverty and inequality in Southern Africa.

Strategy

- 18.138 To contribute to the objective, the component will:
- (a) Undertake policy research and analysis on inclusive and sustainable industrialization, regional integration and trade, and private sector development, and also on poverty and inequality; provide technical assistance to members of ECA, regional economic communities, and intergovernmental organizations; and disseminate best practices at the subregional and national levels in Southern Africa.
 - (b) Develop and disseminate policy tools and guidelines to promote inclusive and sustainable industrialization, including value addition, manufacturing and value chain development, at the national and subregional levels in Southern Africa, thus contributing to the attainment of Goal 9 and related goals of Agenda 2063;
 - (c) Support members of ECA in the implementation of Vision 2050 of the Southern African Development Community (SADC) and its regional indicative strategic development plan for 2020–2030, thereby contributing to the achievement of Goals 1, 8, 9 and 10 and related goals of Agenda 2063;
 - (d) Collaborate with partners, including the African Union Southern Africa Regional Office, SADC, the Common Market for Eastern and Southern Africa (COMESA), the African Development Bank, the African Export-Import Bank, private sector associations and business councils, as well as universities and research institutions:
 - (i) To strengthen the capacities of members of ECA to advance inclusive and sustainable industrialization and regional integration through implementation of the SADC industrialization strategy and road map (2015–2063), the SADC Regional Energy Access Strategy and Action Plan (2020-2030), and the COMESA industrial policy (2015–2030), the African Continental Free Trade Area and the free trade areas of the regional economic communities;
 - (ii) To provide technical support for the development of strategies and guidelines for the integration of climate change considerations on industrialization and trade in Southern Africa.
 - (e) Build the capacities of members of ECA and the private sector, including micro, small and medium-sized enterprises, as appropriate:
 - (i) To strengthen their policies to address the challenges and opportunities of the green economy in the context of sustainable development and poverty eradication, and to increase productive capacities, in particular, given the situation of energy resource deficiency in the region and the impact of climate change on key sectors of members of ECA;

(ii) To address the impact of external shocks, by rolling out initiatives aimed at supporting their recovery and strengthening their resilience to future shocks;

(iii) To leverage digitalization, science, technology, and innovation to facilitate growth, business development and enhance productivity and competitiveness.

18.139 The above-mentioned work is expected to result in:

(a) Enhanced implementation of the SADC Vision 2050 and indicative strategic plan, the SADC Industrialization Strategy and Roadmap, and of the COMESA industrial policy;

(b) Economic diversification and transformation through value addition and the development of regional value chains, accelerated by transboundary industrial clusters, hubs, and special economic zones in selected members of ECA;

(c) National industrial policies harmonized with regional industrial frameworks for improved industrial competitiveness of the subregion;

(d) Accelerated implementation of the Agreement Establishing the African Continental Free Trade Area and the free trade agreements of the regional economic communities, increased intraregional trade in goods and services, and enhanced regional integration in Southern Africa;

(e) Strengthened capacities of Southern African member States to accelerate their transition towards green economies;

(f) Increased resilience and competitiveness of the private sector and micro, small and medium-sized enterprises, enhanced participation in industry and trade, and the development of national and regional green value chains in Southern Africa; and

(g) Evidence-based policy responses related to poverty, inequality and vulnerability situations, and green economy transition in Southern Africa through informed analyses of trends and causal factors.

Programme performance in 2023

Inclusive industrialization in Southern Africa through local content policy frameworks.

18.140 Local content policies proved to be a key to enhancing industrialization as they resulted in increased utilization of local inputs and products in the production and provision of goods and services within domestic economies. Furthermore, they fostered business linkages in growth sectors and ensured the integration and participation of local enterprises, including MSMEs in industrialization and other economic activities. The component provided technical support to the government of Zimbabwe to develop and adopt its *Local Content Thresholds for the Pharmaceuticals, Fertilizers, and Packaging Subsectors*, as one of the key strategies for promoting industrialization and industrial growth and development in line with the country's national industrial development policy. The local content thresholds enhanced the capacity of local private sector players, including MSMEs, to tap into inherent economic potential across sectors to boost investment, beneficiation, value addition, and development of value chains. The thresholds progressively increased the share of locally sourced labour, goods, services, and capital in the value chains of the three sectors.

18.141 Progress towards the objective is presented in the performance measure below (see Table 18.29).

Table 18.29

Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>
–	National stakeholder consultative process on developing local content thresholds for the pharmaceutical, fertilizers, and packaging subsectors for Zimbabwe.	Local Content Thresholds in Pharmaceuticals, Fertilizers, and Packaging Subsectors developed, adopted, and launched by the Government of Zimbabwe.

Planned results for 2025

Result 1: accelerating intraregional trade through the African Continental Free Trade Area in Southern Africa

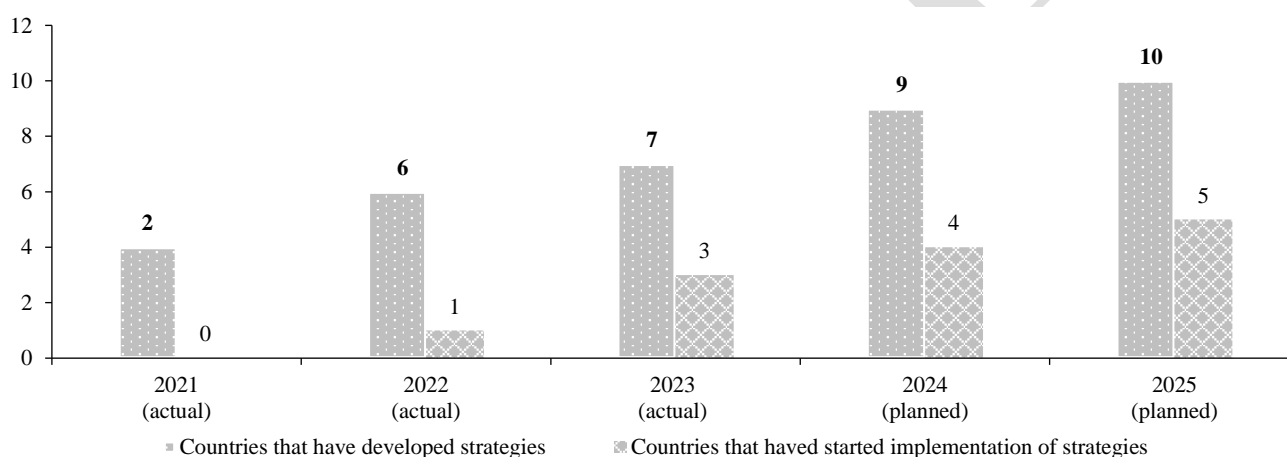
Programme performance in 2023 and target for 2025

18.142 The component's work contributed to one additional country (Eswatini) developing a national AfCFTA strategy, which did not meet the cumulative planned target of eight countries. The target was not met owing to the need for more consultations with national stakeholders to inform the formulation of the national AfCFTA strategy in one additional country. The component's work also contributed to two additional countries (Mauritius and Namibia), initiating the implementation of their national AfCFTA strategies, which exceeded the cumulative planned target of the two countries.

18.143 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XVIII).

Figure 18.XVIII

Performance measure: number of countries in Southern Africa that have developed and started implementation of national strategies on the Agreement Establishing the African Continental Free Trade Area (cumulative)



Result 2: Southern African members of ECA revise and implement their national industrial policy frameworks in alignment with regional industrialization strategies.

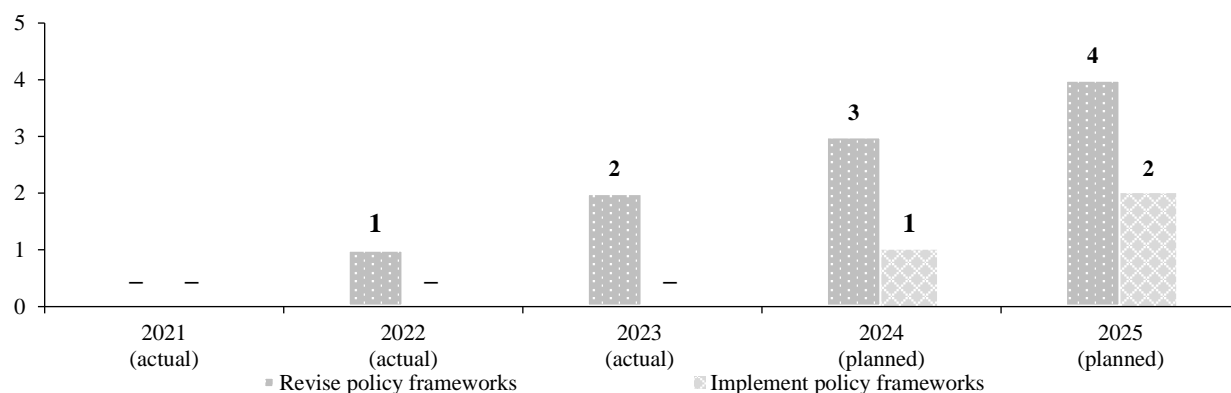
Programme performance in 2023 and target for 2025

18.144 The component's work contributed to one additional country, Zimbabwe, that has revised its national industrial policy, which met the planned target.

18.145 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XIX).

Figure 18.XIX

Performance measure: number of Southern Africa members of ECA that revise and implement their national industrial policy frameworks in alignment with regional industrialization strategies (cumulative)



Result 3: Accelerating the transition towards more sustainable economies in Southern Africa.

Proposed programme plan for 2025.

18.146 The component focuses on supporting Southern African member states to adapt to climate change and respond to changing global development conditions driven by the climate change agenda such as transitioning towards sustainability, which affects production, consumption, and trade in goods and services. Thus far, only a few member States in Southern Africa have developed and implemented more sustainable development strategies. For instance, while Southern Africa has enormous potential to harness the renewable energy sector, this has not yet been leveraged, in line with the SADC Regional Energy Access Strategy and Action Plan.

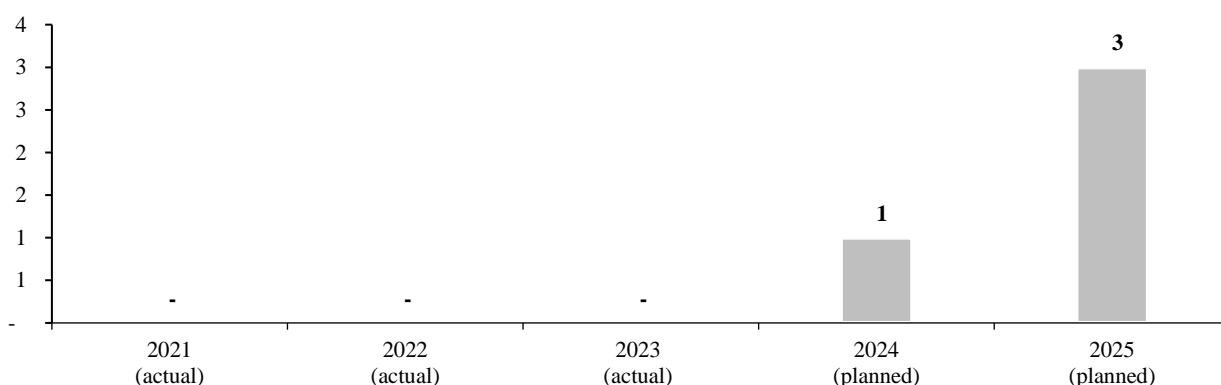
Lessons learned and planned change

18.147 The lesson for the component were that sound analytical products, adopting multiple approaches in technical delivery of programmes, and continuous partnerships at all levels are critical to promoting the integration of considerations related to the environment and sustainability into national and regional trade and industrialization initiatives. In applying the lesson, the component will provide member States with analyses and technical assistance on identified areas of new priority development, such as sustainable industrialization and trade, s climate-smart infrastructure and technology, and on renewable sources of energy to inform policy formulation on a transition towards more sustainable economies.

18.148 Expected progress towards the objective is presented in the performance measure below (see figure/table 18.XX)

Figure 18.XX

Performance measure: number of policy interventions developed by countries and regional economic communities in Southern Africa to support the transition towards more sustainable economies



Deliverables

18.149 Table 18.30 lists all deliverables of the component.

Table 18.30

Subprogramme 7, component 5: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	4	4	4	4
1. Annual report on the work of ECA in Southern Africa	1	1	1	1
2. Report to the Intergovernmental Committee of Senior Officials and Experts for Southern Africa	1	1	1	1
3. Report on recent economic and social conditions in Southern Africa	1	1	1	1
4. Progress report on regional and international agendas and other special initiatives in Southern Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
5. Annual session of the Intergovernmental Committee of Senior Officials and Experts for Southern Africa	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	2	2	2	2
6. On industrialization and regional integration in Southern Africa	1	1	1	-
7. On green economy in the context of sustainable development and poverty reduction in Southern Africa	-	-	-	1
8. Fellowship programme for young African economists on inclusive industrialization and regional integration	1	1	1	1
Seminars, workshops, and training events (number of days)	6	6	6	6
9. Training event on regional integration in Southern Africa	2	2	2	-
10. Workshop on economic and social development in Southern Africa	2	2	2	2
11. Training event on inclusive and sustainable industrialization	2	2	2	2
12. Seminar on energy transition in Southern Africa	-	-	-	2
Publications (number of publications)	2	3	3	3
13. On regional integration in Southern Africa	1	1	1	1
14. On inclusive and sustainable industrialization in Southern Africa	1	1	1	1
15. On poverty and inequality in Southern Africa	-	1	1	-

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
16. On green economy in the context of sustainable development and poverty reduction in Southern Africa	-	-	-	1
Technical materials (number of materials)	2	2	2	2
17. On industrialization and economic transformation in Southern Africa	1	1	1	1
18. On economic and social development	1	1	1	1
C. Substantive deliverables				
Consultation, advice, and advocacy: advisory services, upon request by members of ECA and regional economic communities on inclusive industrialization, development of regional value chains and special economic zones, private sector and MSME development, and implementation of the African Continental Free Trade Area Agreement.				
Databases and substantive digital materials: a database of economic and social statistics on the 11 members of ECA in Southern Africa.				
D. Communication deliverables				
Outreach programmes, special events, and information material: production and distribution of publications.				
Digital platforms and multimedia content: subprogramme's website; content for social media accounts and communities of practice.				

Subprogramme 8 Economic development and planning

Objective

- 18.150 The objective, to which this subprogramme contributes, is to strengthen the development planning of African countries and to improve their capacity to formulate and manage effective public sector policies for structural transformation and sustainable development.

Strategy

- 18.151 To contribute to the objective, the subprogramme will:
- (a) Deliver training on sectoral, national and regional development and medium to long term planning to address the socioeconomic impact of emerging crises, based on updated content on risk-informed economic and social policy formulation and management;
 - (b) Promote peer learning and collaboration among African development planners through communities of practice, and broaden access to the digitized knowledge repository of the African Institute for Economic Development and Planning;
 - (c) enhance countries' capacity to monitor and evaluate the implementation of the 2030 Agenda and Agenda 2063, and national development agendas;
 - (d) Foster knowledge generation, cross-fertilization and knowledge-sharing through research products, fellowship programmes, development seminars and high-level policy dialogues, as well as research networks spanning multiple African countries, consisting of universities, think tanks, Member States, United Nations country teams and regional stakeholders;
 - (e) Support the integration of a gender perspective and youth-related issues in all relevant public policies through capacity-building programmes that also consider issues such as social inclusion, entrepreneurship, employment, green economy in the context of sustainable development and poverty eradication, innovation and digital transformation.
- 18.152 In doing so, the subprogramme will help members of ECA to make progress towards Goals 1, 5, 7, 8, 10 and 13.
- 18.153 The above-mentioned work is expected to result in:

- (a) Increased engagement of development planners and policymakers in policy management and development planning processes which take into account global developments and emerging risks, in support of structural transformation and increased resilience of national economies for sustainable development;
- (b) More effective formulation, management and influencing of public policies by officials and other stakeholders;
- (c) More inclusive approaches to the formulation of development policies by members of ECA, including through the formulation macroeconomic and social protection policies.

Programme performance in 2023

Digital transformation of Technical and Vocational Education and Training (TVET)

- 18.154 Technical and Vocational Education and Training (TVET) is a central pillar of sustainable and viable economic development. It contributes to the achievement of all 17 Sustainable Development Goals (SDGs) and thus promotes a lifestyle that is economically, socially, and ecologically sustainable. The subprogramme, in collaboration with UNESCO and other Agencies, and under the Pan-African Initiative for the Digital Transformation of TVET and Skills Development Systems in Africa, provided training to 243 participants, including TVET Leaders and practitioners. The training enhanced beneficiaries' skills and knowledge in the digitalisation of national TVET and skills development systems and has equipped them with the knowledge to design policy and develop strategy for integrating ICT-based teaching and learning into TVET. As of today, a total of eight policies and strategies are being developed and implemented in Benin, Egypt, Gambia Liberia, Mali, Niger Nigeria Senegal and Togo. Three have been completed.
- 18.155 Progress towards the objective is presented in the performance measure below (see table 18.31).

Table 18.31
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
-	Development of TVET Digitalisation Strategies with dedicated national committees in Senegal, Gambia, Liberia, and Mali	Three TVET Digitalisation Strategies and implementation guide were completed in Mali, Gambia and Liberia. Four members of ECA launched national TVET Digitalisation (Nigeria, Egypt, Niger, Benin, and Togo)

Planned results for 2025

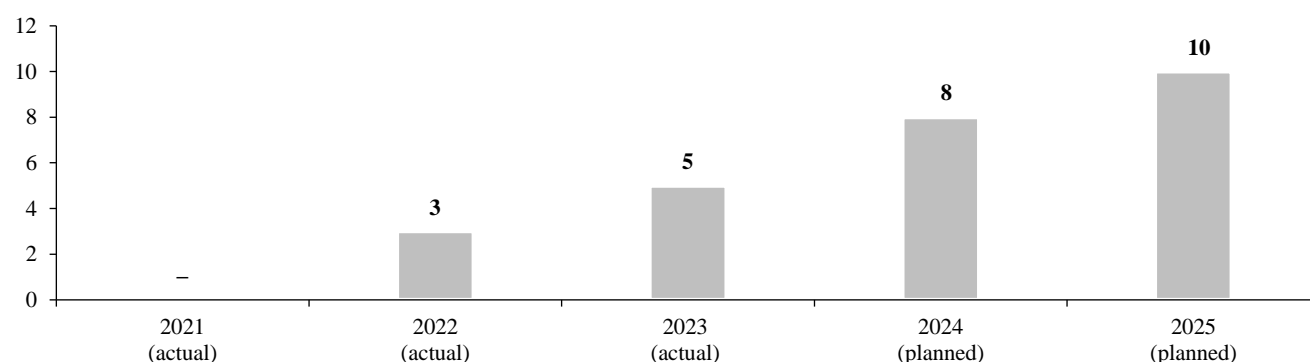
Result 1: mainstreaming risk management into policy planning and development

Programme performance in 2023 and target for 2025

- 18.156 The subprogramme's work contributed to the development of two new policies by members of ECA, a risk policy on Housing and Cropland Flood Protection Programme in Niger and integrated risk management in the strategic plan and the quality management system of Kibabii University, Lesotho,, which met the planned target of five policies.
- 18.157 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XXI).

Figure 18.XXI

Performance measure: policies developed by members of ECA that include integrated risk management (cumulative)



Result 2: members of ECA integrate social protection into development planning and economic analysis

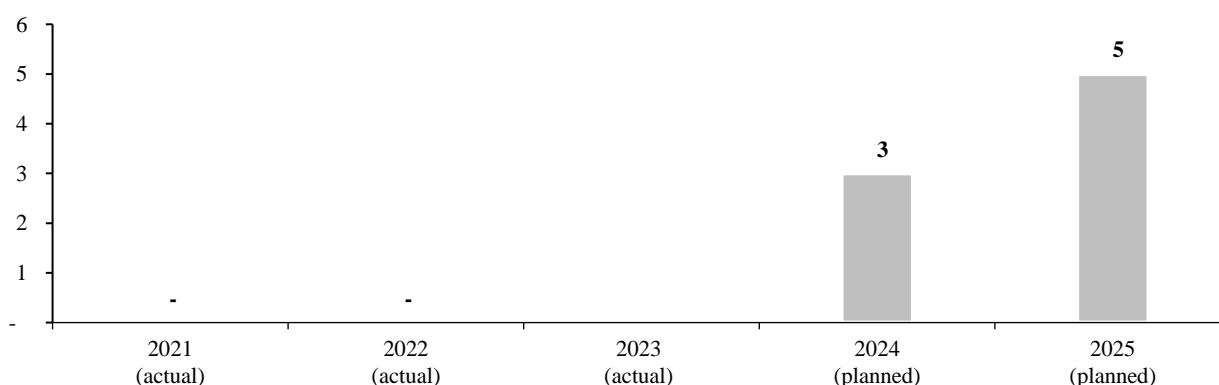
Programme performance in 2023 and target for 2025

18.158 The subprogramme's work contributed to conducting needs assessments to identify specific aspects where knowledge and skills can be strengthened to integrate social protection in the development planning, which met planned target. Additionally, the subprogramme strengthened knowledge and practical skills to 287 officials in social policy.

18.159 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XXII).

Figure 18.XXII

Performance measure: number of members of ECA whose development policies integrate social protection (annual)



Result 3: Enhanced Future-Ready Development Planning Capabilities

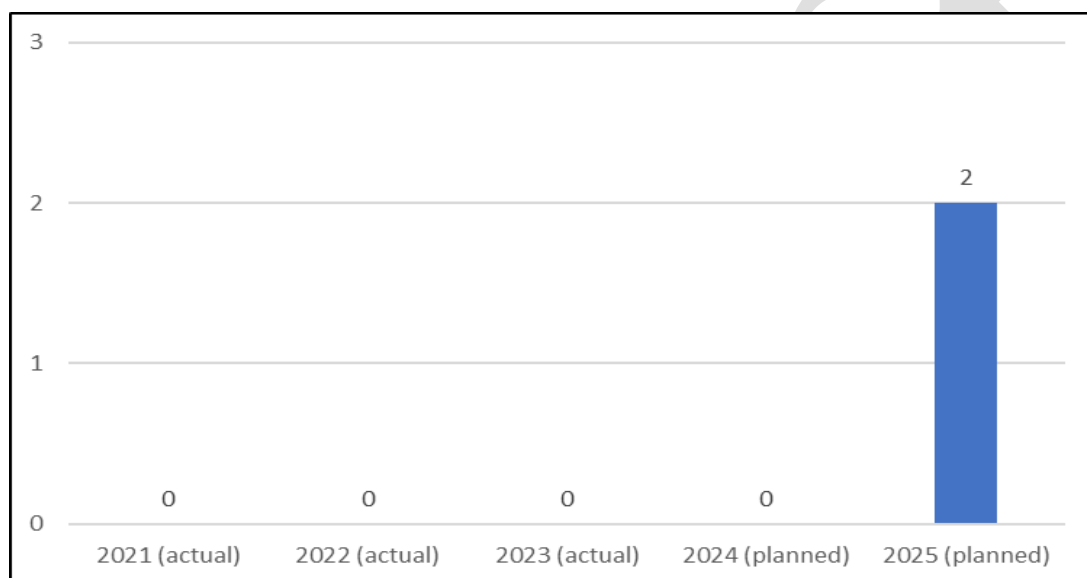
Proposed programme plan for 2025

18.160 The subprogramme has reinforced through its training programmes, the capacity of officials to build more inclusive and resilient economies, highlighting the need to shift from ad hoc responses when crises occur to a more proactive, systematic, and integrated risk management in development planning processes. In the complex landscape of Africa's development, embracing a future-ready approach of development planning is crucial, i.e., a strategic approach to ensure that planned interventions are well-suited for future changes.

Lessons learned and planned change

- 18.161 The lesson for the subprogramme was that increased capacity support in future-ready approach of development planning can also empower African countries to proactively address the workforce landscape's evolving dynamics, creating comprehensive reskilling, and upskilling programmes that cater to diverse sectors and regions. In applying this lesson, the subprogramme will expand and carry out more targeted and results-oriented capacity-development interventions to foster a systematic and forward-thinking approach that enables decision-makers to anticipate and prepare for change.
- 18.162 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXIII)

Figure 18.XXIII

Performance measure: Number of ECA members that create upskilling programme in Future-Ready Development Planning**Deliverables**

- 18.163 Table 18.32 lists all deliverables of the subprogramme.

Table 18.32

Subprogramme 8: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	1	1
1. Report to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	4	1	4	3
2. Statutory meetings of the Governing Council of the African Institute for Economic Development and Planning	2	1	2	2
3. Meetings of the Technical Advisory Committee of the Governing Council of the African Institute for Economic Development and Planning	2		2	1
Conference and secretariat services for meetings (number of three-hour meetings)	4	1	4	3
4. Meetings of the Governing Council of the African Institute for Economic Development and Planning	2	1	2	2

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
5. Meetings of the Technical Advisory Committee of the Governing Council of the African Institute for Economic Development and Planning	2	-	2	1
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	53	70	53	42
6. Projects to design and deliver a portfolio of training programmes (in English and French) on development planning and economic management, for senior and executive-level public officials from African countries	50	69	50	40
7. Projects to design and deliver master's degree programmes on industrial policy, development planning and natural resources governance for senior and executive-level public officials from African countries	1	-	1	1
8. Visiting research fellowships for policy researchers and African policy officials on development planning and economic management	2	1	2	1
Seminars, workshops and training events (number of days)	20	8	20	10
9. Seminars on development planning and economic management for African senior policymakers	12	8	12	10
Publications (number of publications)	4	-	4	2
11. On economic management and development planning	4	-	4	2
Technical materials (number of materials)	27	20	35	20
12. On economic management and development planning	12	20	20	20
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to five members of ECA and three regional economic communities on economic management, development planning and capacity-building.				
Databases and substantive digital materials: two communities of practice for African development planners.				
D. Communication deliverables				
Outreach programmes, special events and information materials: information kit for the African Institute for Economic Development and Planning high-level policy dialogues involving policymakers, the private sector and subject-matter experts on various issues pertaining to African economic development and planning, with particular emphasis on those related to the 2030 Agenda.				
External outreach and media relations: comprising a strategic plan, training brochures, booklets, leaflets, kakemonos, banners and assorted accessories.				
Library services: books, journals and other library materials on economic management and development planning in French and English.				

Subprogramme 9 Poverty, inequality, and social policy

Objective

- 18.164 The objective, to which this subprogramme contributes, is to eradicate extreme poverty and reduce inequality through ensuring that members of ECA have improved policies and strategies for social investment and productive urban job creation.

Strategy

- 18.165 To contribute to the objective, the subprogramme will:
- (a) Develop analytical knowledge, provide technical assistance, and promote regional dialogue and learning for members of ECA on designing national policies and strategies for the eradication of extreme poverty and provision of social protection to the most vulnerable population;

(b) Generate knowledge, provide technical assistance to members of ECA and organize regional dialogue and learning on strategies that leverage migration for inclusive development in Africa;

(c) Develop analytical knowledge and provide technical assistance to members of ECA in the regional implementation and appraisal of global agreements, including the Global Compact for Safe, Orderly and Regular Migration, the Madrid International Plan of Action on Ageing, 2002, the Programme of Action of the International Conference on Population and Development, the Addis Ababa Declaration on Population and Development in Africa beyond 2014 and the New Urban Agenda;

(d) Enhance knowledge and skills of members of ECA through technical assistance and facilitating regional policy learning and dialogue to promote sustainable urbanization that enhances job creation, revenues, and urban social protection, helping members of ECA to make progress towards Goal 11.

18.166 The above-mentioned work is expected to result in:

(a) Enhanced, evidence-based policy options for provision of social protection for the economically vulnerable population.

(b) Strengthened responses by members of ECA to address migration and population and development challenges and opportunities.

(c) Increased prioritization of productive urban job creation in national development planning towards eradicating extreme poverty and reducing inequality.

(e) Improved economic and financial recovery and resilience in African countries.

Programme performance in 2023

Namibia monitors the state of poverty, inequality, and vulnerability to inform policies for social inclusion

18.167 For members of ECA to develop appropriate policies to effectively reduce poverty and inequality, up-to-date data is required. Namibia's last Household Income and Expenditure Survey (HIES) was undertaken in 2015. To assess poverty, vulnerability, and inequality in the absence of recent household data in Namibia, the Subprogramme conducted a study using the imputed elasticity methodology to generate fresh estimates in 2023. Findings of the study are informing the development of Namibia's forthcoming National Development Plan 6 (NDP-6), which tackles poverty, inequality, and unemployment. Further, in response to requests from Ghana, Namibia, Tanzania, and Uganda for capacity building on the methodology to assess and generate estimates on poverty, vulnerability, and inequality in the absence of recent household data, the Subprogramme conducted training on elasticity methodology and related tools for 14 policymakers from Namibia and 55 policymakers from the other three countries.

18.168 Progress towards the objective is presented in the performance measure below (see table 18.33).

Table 18.33
Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>
	Namibia committed to use elasticity methodology to conduct an assessment of and generate estimates on poverty, vulnerability, and inequality in the absence of recent household data.	Policymakers from Namibia utilize tools and methodology to assess and generate estimates on poverty, vulnerability and inequality following participation in capacity building training. Estimates on poverty, vulnerability, and inequality inform the development of the forthcoming National Development Plan 6 (NDP) in Namibia.

Planned results for 2025.

Result 1: leveraging continental initiatives for promoting youth policies.

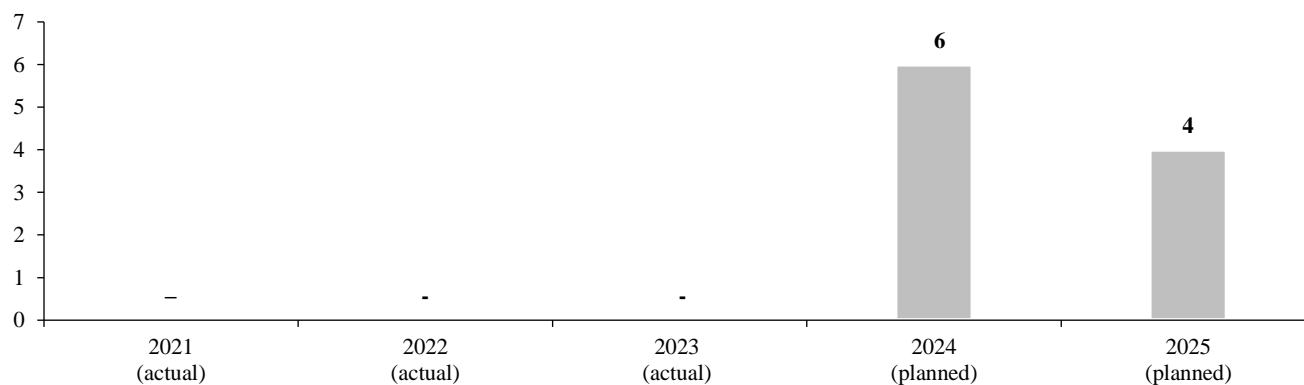
Programme performance in 2023 and target for 2025

18.169 The subprogramme's work contributed to strengthening the knowledge of policymakers on youth policies through the development of demographic profiles for all African countries, policy paper on education as a catalyst for youth employment and experts group meeting on Integrating skills migration in national youth employment strategies. This work included policy paper on the employment policies in two countries (Uganda and Zambia), which did not meet the planned target of four countries engaged in designing youth policies due to operational constraints.

18.170 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XXIV).

Figure 18.XXIV

Performance measure: number of countries engaged in designing youth policies that leverage continental initiatives (cumulative)



Result 2: local governments design resource mobilization policies for improved financial sustainability

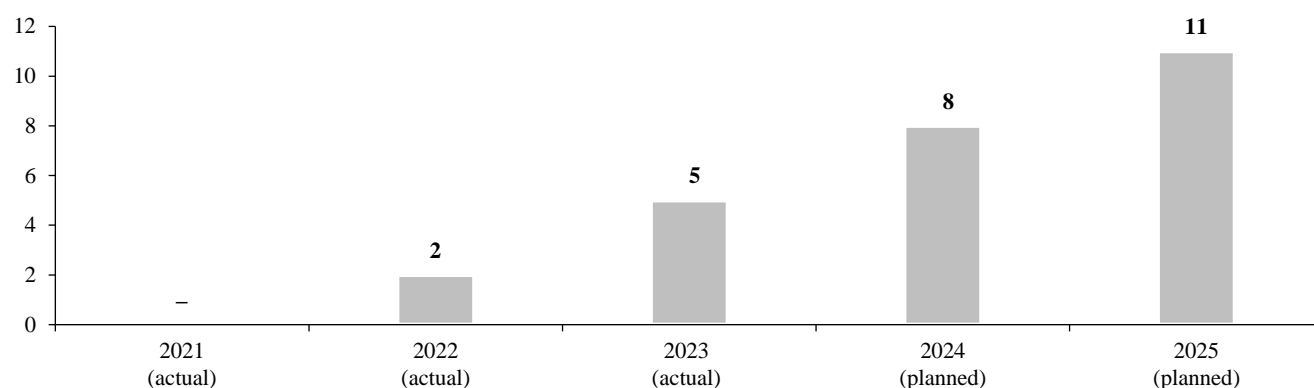
Programme performance in 2023 and target for 2025

18.171 The subprogramme's work contributed to three additional cities (Lusaka, Maseru, and Yaoundé) that utilized the cities GDP assessment framework with methodologies, tools, dimensions, and indicators to measure the GDP size and fiscal performance of cities for a cumulative amount of five, which met the planned target.

18.172 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.XXV).

Figure 18.XXV

Performance measure: number of cities that have assessed their fiscal performance as evidence base for designing improved fiscal policies and planning (cumulative)



Result 3: Improved social protection systems for the most vulnerable.

Proposed programme plan for 2025

18.173 Social protection systems have the potential to significantly reduce inequality and improve social development. To date, the subprogramme has developed a framework to measure the performance of social protection systems with methodologies, tools, dimensions, and indicators to collect data, with the aim of enhancing the social protection landscape for vulnerable segments of the population in rural and urban areas.

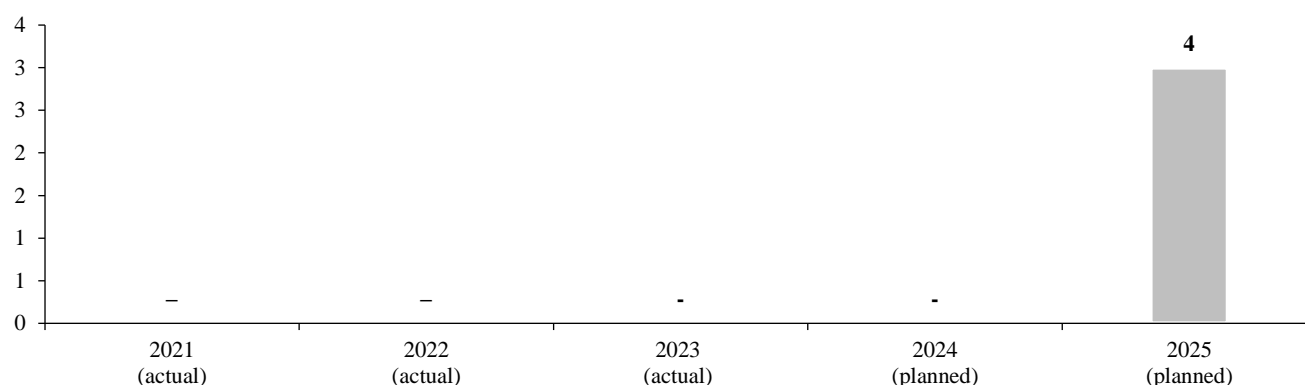
Lessons learned and planned change

18.174 The lesson for the subprogramme was that development of social protection policy and strategy requires stronger interaction with core stakeholders at local and national levels in identifying, understanding, and responding to poverty and vulnerability, coupled with sustained capacity building as an integral step towards providing more inclusive social protection that can foster resilience and greater coverage. In applying the lesson, the subprogramme will align and anchor its work on national initiatives and UNSDFs to expand social protection systems and programmes to reach populations in vulnerable situations and at greatest risk of being adversely impacted by crises. It will enable the application of good practices and innovative approaches through designing tools, generating evidence, and training policy makers and local authorities to develop integrated social protection policies and strategies that enhance inclusion and increase resilience to crises.

18.175 Expected progress towards the objective is presented in the performance measure below (see Figure 18.XXVI).

Figure 18.XXVI

Performance measure: number of members of ECA that have assessed their social protection systems (cumulative)



Deliverables

18.176 Table 18.34 lists all deliverables of the subprogramme.

Table 18.34

Subprogramme 9: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	–	1
1. Report to the Committee on Social Policy, Poverty and Gender	1	1	–	1
Substantive services for meetings (number of three-hour meetings)	4	4	–	4
2. Meetings of the Committee on Gender, Poverty and Social Policy	4	4	–	4
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	3	3	3	3
3. On urbanization and development to build the capacity of national policymakers	1	1	1	1
4. On social policy in Africa to enhance the capacities of policymakers in selected countries	1	1	1	1
5. Fellowship programme for young African scholars to build their capacity in the demographic dividend, employment, urbanization, and migration	1	1	1	1
Seminars, workshops, and training events (number of days)	11	14	10	11
6. Workshops on urbanization and development to build the policy capacity of members of ECA	4	5	4	5
7. Workshop on peace and security in Africa in the context of the concept of human security in accordance with General Assembly resolution 66/290	1	1	–	–
8. Workshops on social policies and policy dialogues for national policymakers in selected countries	6	8	6	6
Publications (number of publications)	6	7	3	4
9. African Social Development Report	1	1	1	1
10. On the state of urbanization in Africa for evidence-based policymaking	1	1	1	1
11. On strategies to reduce the poverty gap in Africa	–	1	–	–
12. On the African human security Index (qualitative and quantitative)	1	1	–	–
13. On social protection strategies in Africa	–	–	–	1
14. Africa Migration Report	1	1	1	1

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
15. Regional report on the Madrid International Plan of Action on Ageing	1	1	–	-
16. Regional report on the International Conference on Population and Development	1	1	–	-
Technical materials (number of materials)	3	3	4	5
17. On urbanization to inform African policymakers	1	1	2	3
18. On security and development in Africa in the context of the concept of human security in accordance with General Assembly resolution 66/290	1	1	–	-
19. On poverty and inequality	1	1	–	-
20. On social development	–	-	1	-
21. On migration	–	-	1	1
22. On social protection	-	-	-	1
C. Substantive deliverables				
Consultation, advice, and advocacy: advice to national policymakers in seven selected members of ECA; advice for improved capacities in policy formulation, implementation, and monitoring; policy dialogues for enhanced policy learning and exchange at the national and regional levels.				
D. Communication deliverables				
Outreach programmes, special events and information materials: brochures pertinent to its workshops and training programmes in social policy, and urbanization and development in 2 languages.				
External and media relations: press and media releases on the role of cities and social policy in the development of Africa accessed by at least 250 experts.				
Digital platforms and multimedia content: digital platform and visual materials on voluntary local reviews, poverty and vulnerability and youth employment, among other issues.				

Appendix A.I

Subprogramme 3: Private sector development and finance

Programme performance in 2023

De-risking and crowding in private investment in Africa's electricity markets

- 18.1 Regulation is crucial in de-risking energy investments. To this end, ECA's work identified the need to address three categories of regulatory barriers to investments in the energy sector (openness, attractiveness, and readiness for private sector investment). The subprogramme carried out assessments of the regulatory environment of the electricity markets in 16 African countries using a rigorous regulatory and de-risking methodology it developed. The assessments identified areas that required reforms in the countries concerned. A high-level public-private policy dialogue was conducted in 2023 with ECA countries, leading to further prioritization of regulatory reform on the continent. Furthermore, the Subprogramme in collaboration with partners, developed Regulatory Openness, Attractiveness and Readiness (ROAR) software, to enhance the analytical and planning capacity of 20 national electricity regulatory authorities. The collaboration with the AUC led to the development of the Continental Regulatory Framework to De-risk and Crowd-in Private Investment in Africa's Electricity Markets, based on the assessments of the regulatory environment in the 16 countries. The framework provides guidelines and recommends concrete regulatory measures that countries could take to attract private sector investment in the electricity market. This work was adopted in September 2023 by the African Ministers of Transport and Energy through the Zanzibar Declaration during the 4th Ordinary Session of the STC on Transboundary Infrastructure, Transport and Energy. The framework supports national regulatory institutions in advancing regulation to increase scaled investment in the energy sector. The subprogramme mobilized resources to support three member countries in utilizing this framework to address priority regulatory barriers in 2024 expected to result in strengthening institutional capacity to develop and implement electricity market policy and regulatory reforms; capacitate decision-makers in conceiving and designing electricity sector investment-grade policies and regulations; and foster dialogue between public institutions and private entities to accelerate investment.
- 18.2 Progress towards the objective is presented in the performance measure below (see Table 18.i).

Table 18.i

2021 (actual)	2022 (actual)	2023 (actual)
Assessments concluded in 16 African countries on: <ul style="list-style-type: none"> • Openness to crowd-in scaled investment. • Attractiveness of national regulatory systems and • Readiness of electricity markets 	Developed of a ROAR regulatory analysis and planning software Developed the Continental Regulatory Framework to De-risk and Crowd-in Private Investment in Africa's Electricity Markets together with Renewable Energy Solutions for Africa (RES4Africa)	Adoption of the Continental Framework by the African ministers of transport and energy through the Zanzibar Declaration

Planned results for 2025

Result 1: Enhanced policies to improve the business environment

Programme performance in 2023 and target for 2025

- 18.3 The subprogramme's work contributed to supporting two members of ECA in developing Africa's first common Agro-park and value chains through maize and dairy to promote economic diversification and industrialization. The target was not met because of unforeseen hurdles in arranging a joint validation by the participating countries. Despite this temporary setback, the groundwork laid paves the way for future collaboration and progress in this critical area.

18.4 Progress towards the objective and the target for 2025 are presented in the performance measure below (see Table 18.ii)

Table 18. ii
Performance measure

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>	<i>2024 (planned)</i>	<i>2025 (planned)</i>
<p>African common position for the United Nations Food Systems Summit adopted by the African Union Commission</p> <p>Decision by the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment endorsing the position paper and outcome of the Summit</p> <p>Regional dialogue organized on African food systems</p> <p>Global policy paper on the Food Systems Summit</p>	<p>Twelve members of ECA (Cameroon, Democratic Republic of the Congo, Ghana, Guinea, Kenya, Malawi, Morocco, Namibia, Senegal, South Africa, Uganda and the United Republic of Tanzania) designed policies or programmes to support land reforms.</p> <p>One ECA (Uganda) member designed a programme to enhance policy reforms in food systems and agriculture value chains following technical assistance and consultations.</p> <p>One ECA (Uganda) member designed a programme to enhance private sector investments in land and agriculture.</p>	<p>Reports developed in two members of ECA to implement policies in line with the outcomes of the UN Food Systems Summit AU (African Union) STC on Agriculture, Rural Development, Water and Environment on Food System transformation</p>	<p>Two additional members of ECA implement policies in line with the outcomes of the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment on the Food Systems transformation</p>	<p>Two additional members of ECA implement policies in line with the outcomes of the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment on the Food Systems transformation</p>

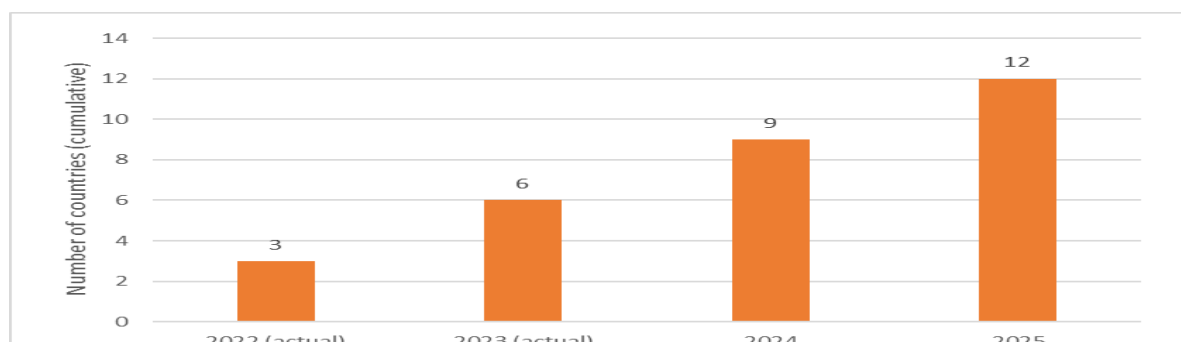
Result 2: Increased commitment by members of ECA to liberalize air transport markets

Programme performance in 2023 and target for 2025

18.5 The subprogramme's work contributed to efforts by six countries (Cabo Verde, Cameroon Rwanda, Senegal, Ethiopia, and Namibia) to align their bilateral air transport agreement with the Yamoussoukro decisions, which exceeded the planned target of three countries.

18.6 Progress towards the objective and the target for 2025 are presented in the performance measure below (Figure 18.i)

Figure 18.i
Number of countries that align their bilateral air transport agreements with Yamoussoukro Decision



Result 3: Innovative approaches to mobilize domestic resources and external private capital

Proposed programme plan for 2025

- 18.7 Achieving more transformative and sustainable growth requires innovative and affordable finance. The prospects for mobilizing additional resources on domestic markets and exploiting untapped pockets of finance by better channelling domestic savings through appropriate financial products offer enormous potential, but innovation is necessary, as the traditional approach has proven limitations in attracting new capital. Through the programmes implemented, the sub-programme has sought to achieve the following outcomes: reduced financing risk, more effective policy and regulatory environment, and more profound and sophisticated domestic capital markets. In Ethiopia, knowledge sharing and capacity building among market participants through a two-day capacity building workshop were organised and brought together 180 participants. The workshop aimed to strengthen the capacity of key market players for the forthcoming security exchange and to prepare potential issuers and investors for the launch of ESX's portfolio of instruments. Further support was provided in the development of a long-term Strategic Document to guide the implementation of the ESX project over the next ten years. In Uganda, technical assistance was provided to design a strategic plan for developing its local currency bond market. Given the current restrictions on international markets, Uganda is looking to raise capital in local currency and offer solutions to mobilize domestic savings. In Guinea and Mauritania, the work focused on building capacity to manage sovereign risk for a better engagement with partners and investors, and design of a guideline document on sovereign credit rating management.

Lessons learned and planned change

- 18.8 The lesson for the subprogramme was that the development of capital markets and innovative solutions require a collaborative approach as well as a long-term support for lasting impact and greater resilience. In applying the lesson, the subprogramme will focus on fostering and maintaining close and direct working relationships with Central banks, capital market authorities, ministries of finance on innovative options for financing sustainable development, such as thematic bonds and debt for climate swaps instruments, as well as on new business models and modalities of financial services in the age of digitization. The subprogramme will also leverage its engagement in global financing for development processes, in collaboration with several United Nations entities, in particular resident coordinator offices and United Nations country teams, UNDP (United Nations Development Programme) and the Department of Economic and Social Affairs, to strengthen the synergy of its work with United Nations-wide initiatives and amplify the outreach of its policy work and knowledge products.
- 18.9 Expected progress towards the objective is presented in the performance measure below (see table 18.iii)

Table 18.iii
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Better understanding of capital markets and financial innovation among policy makers in 4 countries (Ghana, Senegal, Angola, Uganda) to effectively pursue sustainable development objectives	Enhanced South Africa – Angola collaboration and training on bond market development. First issuance of 8- and 10-year bonds in local currency in Angola. Review of the legal and regulatory framework of Money market in Uganda to increase liquidity in its financial system notably on the segment of money market.	Designed a strategic plan and roadmap for the development of the local currency bond market in Uganda. Development of Ethiopia's first security exchange in line with the Government of Ethiopia's Home-Grown Economic Reform Program and 10-Year Development Plan (2021-2031) with capacity building and the design of a strategy document. Review of the legal and regulatory framework of Money market in Tanzania to increase liquidity in its financial system notably on the segment of money market. Strengthened governance and improved sovereign risk management in Guinea and Mauritania	Operationalisation of capital markets in two countries. Two members of ECA review the legal and regulatory framework of the money market to increase liquidity in its financial system.	Two members of ECA design a programme to develop their financial system One member of ECA designs a programme to increase liquidity in its financial system.
Review of the regulatory framework for domestic sovereign bonds in Angola.				

Deliverables

Table 18.iv
Deliverables for the period 2023–2024 by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned
A. Facilitation of the intergovernmental process and expert bodies			
Parliamentary documentation (number of documents)			–
1. Report for the Conference of African Ministers of Finance, Planning and Economic Development on recent private sector developments in Africa	1	1	–
2. Report for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	1	1	–
Substantive services for meetings (number of three-hour meetings)			
3. Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	1	1	–
4. African Business Forum	–		1
B. Generation and transfer of knowledge			
Field and technical cooperation projects (number of projects)			
5. On market access and private sector financing, investment and partnerships	6	6	2
6. On land, agribusiness, land-based investment and infrastructure	10		6
7. On supporting women's land tenure security and entrepreneurship through policy, legal and institutional reforms and mainstreaming gender in land and agriculture	–	1	

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>
8. On strengthening the capacity of member States, regional organizations and institutions of higher learning to implement the AU Declaration on Land Issues and Challenges in Africa	-	1	
Seminars, workshops and training events (number of days)			
9. Training events on value chains, land, agribusiness, land-based investment and infrastructure	10		-
10. Training events on market access and private sector financing, investment and partnerships	8	11	6
11. Workshop on infrastructure investment for investors from Africa and the United States of America (annual retreat)	5		5
Publications (number of publications)			
12. On land, agribusiness, land-based investment and infrastructure	1		1
13. On financing special economic zones: lessons and challenges	-		1
14. On promising practices on strengthening women's land tenure security and access to productive resources	-		1
15. On the assessment of risks to food system outcomes in Africa	-		1
Technical materials (number of materials)			
16. On market access and private sector financing, investment and partnerships (on the competitiveness index for capital markets)	1		2
17. On land, agribusiness, land-based investment and infrastructure	6		-
18. On repurchase agreement markets among African regulators and market stakeholders	-	1	2
19. African Land Investment Portal (AfLIP) - Interactive map on large-scale land-based investments covering three countries		1	
20. Sovereign credit rating outlook		2	

Appendix A.II

Subprogramme 5: Technology, climate change and natural resources management

Programme performance in 2023

Digital ID systems transforming public services: automation of verification and payment of pensions using digital ID

- 18.1 In Kaduna State, Nigeria, the subprogramme has been working in close collaboration with the Kaduna State Government, through the Pension Bureau and Residents Identity Management Agency to implement a Digital ID Use Case to simplify and digitalize the process of verification of pensioners. The ECA developed an application for the Pension Bureau to replace the physical verification exercise that the 14,894 pensioners in the state had to engage in every 90 days. The App is in beta testing at present. Pensioners must travel long distances to a limited number of bank office locations. The new application is to replace the mandatory physical *I Am Alive* test which can now be performed remotely on a mobile device using the National ID number and biometrics. Fingerprints are captured with the phone's camera and then matched to the biometrics available at the state's Digital ID system with the use of an Application Programming Interface.
- 18.2 Progress towards the objective is presented in the performance measure below (see table 18.i).

Table 18.i
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)
	Assessment study and selection of feasible Digital ID use cases to improve the public service.	14 use cases identified in 7 government entites. Kaduna State Pension Bureau Use Case developed and operationalized
	The Ethiopian National ID agency (NID) generated 1.5 million Digital IDs with the support of ECA in the small-scale implementation of the Fayda platform.	Increased number of registrations in the Fayda platform of the Ethiopian NID programme

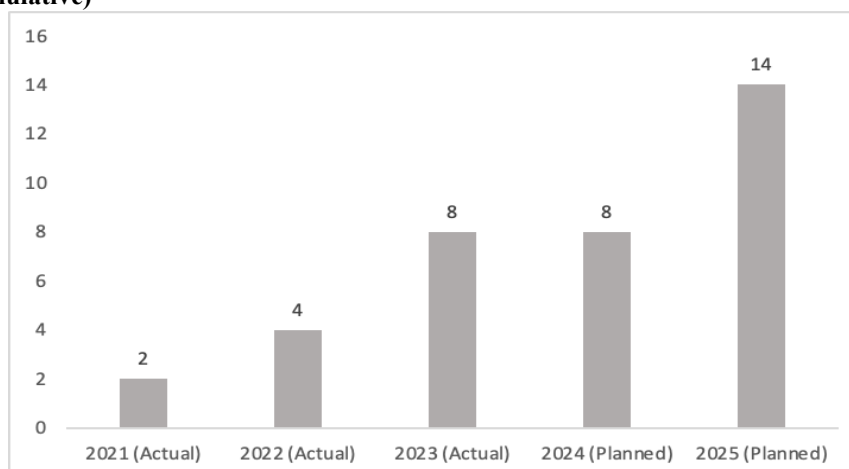
Result 1: adoption of good digital identification framework principles for a sustainable and inclusive digital transformation

Programme performance in 2023 and target for 2025

- 18.3 The subprogram's work contributed to four additional eight members of ECA formulating policies to adopt new and emerging digital technologies including good digital ID principles, for a cumulative total of eight members of ECA, which exceeded the planned target of 6 member states
- 18.4 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 18.i).

Figure 18.i

Performance measure: members of ECA that formulated policies to adopt new and emerging digital technologies (cumulative)



Result 2: members of ECA develop inclusive, climate-resilient and sustainable economies

Programme performance in 2023 and target for 2025

- 18.5 The subprogramme's work contributed to one country (Niger) integrated climate resilience and the African Union Biodiversity Strategy and Action Plan into its national development policies and plans (, which did not meet the planned target of 2 countries for 2023. The target was not met due to inadequate resources as ACPC was depending on XB funding for the implementation in the second country, but the funds were not received on time.
- 18.6 Progress towards the objective and the target for 2025 are presented in the performance measure below (see table 18.ii).

Table 18.ii

Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Five countries revised their nationally determined contributions (Burkina Faso, Eswatini, Liberia, Namibia and Zimbabwe)	Three countries (Eswatini, Morocco and Zimbabwe) engage with the private sector in the implementation of nationally determined contributions.	One country (Niger) integrated climate resilience in its national development policies and plans.	Four additional countries implement revised nationally determined contributions and promulgate low emissions development policies.	Two countries implement revised nationally determined contributions and promulgate low emissions development policies.
Five national studies on private sector-led sustainable growth and job creation in Cameroon, Côte d'Ivoire, Kenya, South Africa and Zambia				

Deliverables

- 18.7 Table 18.iii lists all deliverables of the subprogramme.

Table 18.iii

Subprogramme 5: deliverables for the period 2023–2024, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	-	-
1. Report to the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	1	1	-	-
Substantive services for meetings (number of three-hour meetings)	3	3	-	-
2. Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	3	3	-	-
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	1	-	-
3. On the establishment of a digital technology center	1	1	-	-
Seminars, workshops and training events (number of days)	-	-	-	-
Publications (number of publications)	2	2	2	-
4. New technologies and innovation trends in Africa	1	1	1	-
5. African science, technology and innovation	1	1	1	-
Technical materials (number of materials)	5	5	2	-
6. Emerging issues and trends in new technologies and innovation in Africa	2	2	2	-
7. Implementation of good digital identification framework principles in supporting the national digital transformation initiatives of members of ECA	3	3	-	-

B. Proposed post and non-post resource requirements for 2025

Overview

18.197 The proposed regular budget resources for 2025, including the breakdown of resource changes, as applicable, are reflected in tables 18.XX to 18.XX

Table 18.35

Overall: evolution of financial resources by object of expenditure (Thousands of United States dollars)

Object of expenditure	2023 expenditure		Changes				2025 estimate (before recosting)
	2024 approved		Technical adjustments	New/expanded mandates	Other	Total	
Posts	56,455	62,107	-	-	-	-	62,107
Other staff costs	4,122	5,811	-	-	(79)	(79)	5,732
Hospitality	23	24	-	-	-	-	24
Consultants	1,864	1,289	-	-	(140)	(140)	1,149
Experts	1,365	2,627	-	-	152	152	2,779
Travel of representatives							
Travel of staff	1,681	1,385	-	-	82	82	1,467
Contractual services	8,127	8,375	-	-	555	555	8,930
General operating expenses	7,400	7,052	-	-	(417)	(417)	6,635
Supplies and materials	563	981	-	-	(2)	(2)	979
Furniture and equipment	3,240	3,178	-	-	(67)	(67)	3,111
Improvement of premises	70	68	-	-	2	2	70
Grants and contributions	566	675	-	-	(86)	(86)	589
Total	85,476	93,572.4	-	-	-	-	93,572.4

Table 18.36

Overall: proposed posts and post changes for 2025 (Number of posts)

	Number	Details
Approved for 2024	534	1 USG, 2 D-2, 15 D-1, 43 P-5, 69 P-4, 76 P-3, 27 P-2/1, 17 NPO, 284 LL
Post changes	-	
Proposed for 2025	534	1 USG, 2 D-2, 15 D-1, 43 P-5, 69 P-4, 76 P-3, 27 P-2/1, 17 NPO, 284 LL

Note: The following abbreviations are used in tables and figures: GS (OL), General Service (Other level); NPO, National Professional Officer; LL, Local level; USG, Under-Secretary-General.

Number	Details
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Table 18.37

Overall: proposed posts by category and grade
(Number of posts)

Category and grade	Changes				Total	2025 proposed ^a
	2024 approved ^a	Technical adjustments	New/expand ed mandates	Other		
Professional and higher						
USG	1	–	–	–	1	1
D-2	2	–	–	–	2	2
D-1	15	–	–	–	15	15
P-5	43	–	–	–	43	43
P-4	69	–	–	–	69	69
P-3	76	–	–	–	76	76
P-2/1	27	–	–	–	27	27
Subtotal	233	–	–	–	233	233
General Service and related						
NPO	17	–	–	–	17	17
LL	284	–	–	–	284	284
Subtotal	301	–	–	–	301	301
Total	534	–	–	–	301	534

^a Includes two temporary posts (1 P-3 and 1 National Professional Officer).

18.198 Additional details on the distribution of the proposed resources for 2025 are reflected in tables 18.38 to 18.40 and figure 18.XXXIII.

18.199 As reflected in tables 18.38 (1) and 18.39 (1), the overall resources proposed for 2025 amount to \$ **93,572,400** before recosting, reflecting no change compared with the approved for 2024. The proposed level of resources provides for the full, efficient, and effective implementation of mandates.

Table 18.38

Overall: evolution of financial resources by source of funding, component, and sub-programme
(Thousands of United States dollars)

(1) *Regular budget*

Component/subprogramme	Changes						Percentage	2025 estimate (before recosting)
	2023 expenditure	2024 approved	Technical adjustments	New/ expanded mandates	Other	Total		
A. Policymaking organs	471	569	-	-	-	-		569
B. Executive direction and management	10,033	10,632	-	-	-	-		10,632
C. Programme of work								
1. Macroeconomic policy, finance and governance	4,211	4,261	-	-	119	119	2.8	4,380
2. Regional integration and trade	3,592	3,904	-	-	-	-	-	3,904
3. Private sector development and finance	3,151	3,357	-	-	(3,357)	(3,357)	(100)	-

Component/subprogramme	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)	
			Technical adjustments	New/ expanded mandates	Other	Total		Percenta ge
3. Tech., innovation, connectivity & infrastructure development	-	-	-	-	3,292	3,292	-	3,292
4. Data and statistics	5,131	5,743	-	-	-	-	-	5,743
5. Technology, climate & natural resources	3,316	3,835	-	-	(3,835)	(3,835)	(100)	-
5. Climate, food, security & natural resources	-	-	-	-	3,782	3,782	-	3,782
6. Gender equality and women's empowerment	883	1,239	-	-	-	-	-	1,239
7. Subregional activities for development	3,347	-	-	-	-	-	-	-
(a) Subregional activities in North Africa	-	3,265	-	-	-	-	-	3,265
(b) Subregional activities in West Africa	3,101	3,266	-	-	-	-	-	3,266
(c) Subregional activities in Central Africa	3,244	4,264	-	-	-	-	-	4,264
(d) Subregional activities in East Africa	2,964	3,332	-	-	-	-	-	3,332
(e) Subregional activities in Southern Africa	3,531	3,358	-	-	-	-	-	3,358
Subtotal, subprogramme 7	16,187	17,485	-	-	-	-	-	17,485
8. Economic development and planning	1,403	2,741	-	-	-	-	-	2,741
9. Poverty, inequality and social policy	2,533	3,771	-	-	-	-	-	3,771
Subtotal, C	40,407	46,337	-	-	-	-	-	46,337
D. Programme support	34,564	36,036	-	-	-	-	-	36,036
Subtotal, 1	85,476	93,572	-	-	-	-	-	93,572

(2) *Extrabudgetary*

Component/subprogramme	2023 expenditure	2024 estimate	Change	Percentage	2025 estimate
A. Policymaking organs					
B. Executive direction and management	542	964	(450)	(46.6)	514
C. Programme of work					
1. Macroeconomic policy, finance and governance	510	639	(373)	(58.3)	265
2. Regional integration and trade	6,351	4,442	(1,797)	(40.4)	2,645
3. Private sector development & finance	1,407	1,428	(1,428)	(100)	-
3. Technology, innovation, connectivity & infrastructure.	-	-	265	-	265
4. Data and statistics	4,100	3,521	(2,553)	(72.5)	968
5. Technology, climate change & natural resource management	2,831	4,675	(4,675)	(100)	-
5. Climate, food security & natural resources	-	-	6,456	-	6,456
6. Gender equality and women's empowerment	2	-	-	-	-

Component/subprogramme	2023 expenditure	2024 estimate	Change	Percentage	2025 estimate
7. Subregional activities for development					
(a) Subregional activities in North Africa		-	-	-	-
(b) Subregional activities in West Africa	379	650	-	-	650
(c) Subregional activities in Central Africa	-	-	258	-	258
(d) Subregional activities in East Africa	26	135	215	159	350
(e) Subregional activities in Southern Africa	9	5	343	6860	348
Subtotal, subprogramme 7	414	790	816	103.3	1606
8. Economic development and planning	1523	2,181	449	20.5	2,630
9. Poverty, inequality and social policy	820	1,502	(1,430.9)	(95.2)	71
Subtotal, C	18,498	19,178	(4,250.9)	(22.2)	14,906
D. Programme support	5,464	6,873	(58.6)	(0.85)	6,814
Subtotal, 2	23,962	27,014	(4,780.4)	(17.6)	22,234
Total	109,438	120,586	(4,780.4)	(3.9)	115,806

Table 18.39

Overall: proposed posts for 2025 by source of funding, component, and sub-programme
(Number of posts)

(1) *Regular budget*

Component/subprogramme	Changes				Total	2025 proposed
	2024 approved	Technical adjustments	New/expanded mandates	Other		
A. Policymaking organs	-	-	-	-	-	-
B. Executive direction and management	53	-	-	-	-	53
C. Programme of work						
1. Macroeconomic policy and governance	25	-	-	3	3	28
2. Regional integration and trade	22	-	-	-	-	22
3. Private sector development & finance	18	-	-	(18)	(18)	-
3. Technology, innovation, connectivity & infra.	-	-	-	17	17	17
4. Data and statistics	36	-	-	-	-	36
5. Technology, climate & natural resources	20	-	-	(20)	(20)	-
5. Climate, food security & natural resources	-	-	-	18	18	18
6. Gender equality and women's empowerment	6	-	-	-	-	6
7. Subregional activities for development						
(a) Subregional activities in North Africa	19	-	-	-	-	19
(b) Subregional activities in West Africa	18	-	-	-	-	18
(c) Subregional activities in Central Africa	23	-	-	-	-	23
(d) Subregional activities in East Africa	20	-	-	-	-	20
(e) Subregional activities in Southern Africa	20	-	-	-	-	20
Subtotal, subprogramme 7	100	-	-	-	-	100

Component/subprogramme	Changes				Total	2025 proposed
	2024 approved	Technical adjustments	New/expanded mandates	Other		
8. Economic development and planning	–	–	–	–	–	–
9. Poverty, inequality and social policy	21	–	–	–	–	21
Subtotal, C	248	–	–	–	–	248
D. Programme support	233	–	–	–	–	233
Subtotal, 1	534	–	–	–	–	534

(2) *Extrabudgetary*

Component/subprogramme	2024 estimate	Change	2025 estimate
A. Policymaking organs	–	–	–
B. Executive direction and management	–	–	–
C. Programme of work			
1. Macroeconomic policy, finance and governance	–	–	–
2. Regional integration and trade	4	–	4
3. Private sector development and finance	–	–	–
3. Technology, innovation, connectivity & infrastructure	–	–	–
4. Data and statistics	6	(2)	4
5. Technology, climate change and natural resources management	4	(4)	–
5. Climate, food security & natural resources	–	6	–
6. Gender equality and women's empowerment	–	–	–
7. Subregional activities for development	–	–	–
(a) Subregional activities in North Africa	–	–	–
(b) Subregional activities in West Africa	–	–	–
(c) Subregional activities in Central Africa	–	–	–
(d) Subregional activities in East Africa	–	–	–
(e) Subregional activities in Southern Africa	–	–	–
8. Economic development and planning	20	–	20
9. Poverty, inequality and social policy	1	–	1
Subtotal, C	35	–	35
D. Programme support	33	–	33
Subtotal, 2	68	–	68
Total	602	–	602

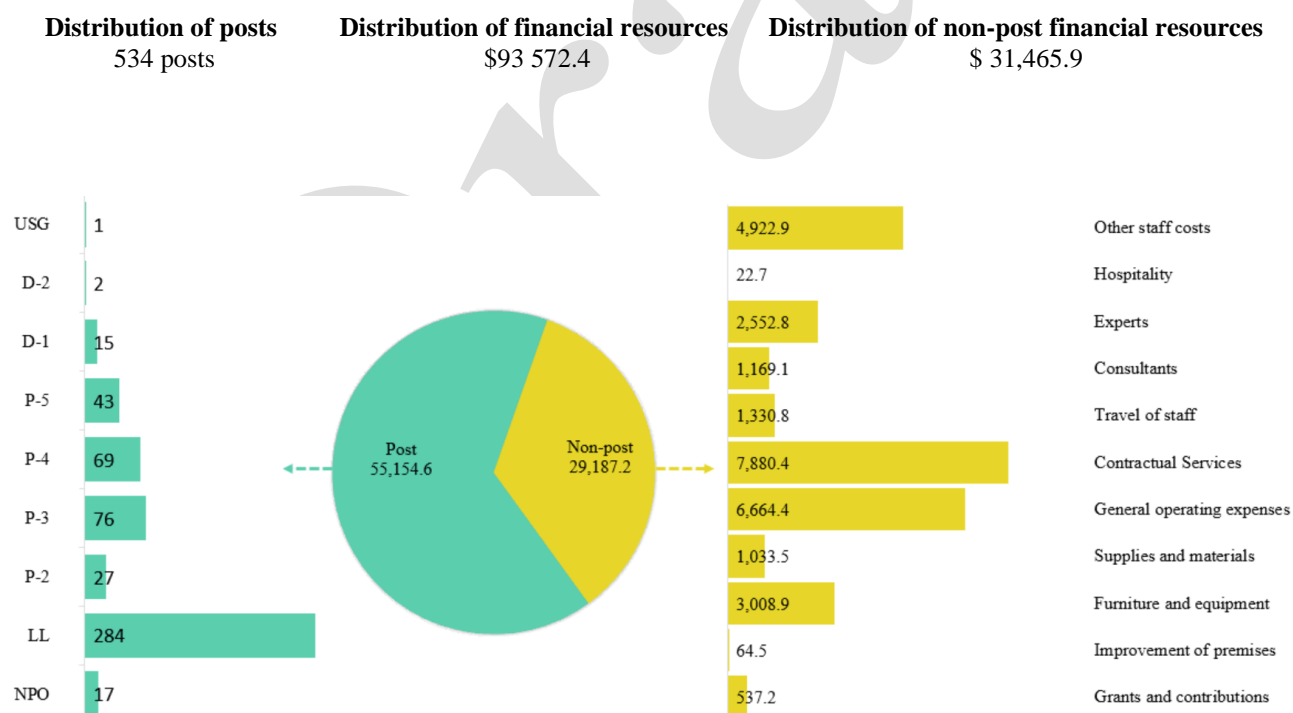
Table 18.40

Overall: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total Percentage	
Financial resources by main category of expenditure							
Post	56,454.6	62,106.5	-	-	-	-	62,106.5
Non-post	29,021.7	31,465.9	-	-	-	-	31,465.9
Total	85,476.3	93,572.4					93,572.4
Post resources by category							
Professional and higher		233	-	-	-	-	233
General Service and related		301	-	-	-	-	301
Total		534					534

Figure 18.XXXIII

Distribution of proposed resources for 2025 (before recosting)
(Number of posts/thousands of United States dollars)



Technical adjustments

18.200 As reflected in table 18.38 (1), the overall proposed budget has no resource changes overall for the 2025 programme budget as compared to the approved 2024 budget, \$93,572,400.

18.201 However, as stipulated in the programme plan, ECA will strategically realign part of its interventions towards spearheading emerging and frontier technologies, innovation, digital transformation,

infrastructure development, advanced connectivity as well as soft and hard infrastructure to address development challenges and opportunities in Africa..

- 18.202 To this effect, the realignment of its programmatic work within its existing mandate translates into the alignment of resources as reflected in Table 18.38.
- 18.XX As reflected in table 18.35, there are no resource changes overall. However, resource changes are shown in some of the objects of expenditure and are explained in the supplementary document.

Extrabudgetary resources

- 18.202 As reflected in tables 18.XX and 18.XX, extrabudgetary resources amount to \$22,233,500 and would be used mainly to finance technical cooperation activities and build the capacities of member states in a number of priority areas, such as: enhancing regional cooperation and integration through increased trade flows, enhanced diversification, improved industrialization, and increased investments with a focus on trade diversification, industrialization as well as Phase 2 issues of the AfCFTA, investment, competition and intellectual property, the climate dimension and trade, technical support to implement AU Digital trade's architecture framed around Agenda 2063 for ECA Members states and RECs; implementation and revision of national strategies for the development of statistics; digitalization and the integration of data science initiatives; coordination of national statistical systems and statistical legislation; development of regional geospatial databases; support on climate, land, energy and water strategies; development of curricula on land governance in Africa; promoting regional value chains and Agro parks in Africa; building resilient, inclusive and sustainable food systems in Africa; enhance capacity of member States and private sector stakeholders in Southern Africa to promote inclusive industrialization and deepen regional integration; supporting Central Africa in developing quality infrastructure in the context of the AfCFTA; enhancing capacities of member states and private sector stakeholders to promote energy transition in Southern Africa; support urban tourism/Blue Economy in East Africa. The expected decrease of \$4,780,400 is due mainly to the fact that this projection is based on current data. There will be additional XB resources to be mobilized in 2024 and 2025. ECA has embarked on a strategic, programmatic, and holistic approach to XB mobilization. In that respect, efforts are underway to develop multi-year integrated programmes for purposes of mobilizing additional XB resources.
- 18.203 The extrabudgetary resources under this section are subject to the oversight of the Under-Secretary-General of ECA, who has delegated authority from the Secretary-General.

Policymaking organs

- 18.204 The resources proposed under this component would provide for requirements relating to standing intergovernmental organs and expert bodies and intergovernmental processes, the servicing of which is the responsibility of ECA. The Commission provides the legislative mandate and policy guidance for the work of the secretariat. The terms of reference of the Commission were established by the Economic and Social Council in its resolution [671 A \(XXV\)](#) of 29 April 1958 and subsequent amendments. The Commission is composed of 54 members and reports to the Economic and Social Council.
- 18.205 Table 18.XX provides information on the standing intergovernmental organs and related resource requirements.

Table 18.XX
Policymaking organs
 (Thousands of United States dollars)

Policymaking organ	Description	Additional information	2025 estimate	
			2024 approved (before recosting)	
Conference of African Ministers of Finance, Planning and Economic Development	The Commission holds annual sessions to review the work of its secretariat, approve its annual programme of work and make decisions on the recommendations of its subsidiary bodies and of the Executive Secretary. The annual session also serves as a forum for articulating the	Mandate: Economic and Social Council resolution 671 A (XXV) of 29 April 1958	279.6	279.6

Policymaking organ	Description	Additional information	2025 estimate	
			2024 approved (before recosting)	
	position of Africa on development issues on the agenda of the United Nations. The Committee of Experts is an integral part of the session of the Commission that meets prior to and provides technical support for the Conference of African Ministers of Finance, Planning and Economic Development.	Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1		
Intergovernmental Committee of Senior Officials and Experts	The five subregional intergovernmental committees of senior officials and experts meet annually between February and March prior to and report to the Conference of African Ministers of Finance, Planning and Economic Development. They oversee the overall formulation and implementation of the programme of work and priorities of the subregional offices and make recommendations on issues concerning economic and social development in their subregions, and also on the promotion and strengthening of subregional economic cooperation and integration. They also provide a platform for subregional ministerial caucuses for the discussion of specific subregional development challenges, whose outcomes are brought to the attention of the Conference.	Mandate: Economic and Social Council resolution 671 A (XXV) of 29 April 1958 and subsequent amendments Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	Included in the budget of the subregional offices	Included in the budget of the subregional offices
Committee on Economic Governance	The Committee was established to provide evidence-based advice and guidance on economic governance issues, including promoting sound macroeconomic management and inclusive development strategies, fighting corruption and illicit financial flows out of Africa, in addition to networking and support for regional and global governance process such as the African Peer Review Mechanism and representation of Africa at international forums such as the Group of 20.	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	52.0	52.0
Committee on Statistics and Data	The Committee provides a forum to deliberate on issues related to statistics and data; give guidance on emerging issues in data production, exchange and analysis; introduce innovation in data; and explore capacity and data gaps. The Committee ensures that all member countries have the capability to provide data on a variety of development issues and endeavours to promote the coordination of statistical activities, to foster good statistical practices and to ensure consistent functioning of the statistical system in Africa.	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	81.8	81.8
Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	The Committee provides a forum for dialogue and consensus-building in the important areas of private sector development, regional integration and trade, infrastructure, industry and technology and, more significantly, serves as a catalyst for accelerating progress at the national and regional levels in these fields. The Committee focuses on topical and emerging issues of relevance to these identified areas, with a view to taking stock of related progress made by African member States.	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	52.0	52.0
Committee on Climate Change, Blue Economy, Agriculture and Natural Resources Management	The Committee provides guidance and direction to the work of the Commission on advancing sustainable development, in particular through agricultural transformation, enhanced management and transformation of African land and natural resources, integration of climate resilience in national development plans and the transition to sustainable development, including through technology and innovation. As a policy dialogue and consensus-building forum, the Committee provides direction on the future work and strategic focus of the Commission on key emerging issues relating to agriculture, the blue economy, climate change, land and natural resources management and the green economy, in support of the attainment of the	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	52.0	52.0

Policymaking organ	Description	Additional information	2025 estimate	
			2024 approved (before recosting)	
	development objectives of the 2030 Agenda and Agenda 2063, and also support for the implementation of the Africa Mining Vision and the African Union Declaration on Land Issues and Challenges in Africa, both adopted by African Heads of State and Government in 2009, and the Paris Agreement on climate change.			
Committee on Social Development, Poverty and Gender	The Committee reviews the work undertaken under the subprogrammes on gender equality and women's empowerment and on poverty, inequality and social policy. The Committee provides a forum for analysing the work done by ECA as it relates to the priorities of Africa on poverty and inequality reduction, sustainable urbanization, gender equality and women's empowerment, and social policy. The Committee is also important as a policy dialogue and consensus-building forum to strategically direct future work in these important areas of the African development agenda, and more significantly serves as a catalyst for accelerating progress at the national and regional levels in these fields. The Committee places an emphasis on topical and emerging issues of relevance to its identified areas of focus, with a view to taking stock of progress made by African member States in these areas and identifying policy directions.	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2024: 1 Number of sessions in 2025: 1	52.0	52.0
Total			569.0	569.0

18.206 The proposed regular budget resources for 2025 amount to \$569,400 and reflect no change compared with the approved for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.XX and figure 18.XX.

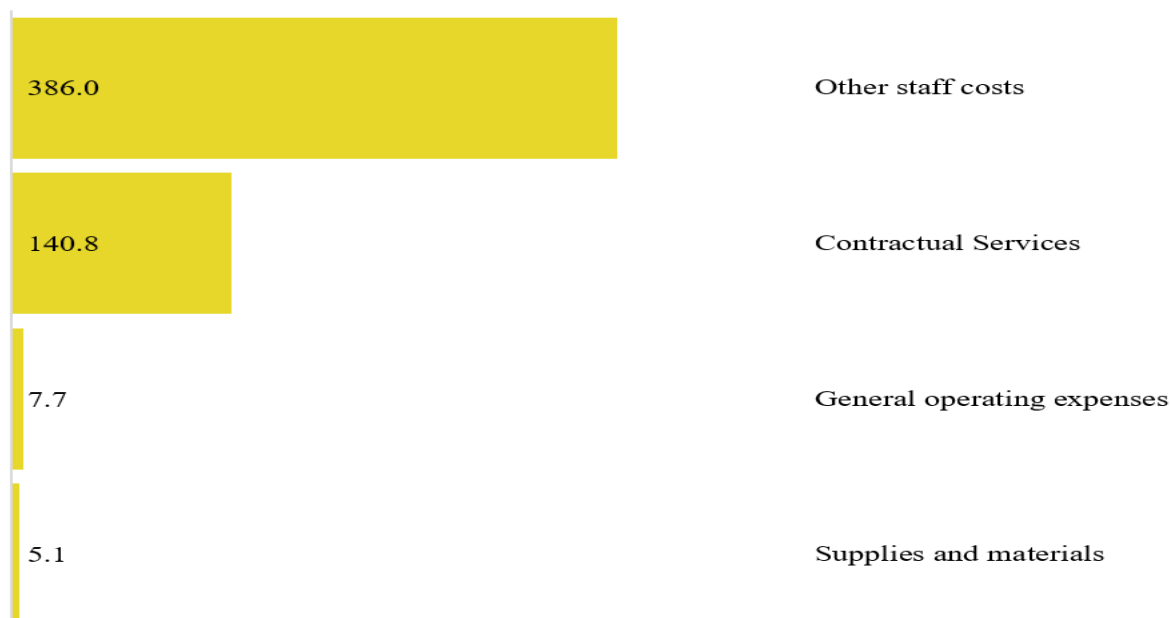
Table 18.42
Policymaking organs: evolution of financial resources
(Thousands of United States dollars)

	2023		Changes					2025 estimate (before recosting)
	expenditure	2024 approved	Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Non-post	471	569	-	-	-	-	-	569
Total	471	569	-	-	-	-	-	569

Figure 18.XX

Policymaking organs: distribution of proposed resources for 2025 (before recosting)
(Thousands of United States dollars)

Distribution of non-post financial resources
\$ 569.4



Executive direction and management

18.207 The Executive Direction and Management component comprises the Office of the Executive Secretary, the Office of the Deputy Executive Secretary (Programmes), the Office of the Deputy Executive Secretary (Programme Support), the Strategic Planning, Oversight and Results Division, Partnership and Resource Mobilization Section, The Communications and Media Relations Section and business continuity.

18.208 The overall responsibilities of the executive direction and management component include the following functions:

- (a) maintains and manages effective partnerships and collaborate with major African organizations, such as the African Union Commission and AfDB, regional economic communities and other key stakeholders, to promote synergies across policies on major development issues.
- (b) ensures that the development priorities and positions of Africa on critical issues are reflected at the global level and provides policy guidance and leadership with respect to the formulation of regional strategies and programmes, in line with the goals set out in the 2030 Agenda and Agenda 2063.
- (c) provides critical leadership for the implementation of the Joint United Nations-African Union Framework for an Enhanced Partnership in Peace and Security and the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development and on special initiatives that reinforce the work of ECA and thus provide further impetus to the African development agenda.
- (d) determines the overall strategic direction and management of the ECA secretariat, ensuring the optimal use of resources in line with best practices and promoting environmental sustainability and disability inclusion. It is also responsible for building and maintaining the Commission's strategic partnerships with development partners and major stakeholders. Furthermore, it is responsible for mobilizing extrabudgetary resources to support new and emerging priorities of importance to the development goals of member States. It represents the United Nations Legal Counsel in Addis Ababa, provides advice to ECA senior management on all legal matters and

represents the Secretary-General in matters before the United Nations Dispute Tribunal. The Office is also responsible for ensuring business continuity.

- (e) supports and advises the Executive Secretary on matters relating to overall strategic direction, priorities and policies in the areas of programme coordination and planning, monitoring, evaluation and quality assurance, including reporting on the implementation of the ECA programme of work within a results-oriented framework to ensure organizational effectiveness. Furthermore, it coordinates ECA performance reporting to relevant intergovernmental bodies and reports on the implementation of relevant resolutions and decisions of those bodies.

18.209 In accordance with the 2030 Agenda, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution [72/219](#), ECA is integrating environmental management practices into its operations. In 2025, ECA will continue to reduce its greenhouse gas footprint and will maintain its greenhouse gas neutrality by offsetting its remaining footprint.

18.210 Information on compliance with the timely submission of documentation and advance booking for air travel is reflected in table 18.43. ECA endeavours to redouble its efforts to plan well in advance and raise awareness with programme managers as well as member States focal points about the importance of early nomination of travellers and the policy regarding advance booking. In addition, ECA continues its corporate agreement with the airlines, which provides for extended ticketing time limits thus mitigating the impact on additional cost of late purchases.

Table 18.43
Compliance rate
(Percentage)

	Actual 2021	Actual 2022	Actual 2023	Planned 2024	Planned 2025
Timely submission of documentation	44.8	38.6	79.8	100	100
Air tickets purchased at least two weeks before the commencement of travel	22	8.4	23	100	100

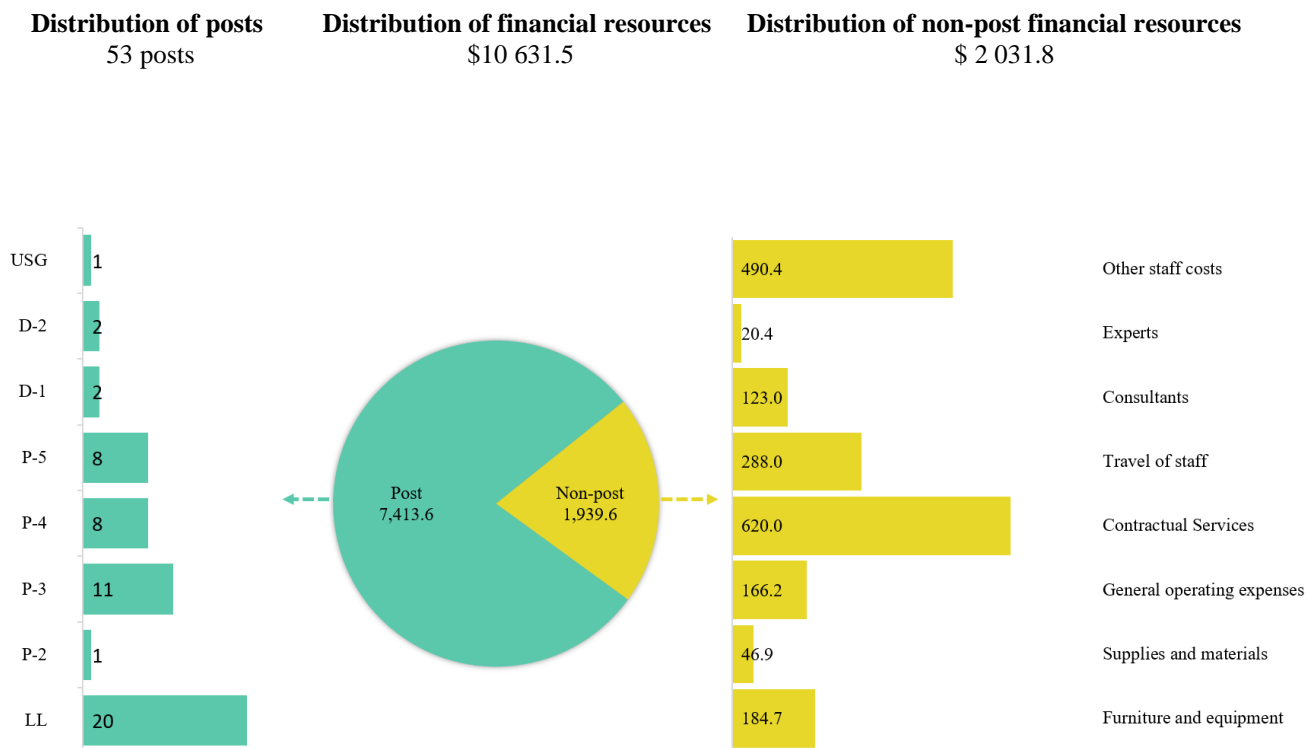
18.211 The proposed regular budget resources for 2025 amount to \$ 10,631,500 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.XX and figure 18.XX.

Table 18.XX
Executive direction and management: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	7,217	8,600	-	-	-	-	8,600
Non-post	2,816	2,032	-	-	-	-	2,032
Total	10,033	10,632	-	-	-	-	10,632
Post resources by category							
Professional and higher		33	-	-	-	-	33
General Service and related		20	-	-	-	-	20
Total		53	-	-	-	-	53

Figure 18.XXXV

Executive direction and management: distribution of proposed resources for 2025 (before recosting)
 (Number of posts/thousands of United States dollars)



Programme of work

**Subprogramme 1
 Macroeconomic policy, finance and governance**

- 18.213 to the slight change in the name of this sub-programme aims to align the subprogramme to incorporate innovative public and private sector financing and investment.
- 18.215 The proposed regular budget resources to Subprogramme 1 for 2025 amount to \$ 4,380,000 and reflect the movement of the Energy Infrastructure and Services Section (EISS) from Subprogram 3 – Private Sector Development and Finance which results in the redeployment of of three Professional posts and the related non-post resources to cover the additional activities falling under this reconfigured subprogramme. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.45 and figure 18.XX.

Table 18.45

Subprogramme 1: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

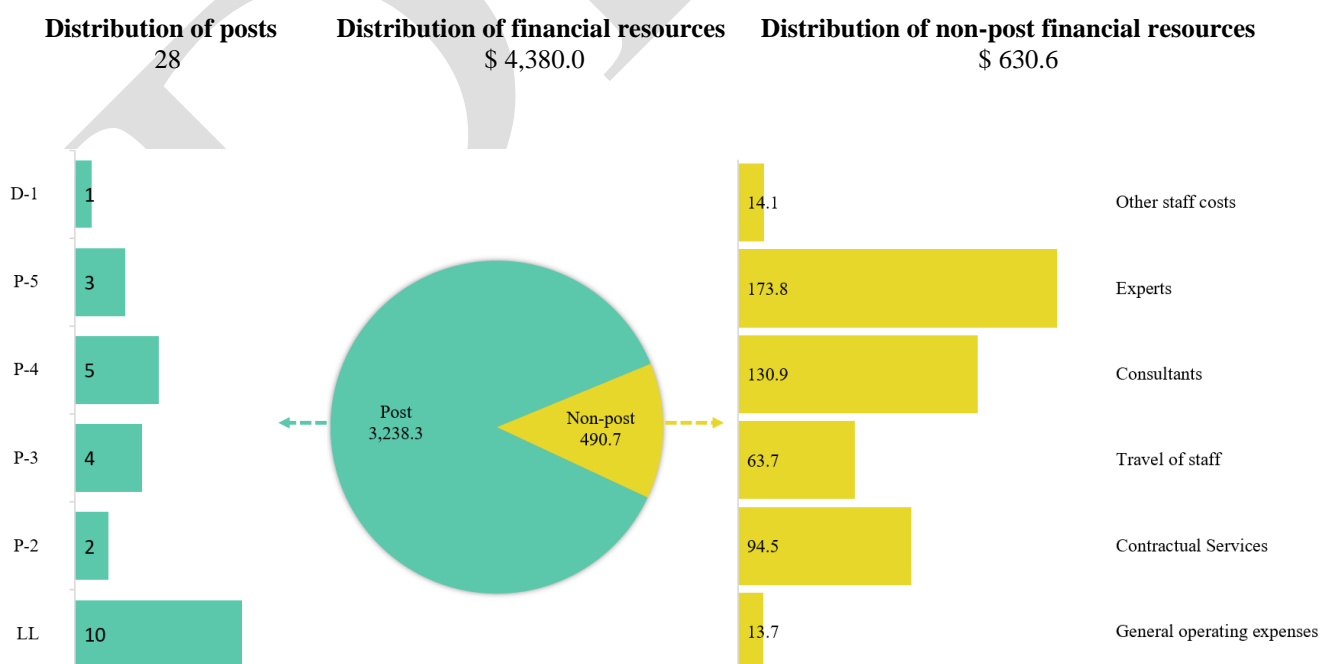
	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	3,849	3,749	–	–	–	–	3,749
Non-post	362	511	–	–	120	–	631
Total	4,211	4,260	–	–	120	–	4,380
Post resources by category							
Professional and higher		15	–	–	3	–	18
General Service and related		10	–	–	–	–	10
Total		25	–	–	3	–	28

NB: Mini structure impact

(Note: 1P5, 1P4 & 1P3 came from ex PSD)

Figure 18.XXXVI

Subprogramme 1: distribution of proposed resources for 2025 (before recosting)
(Number of posts/thousands of United States dollars)



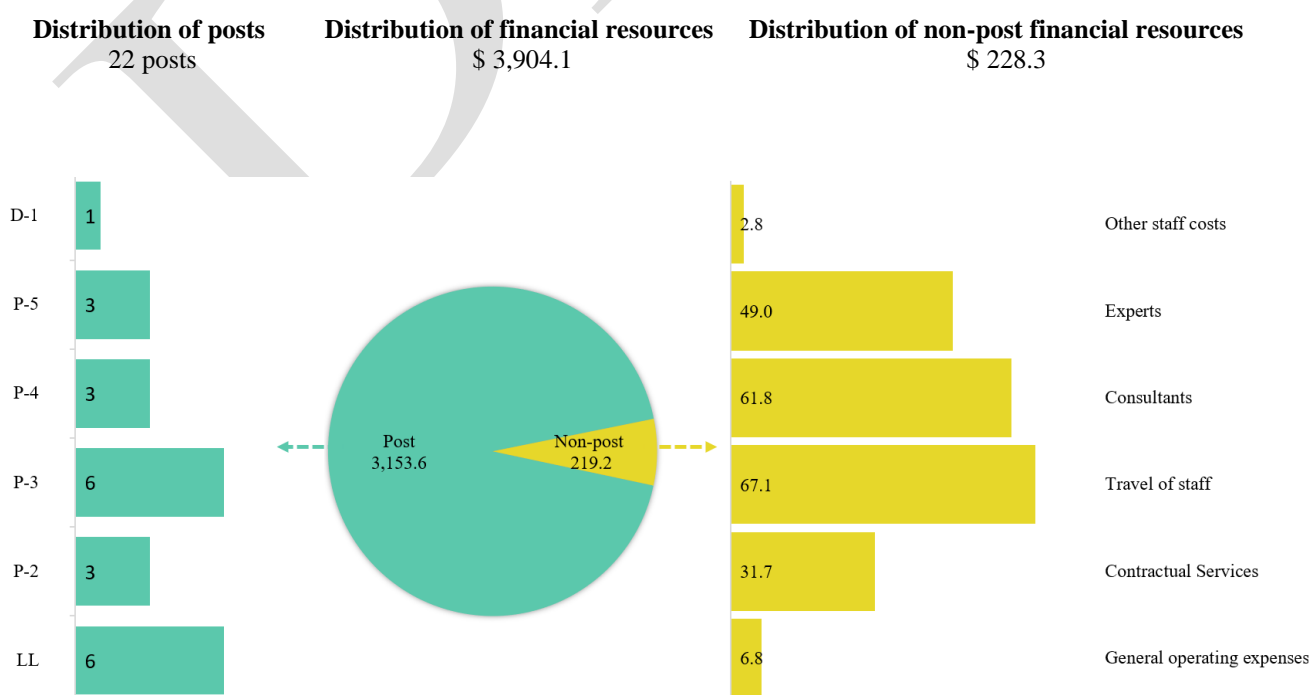
Subprogramme 2
Regional integration and trade

18.215 The proposed regular budget resources for 2025 amount to \$ 3,904,100 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.XX and figure 18.XX.

Table 18.XX
Subprogramme 2: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total Percentage	
Financial resources by main category of expenditure							
Post	3,400	3,676	–	–	–	–	3,676
Non-post	193	228	–	–	–	–	228
Total	3,593	3,904	–	–	–	–	3,904
Post resources by category							
Professional and higher		16	–	–	–	–	16
General Service and related		6	–	–	–	–	6
Total		22	–	–	–	–	22

Figure 18.XX
Subprogramme 2: distribution of proposed resources for 2025 (before recosting)
(Number of posts/thousands of United States dollars)



Subprogramme 3**Subprogramme 3: evolution of financial and post resources**

(Thousands of United States dollars/number of posts)

Private Sector development and finance (mainstreamed into other subprogrammes)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total		Percentage
Financial resources by main category of expenditure								
Post	2,876	2,995	–	–	(2,995)	–	–	–
Non-post	275	362	–	–	(362)	–	–	–
Total	3,151	3,357	–	–	(3,357)	–	–	–
Post resources by category								
Professional and higher		12	–	–	(12)	–	–	–
General Service and related		6	–	–	(6)	–	–	–
Total		18	–	–	(18)	–	–	–

Technology, Innovation, Connectivity and Infrastructure Development

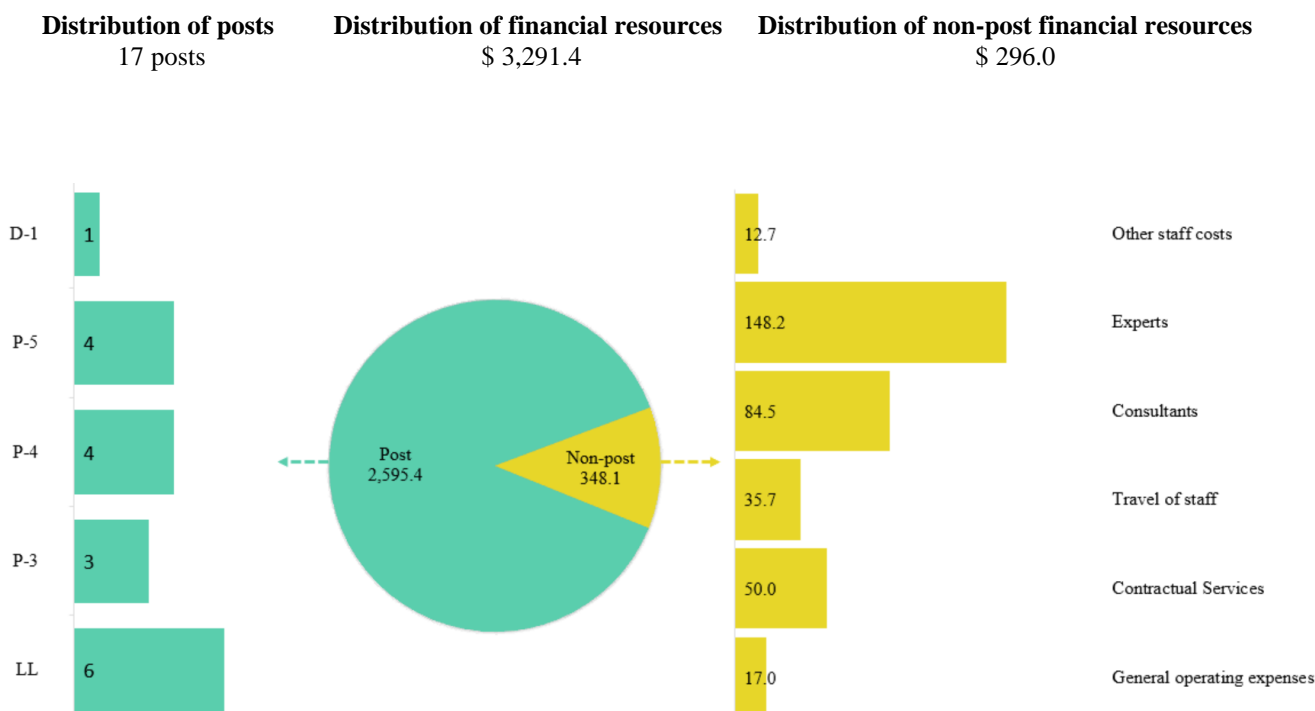
- 18.216 The new Subprogram is established with the view of harnessing the power of science, technology, and innovation, fostering improved connectivity and logistics, and accelerating critical infrastructure development. The subprogramme pulls resources from the previous Private Sector Development and Finance subprogramme and the previous Technology, Climate and Natural Resources subprogrammes.
- 18.218 *With a proposed resource requirement for 2025 of \$3,291,400, this structural change results in no requests for additional resources. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18.XX and figure 18.XX.*

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total		Percentage
Financial resources by main category of expenditure								
Post	2,876	2,995	–	–	–	–	–	2,995
Non-post	275	362	–	–	(66)	–	–	296
Total	3,151	3,357	–	–	(66)	–	–	3,291
Post resources by category								
Professional and higher		12	–	–	(3)	–	–	9
General Service and related		6	–	–	2	–	–	8
Total		18	–	–	(1)	–	–	17

Figure 18.XX

Subprogramme 3: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



**Subprogramme 4
Data and statistics**

18.219 The proposed regular budget resources for 2025 amount to \$ 5,742,600 and no changes as compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18.XX.

Table 18. XX
Subprogramme 4: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	4,599	5,146	-	-	-	-	5,146
Non-post	532	596	-	-	-	-	596
Total	5,131	5,742					5,742

Post resources by category

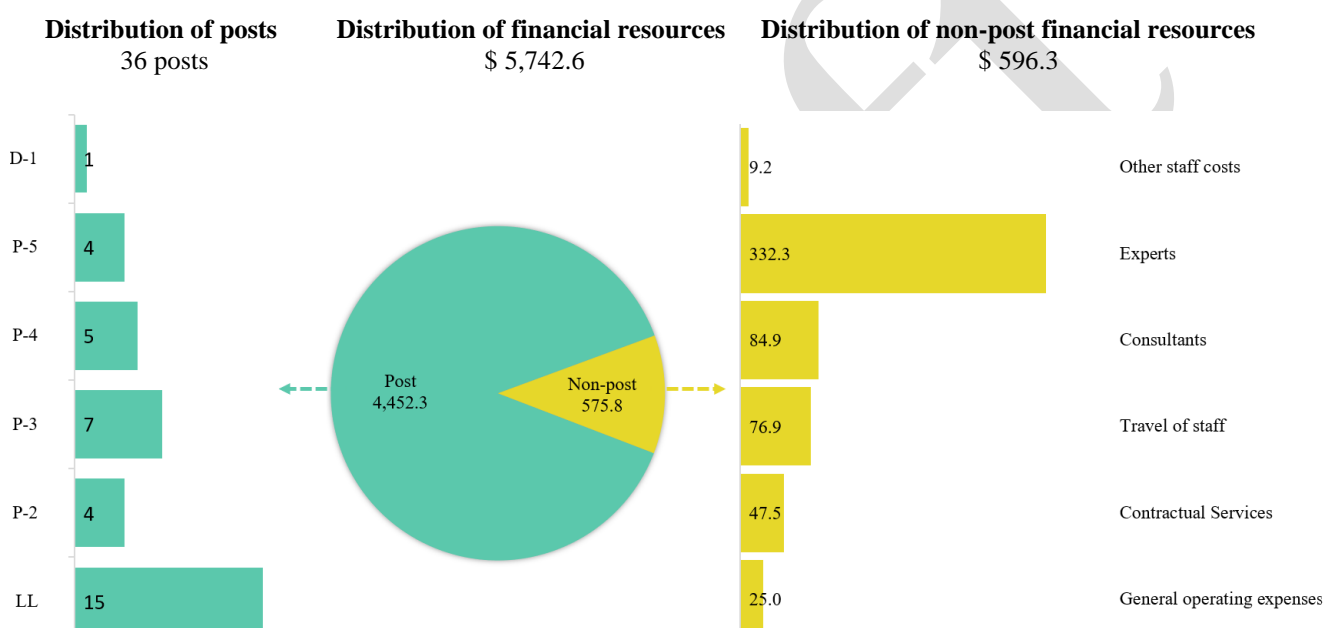
Professional and higher		21	-	-	-	-	-	21
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	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	
Financial resources by main category of expenditure							
General Service and related		15	–	–	–	–	15
Total		36	–	–	–	–	36

Figure 18.XXXIX

Subprogramme 4: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)

**Subprogramme 5
TCND (replaced by the new CFSND)**

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	2,793	3,098	-	-	(3,098)	-	-
Non-post	523	737	-	-	(737)	-	-
Total	3,316	3,835	-	-	(3,835)	-	-
Post resources by category							
Professional and higher		12	–	–	(12)	–	–
General Service and related		8	–	–	(8)	–	–
Total		20	–	–	(2)	–	–

This subprogramme is replaced by the new Climate, Food Security & Natural Resources (CFSND) shown below.

**Subprogramme 5
Climate, Food Security & Natural Resources Division (CFSND)**

- 18.221 This subprogramme will be transformed/renamed from Technology, Climate Change and Natural Resource Management to Climate, Food Security and Natural Resources, Green and Blue Economy (CFSN) comprising the following sections: Africa Climate Policy Center (ACPC); Natural resources, Green and Blue Economy, and Land and Agricultural Transformation.
- 18.222 The subprogramme inherits most of the existing resources of the old subprogramme 5 -TCND, combined with the resources for land and agriculture under the old subprogramme 3 - Private Sector Development and Finance. To this effect, the proposed regular budget resources for 2025 amount to \$ 3,781,500 . Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX.

Table 18. XX

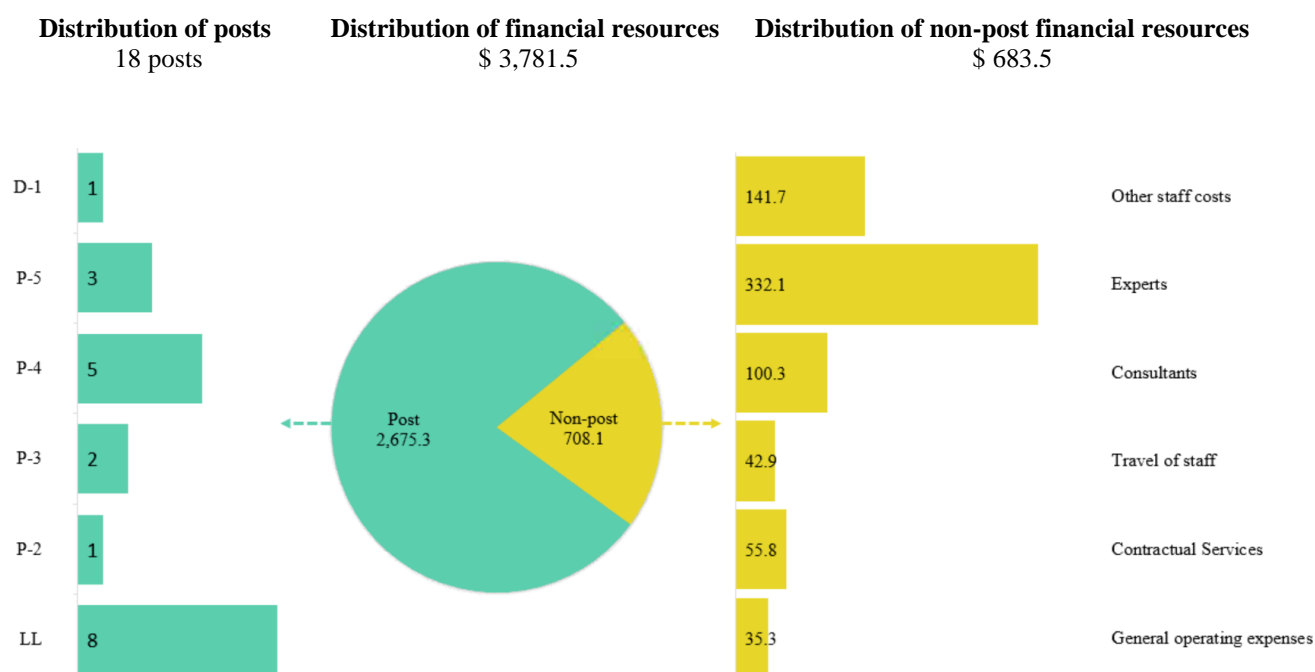
Subprogramme 5: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes			Total	Percentage	2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other			
Financial resources by main category of expenditure								
Post	2,793	3,098	-	-	-	-	-	3,098
Non-post	523	737	-	-	(53)	-	-	684
Total	3,316	3,835	-	-	(53)	-	-	3,782
Post resources by category								
Professional and higher		12	-	-		-	-	12
General Service and related		8	-	-	(2)	-	-	6
Total		20	-	-	(2)	-	-	18

Figure 18.XL

Subprogramme 5: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 6 Gender equality and women's empowerment

18.223 The proposed regular budget resources for 2025 amount to \$ 1,239,400 and reflect no change compared with the approved for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX.

Table 18. XX

Subprogramme 6: evolution of financial and post resources

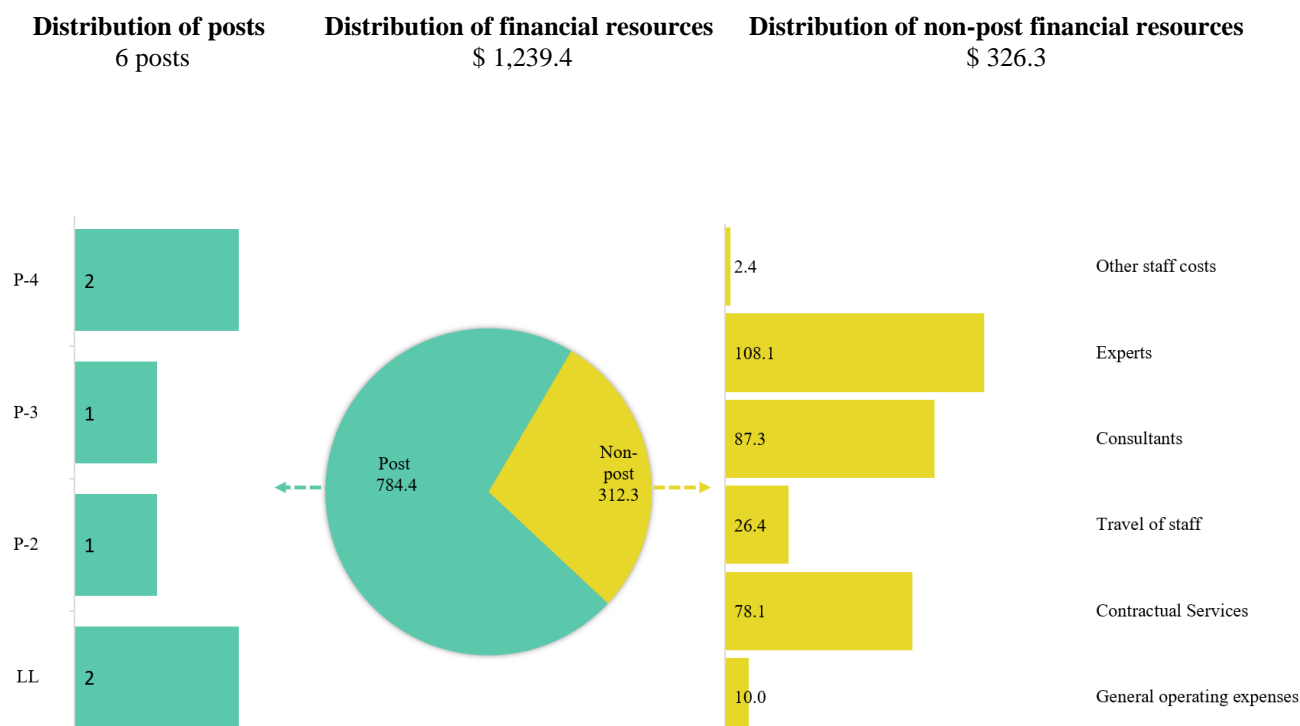
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	680	913	–	–	–	–	913
Non-post	203	326	–	–	–	–	326
Total	883	1,239	–	–	–	–	1,239
Post resources by category							
Professional and higher		4	–	–	–	–	4
General Service and related		2	–	–	–	–	2
Total		6	–	–	–	–	6

Figure 18. XX

Subprogramme 6: distribution of proposed resources for 2025 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 7
Subregional activities for development

Component 1
Subregional activities in North Africa

18.224 The proposed regular budget resources for 2025 amount to \$ 3,265,300 and reflect no change compared with the approved for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX.

Table 18. XX

Subprogramme 7, component 1: evolution of financial and post resources

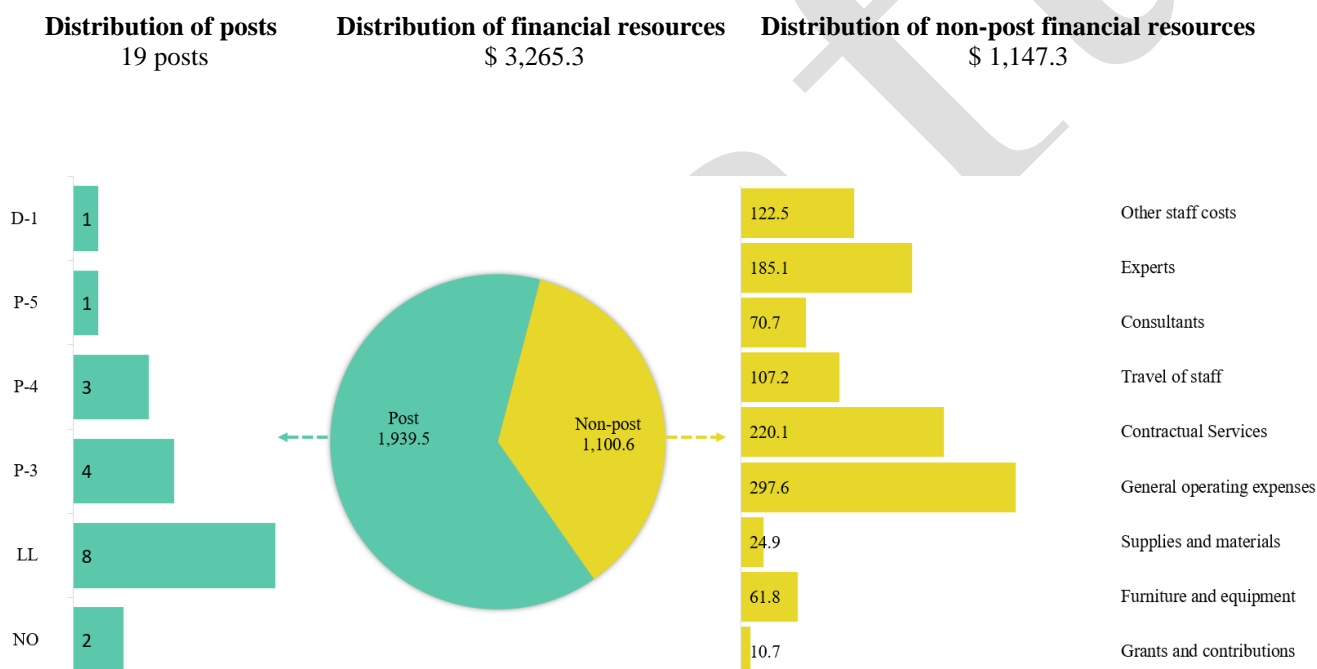
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	2,477	2,118	-	-	-	-	2,118
Non-post	870	1,147	-	-	-	-	1,147
Total	3,347	3,265	-	-	-	-	3,265

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post resources by category							
Professional and higher		9	–	–	–	–	9
General Service and related		10	–	–	–	–	10
Total		19	–	–	–	–	19

Figure 18. XX

Subprogramme 7, component 1: distribution of proposed resources for 2025 (before recosting)
(Number of posts/thousands of United States dollars)



Component 2
Subregional activities in West Africa

18.225

The proposed regular budget resources for 2025 amount to \$ 3,265,900 and reflect no change compared with the approved for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX.

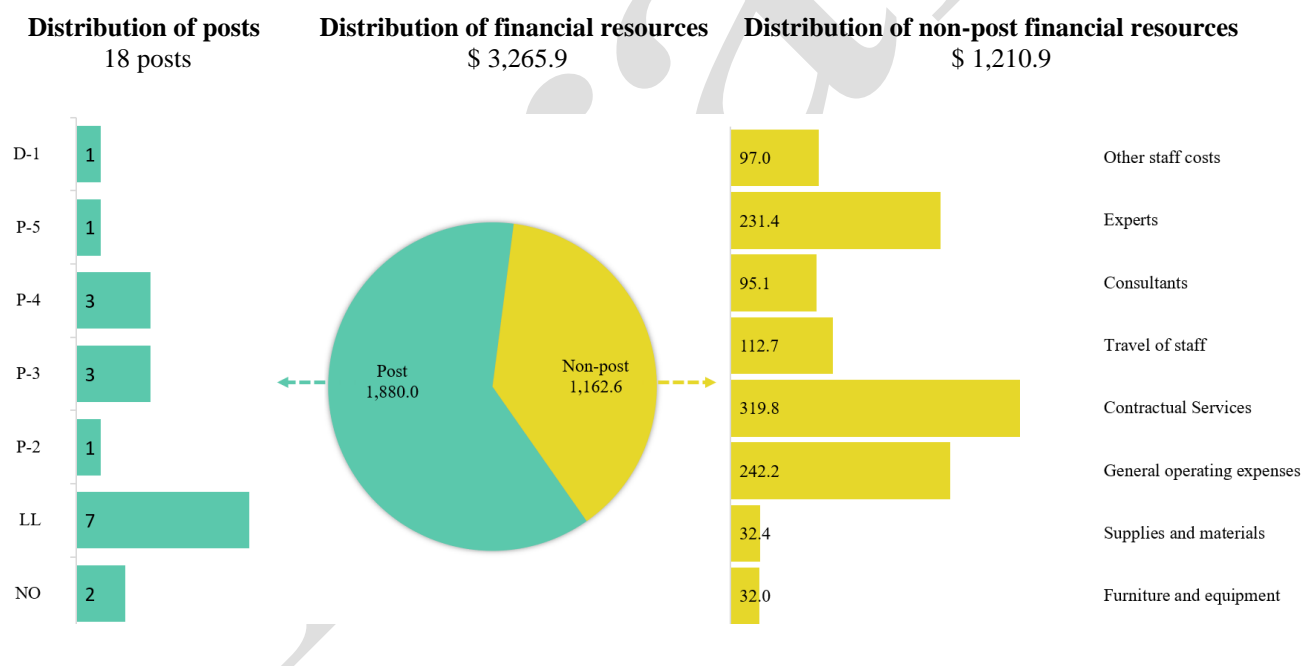
Table 18. XX

Subprogramme 7, component 2: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	1,929	2,055	–	–	–	–	2,055
Non-post	1,172	1,211	–	–	–	–	1,211
Total	3,101	3,266	–	–	–	–	3,266
Post resources by category							
Professional and higher		9	–	–	–	–	9
General Service and related		9	–	–	–	–	9
Total		18	–	–	–	–	18

Figure 18. XX

Subprogramme 7, component 2: distribution of proposed resources for 2025 (before recosting)
(Number of posts/thousands of United States dollars)



Component 3
Subregional activities in Central Africa

18.226 The proposed regular budget resources for 2025 amount to \$ 4,264,000 and reflect no change compared with the approved for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX.

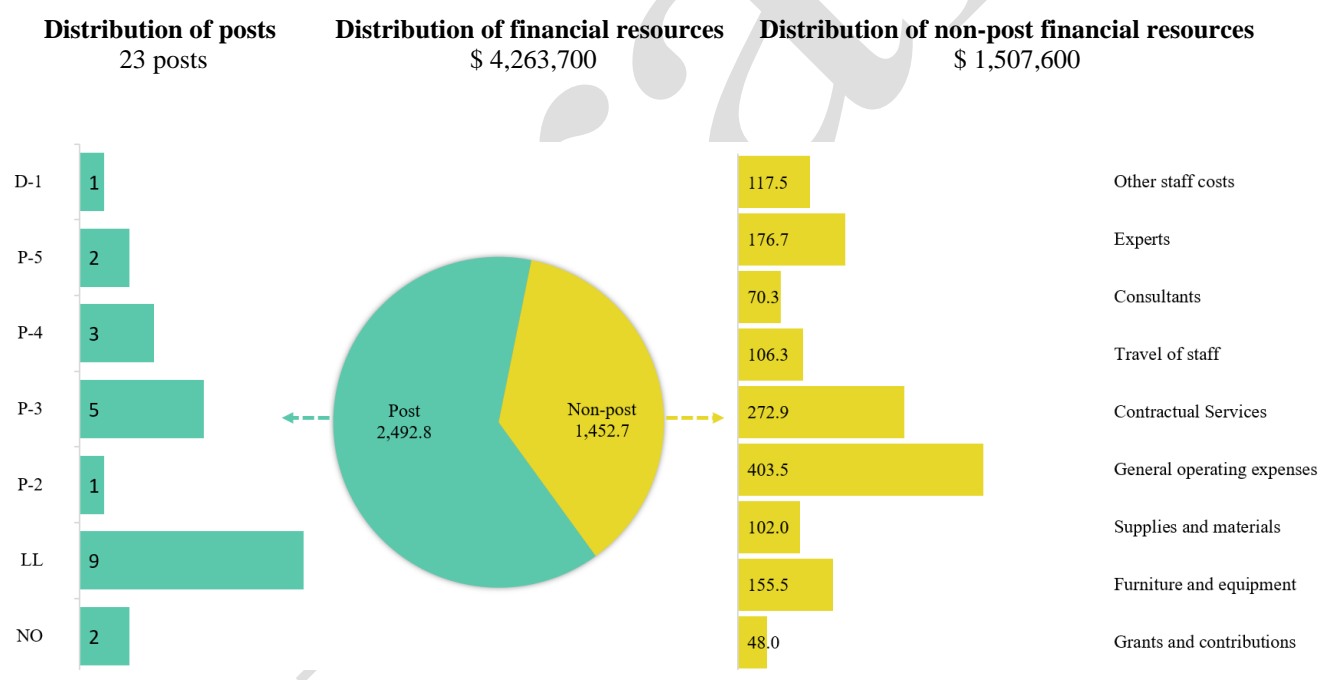
Table 18. XX

Subprogramme 7, component 3: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	2,238	2,756	–	–	–	–	2,756
Non-post	1,006	1,508	–	–	–	–	1,508
Total	3,244	4,264	–	–	–	–	4,264
Post resources by category							
Professional and higher		12	–	–	–	–	12
General Service and related		11	–	–	–	–	11
Total		23	–	–	–	–	23

Figure 18. XX

Subprogramme 7, component 3: distribution of proposed resources for 2025 (before recosting)
(Number of posts/thousands of United States dollars)



Component 4
Subregional activities in East Africa

18.227 The proposed regular budget resources for 2025 amount to \$ 3,331,800 and reflect no change compared with the approved for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX.

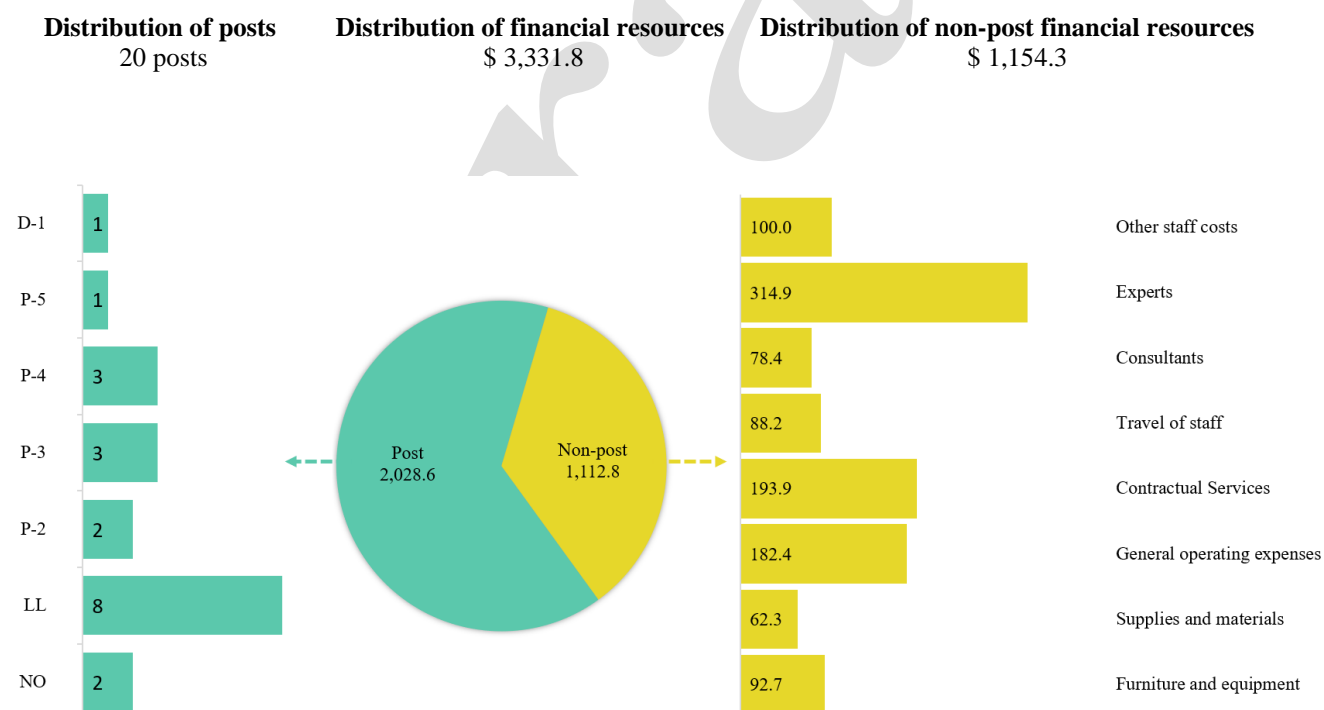
Table 18. XX

Subprogramme 7, component 4: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	2,086	2,178	–	–	–	–	2,178
Non-post	878	1,154	–	–	–	–	1,154
Total	2,964	3,332	–	–	–	–	3,332
Post resources by category							
Professional and higher		10	–	–	–	–	10
General Service and related		10	–	–	–	–	10
Total		20	–	–	–	–	20

Figure 18. XX

Subprogramme 7, component 4: distribution of proposed resources for 2025 (before recosting)
(Number of posts/thousands of United States dollars)



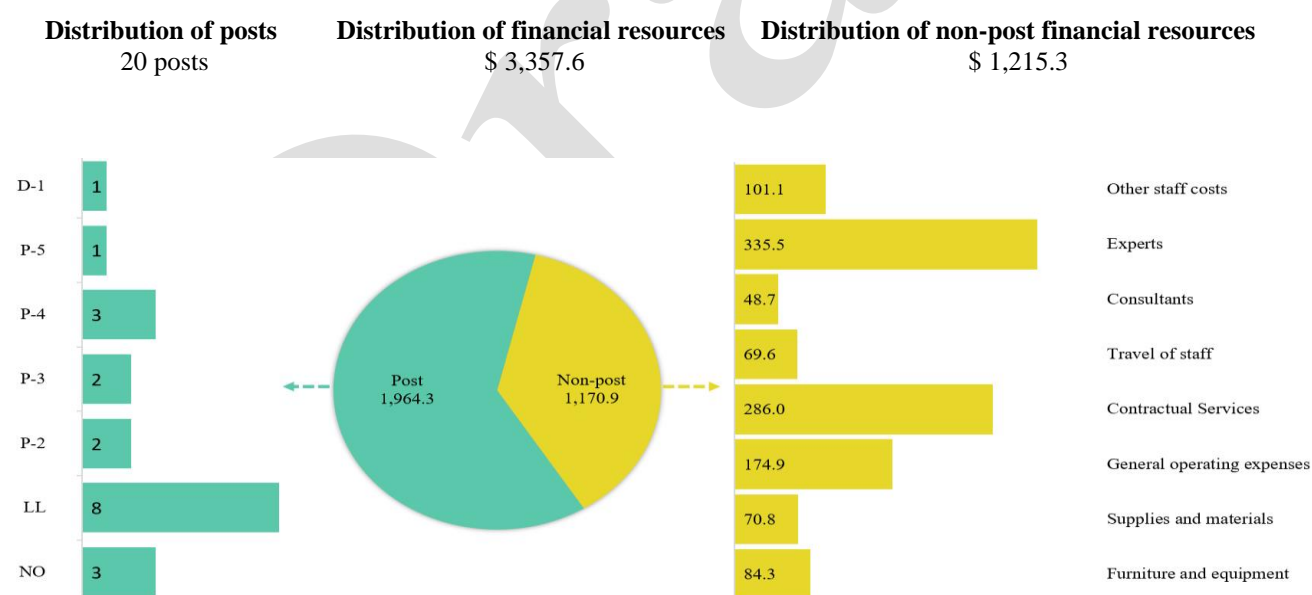
Component 5
Subregional activities in Southern Africa

18.228 The proposed regular budget resources for 2025 amount to \$ 3,357,600 and reflect no change compared with the approved for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX.

Table 18. XX
Subprogramme 7, component 5: evolution of financial and post resources
 (Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	2,631	2,142	–	–	–	–	2,142
Non-post	901	1,216	–	–	–	–	1,216
Total	3,531	3,358	–	–	–	–	3,358
Post resources by category							
Professional and higher		9	–	–	–	–	9
General Service and related		11	–	–	–	–	11
Total		20	–	–	–	–	20

Figure 18. XX
Subprogramme 7, component 5: distribution of proposed resources for 2025 (before recosting)
 (Number of posts/thousands of United States dollars)



Subprogramme 8 Economic development and planning

18.229 The proposed regular budget resources for 2025 amount to \$ 2,740,500 and reflect no change in the resource level compared with the approved for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX .

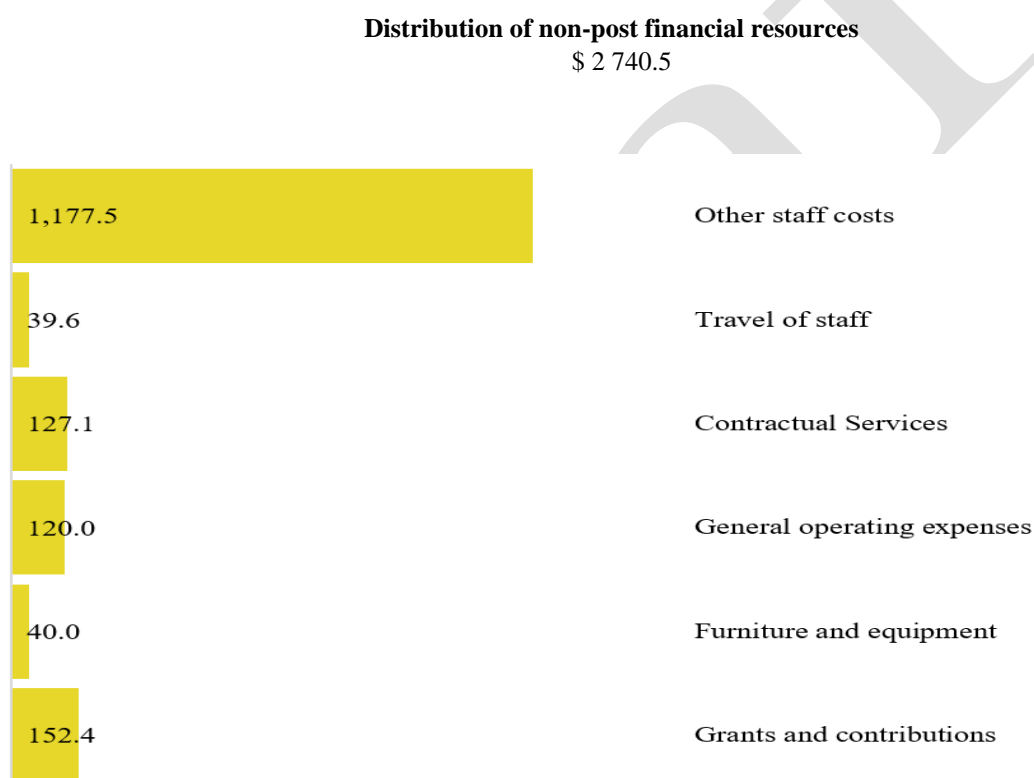
Table 18. XX

Subprogramme 8: evolution of financial resources
(Thousands of United States dollars)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Non-post	1,403	2,741	-	-	-	-	2,741
Total	1,403	2,741	-	-	-	-	2,741

Figure 18. XX

Subprogramme 8: distribution of proposed resources for 2025 (before recosting)
(Thousands of United States dollars)



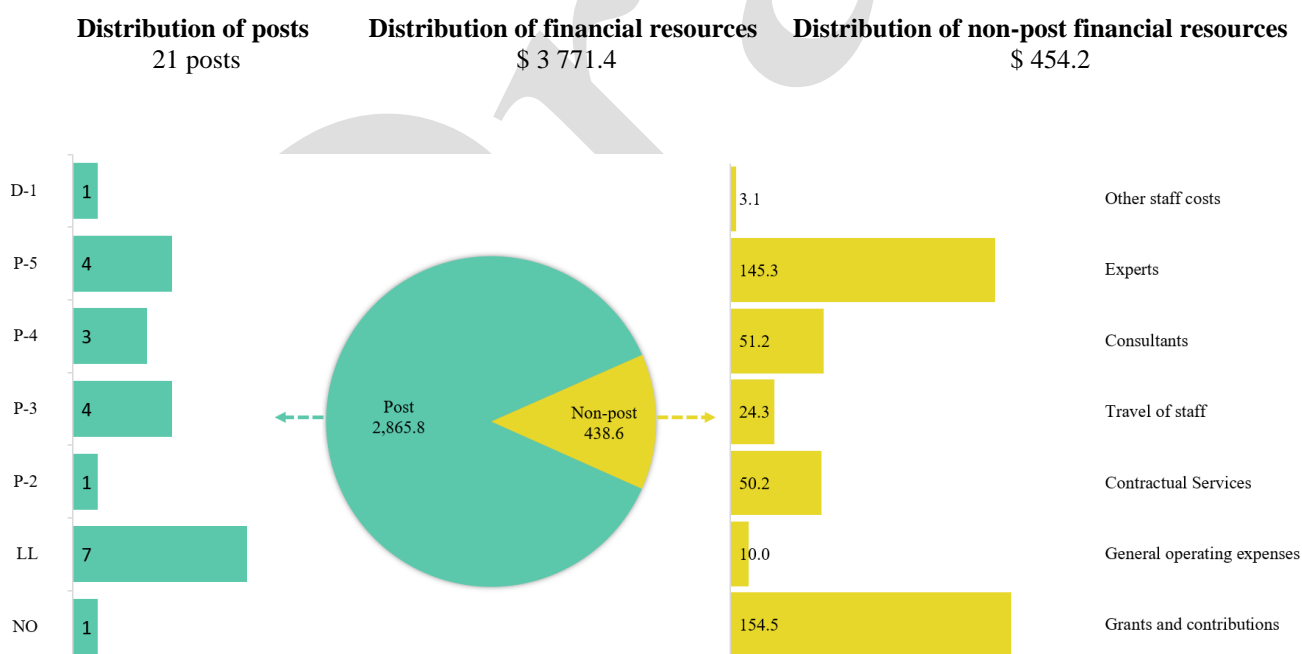
Subprogramme 9
Poverty, inequality and social policy

18.231 The proposed regular budget resources for 2025 amount to \$ 3,771,400 and reflect no change compared with the approved for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX.

Table 18. XX
Subprogramme 9: evolution of financial and post resources
 (Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes				2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	
Financial resources by main category of expenditure							
Post	2,185	3,317	–	–	–	–	3,317
Non-post	348	454	–	–	–	–	454
Total	2,533	3,771	–	–	–	–	3,771
Post resources by category							
Professional and higher		13	–	–	–	–	13
General Service and related		8	–	–	–	–	8
Total		21	–	–	–	–	21

Figure 18. XX
Subprogramme 9: distribution of proposed resources for 2025 (before recosting)
 (Number of posts/thousands of United States dollars)



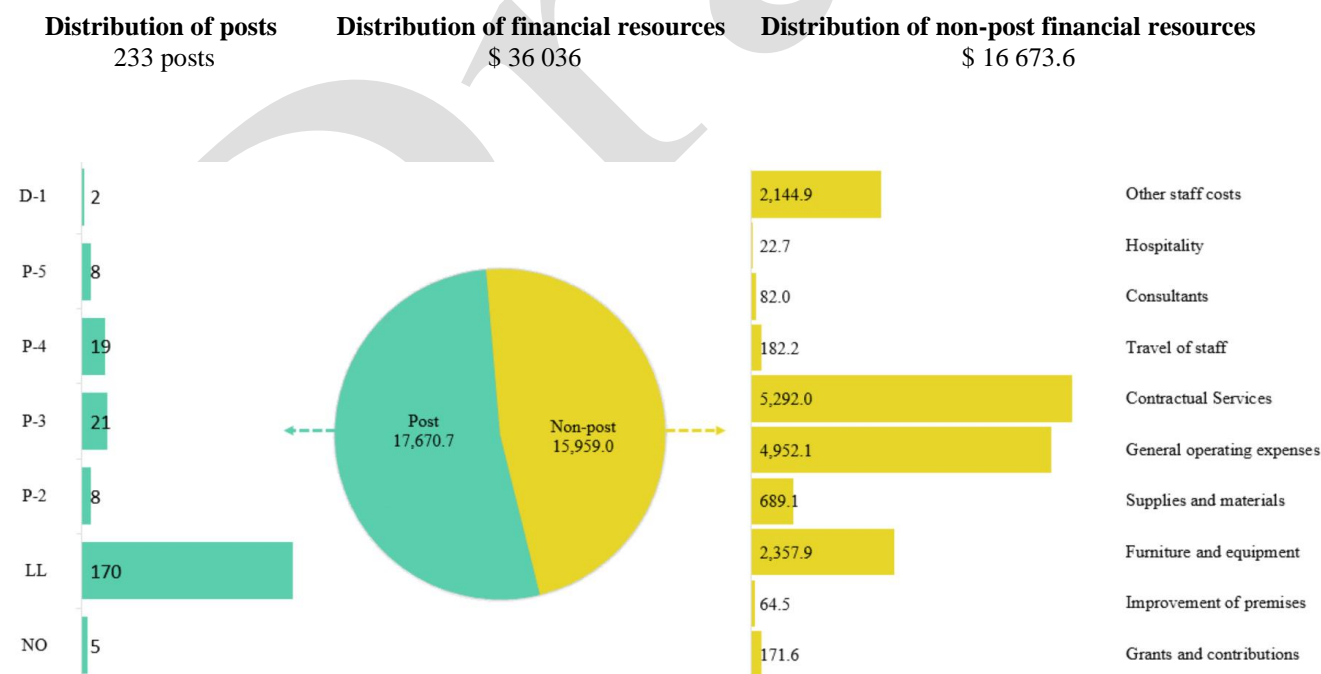
Programme support

- 18.233 Programme support is comprised of the 1) the Division of Administration and 2) the Publications, Conference and Knowledge Management Division.
- 18.234 The Division of Administration ensures the effective implementation of the Commission's mandate by providing administrative and financial support, guaranteeing compliance with United Nations regulations and rules, policies, and procedures. It encompasses the Office of the Director of Administration, the Human Resources Management Section, the Health-Care Centre, the Supply Chain Management Section, the Facilities Management Section and the Finance and Budget Section.
- 18.235 The Publications, Conference and Knowledge Management Division promotes the visibility and impact of the Commission's work through its Conference Management Services Section, Publications and Documentation Section, Knowledge Management Services Section, and Information and Communications Technology Services Section.. The Division promotes the visibility of ECA and its knowledge products through the Communications and Media Relations activities and through the rendering of professional conference services to United Nations and non-United Nations entities.~~The Publications, Conference and Knowledge Management Division promotes the visibility and impact of the Commission's work through its Conference Management Services Section, Publications and Documentation Section, Knowledge Management Services Section, Information and Communications Technology Services Section and the Communications and Media Relations Section. The Division promotes the visibility of ECA and its knowledge products through the Communications and Media Relations activities and through the rendering of professional conference services to United Nations and non-United Nations entities.~~
- 18.234 In 2025, the component will continue to ensure efficient support for the functions and services performed at ECA headquarters in Addis Ababa, the five subregional offices and the African Institute for Economic Development and Planning. It will also continue to collaborate with the United Nations agencies, funds and programmes based in Ethiopia to support the United Nations common services framework through the operations management team.
- 18.235 The key focus will be on supporting the implementation of United Nations system-wide projects, including the strategic capital master plan, the provision of effective career advancement and development support to staff members, the further delegation of authority to the subregional offices in the areas of human and financial resources management, the efficient provision of IT, conferencing, publications and knowledge management services the coordination of business continuity and organizational resilience initiatives, coordination with the 28 United Nations entities serving in Ethiopia on business continuity and operational matters and coordination with member organizations and offices to further strengthen the medical services provided at the United Nations Health-Care Centre. In addition, the component will participate actively in the Secretariat-wide implementation of the Secretary-General's efficiency agenda.
- 18.236 The proposed regular budget resources for 2025 amount to \$36,036,300 and reflect no change compared with the approved budget for 2024. Additional details on the distribution of the proposed resources for 2025 are reflected in table 18. XX and figure 18. XX.

Table 18. XX
Programme support: evolution of financial and post resources
 (Thousands of United States dollars/number of posts)

	2023 expenditure	2024 approved	Changes			Total	Percentage	2025 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other			
Financial resources by main category of expenditure								
Post	17,496	19,363	-	-	-	-	-	19,363
Non-post	17,069	16,673	-	-	-	-	-	16,673
Total	34,565	36,036						36,036
Post resources by category								
Professional and higher		58						58
General Service and related		175						175
Total		233						233

Figure 18. XX
Programme support: distribution of proposed resources for 2025 (before recosting)
 (Number of posts/thousands of United States dollars)



Appendix B.I.

Organizational structure and post distribution for 2025

(a) Economic Commission for Africa

